CITY OF KAMLOOPS Financial Plan 2024-2028



Canada's Tournament Capital

City of Kamloops 🍁 British Columbia, Canada

Canada's Tournament Capital

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city of kamloops, british columbia, canada Financial Plan 2024–2028

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Prepared by: City of Kamloops Communications and Community Engagement Division and Corporate Services Department

KAMLOOPS MUSEUM AND ARCHIV

O Front Cover: Kyle Kosolofski

Inside Cover: Kelly Funk



The City of Kamloops acknowledges that we are located on Tk'emlúps te Secwépemc territory, situated within the unceded ancestral lands of the Secwépemc Nation. We honour and respect the people, the territory, and the land that houses our community.

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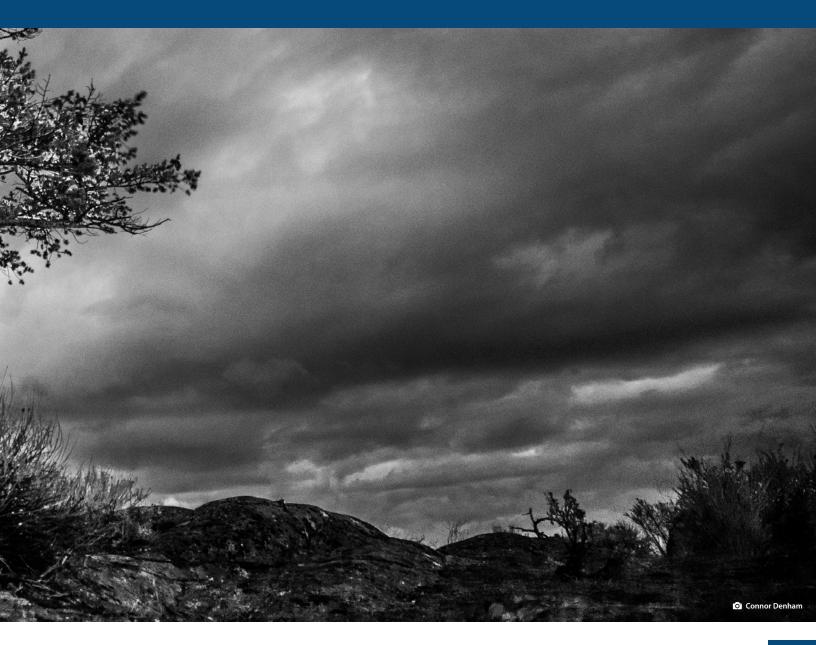
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Capital Projects Funding Breakdown

This section includes a detailed breakdown of the allocation of funding for the various capital items across the organization. In many cases, the funding must accumulated and allocated over several years to ensure that there are sufficient funds to start the specific project in the specific year. Each program includes the funding broken down by program and then summarized at the end by funding source.



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Capital Projects Funding Breakdown

The City's Capital Program is made up of two key components:

Major Capital Projects - Funding for these types of projects is traditionally an investment in civic infrastructure that occurs periodically over the life of existing or new assets.

For example, the City Centre Sanitary Upgrades project, scheduled to be completed in 2024, is being constructed to resolve the sewer network capacity issues along Lansdowne Street from 8th Avenue to Riverside Park (near First Avenue). It is the initial project of the City Centre Sanitary Upgrades group of projects. The design will service existing and future needs with reduced risk by consolidating railroad crossings and reducing reliance on private infrastructure. Where feasible, the design continues to utilize existing infrastructure.

Minor Capital Programs - Funding for these types of programs is traditionally on a smaller scale, with an ongoing investment in civic infrastructure. This work occurs annually over the life of civic assets and is supported by routine equipment maintenance. A common term associated with this form of capital funding is asset management.

For example, within the Road Program, the City Delivers annual upgrades and rehabilitation of the existing transportation network infrastructure including Arterial, Collector and Local Roads. Based on the traffic, condition and age of City roads, large sections of asphalt are stripped, and roads are repaved to meet service levels. These projects often include the replacement or repair of sidewalks. In 2023, one of the completed projects was a 50mm overlay of Hillside Drive, between McGill Road and Hillside Way.

Capital Funding Sources

Property Taxes - A real estate tax that is calculated by a local government and paid by the property owner. The tax is usually based on the value of the owned property, including land.

Water Levies - The municipal rate charged to cover water services provided to residents by the municipality. Funds are allocated for operating, improving, maintaining, and expanding the infrastructure that supports the delivery of this service to city residents.

Sewer Levies - The municipal rate charged to cover sewer services provided to residents by the municipality. Funds are allocated for operating, improving, maintaining, and expanding the infrastructure that supports the delivery of this service to city residents.

Solid Waste and Recycling Levies - The municipal rate charged to cover collection of solid waste, recycling, and organics from residents and commercial customers by the municipality as well as fees collected from land fill users. Funds are allocated for operating, improving, maintaining, and expanding the infrastructure that supports the delivery of these services.

Community Works Funds - A component of the federal Gas Tax Program, these funds are received semi-annually through the Union of BC Municipalities as a predictable source of funding that is provided to municipalities on a per capita basis. The link below details projects and forms of investment that are eligible for community works funding.

https://www.ubcm.ca/assets/Funding~Programs/ Renewed~Gas~Tax~Agreement/Community~Works~Fund/ Examples-of-Eligible-Projects.pdf

Gaming Reserve - The Province shares gaming revenue with local governments that host casinos and community gaming centres in BC. Host local governments receive 10% of the net casino gaming revenue from casinos and community gaming centres within their jurisdiction. These funds are used by the City of Kamloops to support initiatives and enhancements that improve the quality of life in Kamloops.

Grants - Grants are non-repayable funds given by one party—often the federal or provincial government, a corporation, a foundation, or a trust—to a municipality. In order to receive a grant, some form of application or proposal is required. Grants received by the municipal government are made to fund a specific project and require some level of compliance and reporting.

Debt - Used by the City to fund capital initiatives. Civic debt mirrors a mortgage, whereas a debt purchase provides long-term value to the community and the residents. The City's approach is that the decision to take on debt to fund projects should be seen as a preferred alternative over significant short-term increases in taxation (or levies).

Development Cost Charges (DCCs) - Monies that a municipality collects from land developers to offset some of the infrastructure expenditures incurred in order to service the needs of new development. DCCs are imposed by bylaw pursuant to the Community Charter. DCCs are intended to facilitate development by providing a method to finance capital projects related to roads, drainage, sewers, water, and parkland.

Contractors and Others - Funds received by the City to offset the costs of performing work undertaken on behalf of a contractor.

Field User Fees - Funds received by field user groups that are allocated towards enhancing and improving the playfields that they use.

Private Contributions - Funds or donations of products or services that are received from either a corporation or an individual in support of an initiative undertaken by the City.

Land Sales - Funds generated by the sale of civic lands. These funds are placed in a reserve to provide funding for future land sales to support civic operations and services.

Reserves - Funds that have been received and set aside for a future intended use. Reserves that are currently in use include, but are not limited to:

- solid waste
- other capital reserves
- parkland
- equipment
- parking
- future capital reserves



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CAPITAL PROJECTS

PROGRAM: 110 Water

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| Water | | I | | I | |
| 911109 Oversizing | | | | | |
| Water Levies | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Future Capital Reserve | 10,990 | | | | |
| DCC Water | 116,910 | 18,000 | 18,000 | 18,000 | 18,000 |
| Total 911109 Oversizing | 129,900 | 20,000 | 20,000 | 20,000 | 20,000 |
| 911114 River Street HLPS, S Sector | | | | | |
| Water Levies | | | 8,400 | | |
| DCC Water | | | 21,600 | | |
| Total 911114 River Street HLPS, S Sector | | | 30,000 | | |
| 911115 Distribution Capital Mntce | | | | | |
| Water Levies | 150,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| Future Capital Reserve | | | | | |
| Total 911115 Distribution Capital Mntce | 150,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| 911150 River St Intake-Low Lift | | | | | |
| Future Capital Reserve | | | | | |
| Total 911150 River St Intake-Low Lift | | | | | |
| 911171 Membrane Replacement | | | | | |
| Future Capital Reserve | 430,000 | 430,000 | 430,000 | 430,000 | 430,000 |
| Equipment Reserve | | | | | |
| Total 911171 Membrane Replacement | 430,000 | 430,000 | 430,000 | 430,000 | 430,000 |
| 911204 Rehab Infrastruct-Local Rds | | | | | |
| Water Levies | 1,051,000 | 309,800 | 577,356 | 10,000 | 720,000 |
| Future Capital Reserve | 39,800 | | | | |
| Total 911204 Rehab Infrastruct-Local Rds | 1,090,800 | 309,800 | 577,356 | 10,000 | 720,000 |
| 911205 Rehab Infrastruct-Colctr Rds | | | | | |
| Water Levies | 2,551,538 | 1,169,019 | 697,710 | 47,542 | 517,000 |
| Future Capital Reserve | 7,300 | | | | |
| Total 911205 Rehab Infrastruct-Colctr Rds | 2,558,838 | 1,169,019 | 697,710 | 47,542 | 517,000 |
| 911206 Rehab Infrastruct-Arterl Rds | | | | | |
| Water Levies | 22 | 116,320 | 153,640 | 848,320 | 439,675 |
| Future Capital Reserve | 30,200 | | | | |
| Total 911206 Rehab Infrastruct-Arterl Rds | 30,222 | 116,320 | 153,640 | 848,320 | 439,675 |
| 911245 Westsyde Rd Wtr Main Repl | | | | | |
| Property Taxes | 341,400 | | | | |
| Water Levies | 2,100,000 | | | | |
| Future Capital Reserve | 253,000 | | | | |
| Total 911245 Westsyde Rd Wtr Main Repl | 2,694,400 | | | | |
| 911246 8th Ave + Front St Water Main | | | | | |
| Water Levies | | 55,000 | 550,000 | | |
| Total 911246 8th Ave + Front St Water Main | | 55,000 | 550,000 | | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Water | | | I | | |
| 911247 Ord Rd Watermain Connection | | | | | |
| Water Levies | | | | | |
| Future Capital Reserve | 317,500 | | | | |
| Total 911247 Ord Rd Watermain Connection | 317,500 | | | | |
| 911299 Pratt Road Water Main | | | | | |
| Water Levies | 1,300,000 | | | | |
| Future Capital Reserve | 510,800 | | | | |
| Total 911299 Pratt Road Water Main | 1,810,800 | | | | |
| 911306 Install Standby Power | | | | | |
| Water Levies | 100,000 | 900,000 | 100,000 | 900,000 | 100,00 |
| Future Capital Reserve | 932,800 | | | | |
| Total 911306 Install Standby Power | 1,032,800 | 900,000 | 100,000 | 900,000 | 100,00 |
| 911317 Pemberton Booster Upgrade | | | | | |
| Water Levies | 1,134,323 | | | | |
| Future Capital Reserve | 298,506 | | | | |
| DCC Water | 1,130,371 | | | | |
| Total 911317 Pemberton Booster Upgrade | 2,563,200 | | | | |
| 911331 Pump Upgrades at SWS # 4 | | | | | |
| Water Levies | | 14,000 | 72,800 | | |
| DCC Water | | 36,000 | 187,200 | | |
| Total 911331 Pump Upgrades at SWS # 4 | | 50,000 | 260,000 | | |
| 911335 Add'l 1600 Reservoir Storage | | | | | |
| Water Levies | | | | | |
| Future Capital Reserve | 3,633,000 | | | | |
| Total 911335 Add'l 1600 Reservoir Storage | 3,633,000 | | | | |
| 911346 Pineview Booster Upgrade | | | | | |
| Water Levies | | | | | |
| Future Capital Reserve | 41,160 | | | | |
| DCC Water | 105,840 | | | | |
| Total 911346 Pineview Booster Upgrade | 147,000 | | | | |
| 911349 Memorial Booster Upgrade | | | | | |
| Water Levies | 54,120 | 419,430 | | 2,796,200 | 3,382,50 |
| DCC Water | 65,880 | 510,570 | | 3,403,800 | 4,117,50 |
| Total 911349 Memorial Booster Upgrade | 120,000 | 930,000 | | 6,200,000 | 7,500,00 |
| 911353 Campbell Creek Booster Pump Up | | | | | |
| Water Levies | 6,000 | 24,000 | 290,000 | | |
| DCC Water | 54,000 | 216,000 | 2,610,000 | | |
| Total 911353 Campbell Creek Booster Pump Up | 60,000 | 240,000 | 2,900,000 | | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Water | | 1 | I | I | |
| 911355 Upper Aberdeen Booster Stn | | | | | |
| Water Levies | 46,960 | 1,347,673 | 629,157 | | |
| DCC Short Term | 422,169 | 12,407,356 | 5,662,414 | | |
| Future Capital Reserve | 30,871 | | | | |
| Total 911355 Upper Aberdeen Booster Stn | 500,000 | 13,755,029 | 6,291,571 | | |
| 911356 Water Pumping Cap Mntce | | | | | |
| Water Levies | | 280,000 | 280,000 | 640,000 | 280,000 |
| Future Capital Reserve | 100,000 | 1,209,000 | | | |
| Total 911356 Water Pumping Cap Mntce | 100,000 | 1,489,000 | 280,000 | 640,000 | 280,000 |
| 911357 1935 & 2088 Water Storage Exp | | | | | |
| Water Levies | 210,320 | | 2,504,720 | | |
| Future Capital Reserve | 56,548 | | | | |
| DCC Water | 291,432 | | 2,735,280 | | |
| Total 911357 1935 & 2088 Water Storage Exp | 558,300 | | 5,240,000 | | |
| 911359 1786 W. Servicing Upgrades | | | | | |
| Water Levies | 1,190 | 173,810 | | | |
| Future Capital Reserve | 18,810 | | | | |
| DCC Water | 180,000 | 1,564,290 | | | |
| Total 911359 1786 W. Servicing Upgrades | 200,000 | 1,738,100 | | | |
| 911373 KCWQ Intake Upgrade | | | | | |
| Debt | 2,600,000 | 7,270,000 | | | |
| Total 911373 KCWQ Intake Upgrade | 2,600,000 | 7,270,000 | | | |
| 911406 SW Sector Industrial Ph1+Ph2A | | | | | |
| Water Levies | 21,650 | 848,350 | | | |
| Future Capital Reserve | 53,350 | | | | |
| DCC Water | 675,000 | 7,635,150 | | | |
| Total 911406 SW Sector Industrial Ph1+Ph2A | 750,000 | 8,483,500 | | | |
| 911408 SW Sector Industrial Srv Ph 2B | | | | | |
| Water Levies | | | 20,000 | | 190,000 |
| DCC Water | | | 180,000 | | 1,710,000 |
| Total 911408 SW Sector Industrial Srv Ph 2B | | | 200,000 | | 1,900,000 |
| 911607 Master Water Planning | | | | | |
| Water Levies | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 |
| Future Capital Reserve | 3,575 | | | | |
| DCC Water | 61,425 | 54,000 | 54,000 | 54,000 | 54,000 |
| Grants | | | | | |
| Total 911607 Master Water Planning | 91,000 | 80,000 | 80,000 | 80,000 | 80,000 |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Water | | I | I | | |
| 911801 Purch Tools/Eqpt-Various | | | | | |
| Water Levies | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Future Capital Reserve | 7,700 | | | | |
| Total 911801 Purch Tools/Eqpt-Various | 32,700 | 25,000 | 25,000 | 25,000 | 25,000 |
| 911806 Notre Dame Bstr Stn Pump Upg | | | | | |
| Water Levies | | 14,000 | | 140,000 | |
| DCC Water | | 36,000 | | 360,000 | |
| Total 911806 Notre Dame Bstr Stn Pump Upg | | 50,000 | | 500,000 | |
| 911811 Water Quality Monitoring Stn | | | | | |
| Water Levies | | | 200,000 | | |
| Future Capital Reserve | 29,800 | | | | |
| Total 911811 Water Quality Monitoring Stn | 29,800 | | 200,000 | | |
| 911813 Jameison Dams Decommissioning | | | | | |
| Water Levies | | | | 2,500,000 | 2,500,000 |
| Total 911813 Jameison Dams Decommissioning | | | | 2,500,000 | 2,500,000 |
| 911815 Procr Easem'ts/Srvys-Various | | | | | |
| Water Levies | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total 911815 Procr Easem'ts/Srvys-Various | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 911825 Building Upgrades | | | | | |
| Water Levies | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Future Capital Reserve | 40,000 | | | | |
| Total 911825 Building Upgrades | 90,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 911826 Pump Upgrades at SWS No. 3 | | | | | |
| Water Levies | 42,000 | 336,000 | | | |
| Future Capital Reserve | 12,180 | | | | |
| DCC Water | 139,320 | 864,000 | | | |
| Total 911826 Pump Upgrades at SWS No. 3 | 193,500 | 1,200,000 | | | |
| 911836 Water Meter Installations | | | | | |
| Water Levies | 120,000 | 120,000 | 120,000 | 80,000 | 80,000 |
| Future Capital Reserve | 113,600 | | | | |
| Total 911836 Water Meter Installations | 233,600 | 120,000 | 120,000 | 80,000 | 80,000 |
| 911852 Repl Major Elec Eqpt-Various | | | | | |
| Water Levies | 75,000 | | | | |
| Total 911852 Repl Major Elec Eqpt-Various | 75,000 | | | | |
| 911858 Potable water Intake Decommiss | | | | | |
| Future Capital Reserve | 1,200,000 | | | | |
| Total 911858 Potable water Intake Decommiss | 1,200,000 | | | | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Water | ' | | | · | |
| 911873 Wtr Treatment Cap Mntce | | | | | |
| Water Levies | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Future Capital Reserve | 795,900 | | | | |
| Total 911873 Wtr Treatment Cap Mntce | 1,045,900 | 250,000 | 250,000 | 250,000 | 250,000 |
| 911876 WCB Upgrades | | | | | |
| Water Levies | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Future Capital Reserve | 34,500 | | | | |
| Total 911876 WCB Upgrades | 54,500 | 20,000 | 20,000 | 20,000 | 20,000 |
| 911887 NCIS - Capital Works | | | | | |
| Water Levies | | | | | |
| Future Capital Reserve | 1,514,700 | | | | |
| Total 911887 NCIS - Capital Works | 1,514,700 | | | | |
| | | | | | |
| Property Taxes | 341,400 | | | | |
| Water Levies | 9,357,123 | 6,820,402 | 6,896,783 | 8,655,062 | 8,902,175 |
| DCC Short Term | 422,169 | 12,407,356 | 5,662,414 | | |
| Future Capital Reserve | 10,516,590 | 1,639,000 | 430,000 | 430,000 | 430,000 |
| Equipment Reserve | | | | | |
| Parking Reserve | | | | | |

2,600,000

26,057,460

10,934,010

7,270,000

39,070,768

5,806,080

3,835,800

12,920,862

5,899,500

15,231,675

DCC Water

Total Water

Debt

PROGRAM: 120 Sewer

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Sewer | | | I | | |
| 912109 Oversizing | | | | | |
| Sewer Levies | 900 | 900 | 900 | 900 | 900 |
| Future Capital Reserve | 446 | | | | |
| DCC Sewer | 133,254 | 89,100 | 89,100 | 89,100 | 89,100 |
| Total 912109 Oversizing | 134,600 | 90,000 | 90,000 | 90,000 | 90,000 |
| 912115 Batchelor North Decommissionin | | | | | |
| Future Capital Reserve | 225,000 | | | | |
| Total 912115 Batchelor North Decommissionin | 225,000 | | | | |
| 912121 SW Sector Industrial Sani Trnk | | | | | |
| Sewer Levies | 1,843 | 106,513 | | | |
| DCC Short Term | 990,000 | 10,544,774 | | | |
| Future Capital Reserve | 5,536 | | | | |
| DCC Sewer | 2,621 | | | | |
| Total 912121 SW Sector Industrial Sani Trnk | 1,000,000 | 10,651,287 | | | |
| 912122 Summit Dr Sani Mn NDm-Springhi | | | | | |
| Sewer Levies | 5,000 | 19,000 | | | |
| DCC Sewer | 495,000 | 1,881,000 | | | |
| Total 912122 Summit Dr Sani Mn NDm-Springhi | 500,000 | 1,900,000 | | | |
| 912124 Fernie Rd Sani Mn at Fernie Pl | | | | | |
| Sewer Levies | 7,000 | | | | |
| Future Capital Reserve | 30,548 | | | | |
| DCC Sewer | 747,288 | | | | |
| Total 912124 Fernie Rd Sani Mn at Fernie Pl | 784,836 | | | | |
| 912126 City Ctr Sani Upg-Lansdowne Tr | | l l | | | |
| Sewer Levies | 52,430 | | | | |
| DCC Short Term | 5,937,795 | | | | |
| Future Capital Reserve | 7,442 | | | | |
| Total 912126 City Ctr Sani Upg-Lansdowne Tr | 5,997,667 | | | | |
| 912128 City Ctr Sani Upg-Battle+4th | | | | | |
| Sewer Levies | | 2,000 | 5,000 | 60,000 | |
| DCC Sewer | | 198,000 | 495,000 | 5,940,000 | |
| Total 912128 City Ctr Sani Upg-Battle+4th | | 200,000 | 500,000 | 6,000,000 | |
| 912132 City Ctr Sani Upg-N to S Conn | | | | | |
| Sewer Levies | | | | | 3,000 |
| DCC Sewer | | | | | 297,000 |
| Total 912132 City Ctr Sani Upg-N to S Conn | | | | | 300,000 |
| 912206 Rehab Sewer Mains - Local Rds | | | | | |
| Sewer Levies | 52,800 | 18,900 | 15,523 | 18,000 | 536,000 |
| Future Capital Reserve | 14,400 | | | | |
| Total 912206 Rehab Sewer Mains - Local Rds | 67,200 | 18,900 | 15,523 | 18,000 | 536,000 |

135

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Sewer | | | | | |
| 912207 Rehab Sewer Mains - Collectors | | | | | |
| Sewer Levies | 61,515 | 69,069 | 20,005 | 31,108 | 38,000 |
| Future Capital Reserve | 29,400 | , | | | |
| Total 912207 Rehab Sewer Mains - Collectors | 90,915 | 69,069 | 20,005 | 31,108 | 38,000 |
| 912208 Rehab Sewer Mains - Arterials | | | | | |
| Sewer Levies | 14,927 | 31,190 | 245,600 | 568,145 | 676,300 |
| Future Capital Reserve | | | | | |
| Total 912208 Rehab Sewer Mains - Arterials | 14,927 | 31,190 | 245,600 | 568,145 | 676,300 |
| 912249 Monarch to Waddington Swr Upgr | | | | | |
| Sewer Levies | 50,000 | 450,000 | | | |
| Total 912249 Monarch to Waddington Swr Upgr | 50,000 | 450,000 | | | |
| 912256 Gordonhorn Cr Sewer Upgrade | | | | | |
| Sewer Levies | | 30,000 | 300,000 | | |
| Total 912256 Gordonhorn Cr Sewer Upgrade | l l | 30,000 | 300,000 | | |
| 912272 Sifton Lane Sewer Upgrades | | ĺ | | | |
| Sewer Levies | 13,500 | 20,000 | | | |
| Future Capital Reserve | 2,026 | | | | |
| DCC Sewer | 1,537,074 | 1,980,000 | | | |
| Total 912272 Sifton Lane Sewer Upgrades | 1,552,600 | 2,000,000 | | | |
| 912311 Sewer Pumping Cap Mntce | | | | | |
| Sewer Levies | 210,000 | 210,000 | 210,000 | 210,000 | 210,000 |
| Future Capital Reserve | 30,000 | | | | |
| Total 912311 Sewer Pumping Cap Mntce | 240,000 | 210,000 | 210,000 | 210,000 | 210,000 |
| 912348 Tranquille Rd Sani Mn Upg Ph3 | | | | | |
| Sewer Levies | 950,500 | 2,982,950 | | | |
| Future Capital Reserve | 350,735 | | | | |
| DCC Sewer | 67,765 | 155,346 | | | |
| Grants | | 12,661,704 | | | |
| Debt | | 9,000,000 | | | |
| Total 912348 Tranquille Rd Sani Mn Upg Ph3 912503 Sewer Treatment Center | 1,369,000 | 24,800,000 | | | |
| Sewer Levies | 3,500,000 | 12,661,704 | 7,600,000 | 6,000,000 | 6,000,000 |
| Future Capital Reserve | 3,608,000 | | | | |
| Total 912503 Sewer Treatment Center | 7,108,000 | 12,661,704 | 7,600,000 | 6,000,000 | 6,000,000 |
| 912513 KSTC Headworks | | | | | |
| Future Capital Reserve | 250,000 | | | | |
| Total 912513 KSTC Headworks | 250,000 | | | | |
| 912601 Master Sewer Planning | | | | | |
| Sewer Levies | 18,025 | 18,025 | 18,025 | 18,025 | 18,025 |
| DCC Sewer | 51,975 | 51,975 | 51,975 | 51,975 | 51,975 |
| Total 912601 Master Sewer Planning | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Sewer | | | <u>_</u> | | |
| 912801 Tools & Equipment | | | | | |
| Sewer Levies | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Future Capital Reserve | | | | | |
| Total 912801 Tools & Equipment | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 912804 Coll Capital Maintenance | | | | | |
| Sewer Levies | 270,000 | 270,000 | 270,000 | 270,000 | 270,000 |
| Future Capital Reserve | 71,300 | | | | |
| Total 912804 Coll Capital Maintenance | 341,300 | 270,000 | 270,000 | 270,000 | 270,000 |
| 912820 Easement / Legal Surveys | | | | | |
| Sewer Levies | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total 912820 Easement / Legal Surveys | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 912836 WCB Compliance Safety Equip | | | | | |
| Sewer Levies | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Future Capital Reserve | | | | | |
| Total 912836 WCB Compliance Safety Equip | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 912849 Nina PI Lift Stn Odour Bed | | | | | |
| Future Capital Reserve | 50,000 | 260,000 | | | |
| Total 912849 Nina Pl Lift Stn Odour Bed | 50,000 | 260,000 | | | |
| 912851 Oak Hills Pump Upgrades | | | | | |
| Sewer Levies | | | | | 1,000 |
| DCC Sewer | | | | | 99,000 |
| Total 912851 Oak Hills Pump Upgrades | | | | | 100,000 |
| 912853 Collingwood Lift Stn Pump Upgr | | | | | |
| Sewer Levies | | | | | 1,000 |
| DCC Sewer | | | | | 99,000 |
| Total 912853 Collingwood Lift Stn Pump Upgr | | | | | 100,000 |
| 912854 York Lift Stn Replacement | | | | | |
| Sewer Levies | | 32,872 | 123,270 | 1,199,828 | |
| DCC Sewer | | 7,128 | 26,730 | 260,172 | |
| Total 912854 York Lift Stn Replacement | | 40,000 | 150,000 | 1,460,000 | |
| 912855 Mackenzie Lift Stn Pump Upgrad | | | | | |
| Sewer Levies | | 21,833 | 196,497 | | |
| DCC Sewer | | 13,167 | 118,503 | | |
| Total 912855 Mackenzie Lift Stn Pump Upgrad | | 35,000 | 315,000 | | |
| 912856 Campbell Cr W Lift Stn Upgrade | | | | | |
| Sewer Levies | 13,070 | 91,490 | | | |
| DCC Sewer | 6,930 | 48,510 | | | |
| Total 912856 Campbell Cr W Lift Stn Upgrade | 20,000 | 140,000 | | | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Sewer | | | | | |
| 912857 O'Connor Lift Stn Pump Upgrade | | | | | |
| Sewer Levies | | 20,800 | | | |
| DCC Sewer | | 79,200 | | | |
| Total 912857 O'Connor Lift Stn Pump Upgrade | | 100,000 | | | |
| 912858 Riverside Park Lift Station | | | | | |
| Sewer Levies | | | | 12,870 | 115,830 |
| DCC Sewer | | | | 12,130 | 109,170 |
| Total 912858 Riverside Park Lift Station | | | | 25,000 | 225,000 |
| 912860 N Primary Lift Stn - Elec Bldg | | | | | |
| Sewer Levies | 200,000 | 725,000 | | | |
| Future Capital Reserve | | 132,200 | | | |
| Total 912860 N Primary Lift Stn - Elec Bldg | 200,000 | 857,200 | | | |
| 912861 Grit chamb & bypass-Riverside | | | | | |
| Future Capital Reserve | 604,000 | | | | |
| Total 912861 Grit chamb & bypass-Riverside | 604,000 | | | | |
| 912864 Oak Hills Odour Control Rehab | | | | | |
| Sewer Levies | 30,000 | 700,000 | | | |
| Total 912864 Oak Hills Odour Control Rehab | 30,000 | 700,000 | | | |

| Sewer Levies | 5,521,510 | 18,552,246 | 9,074,820 | 8,458,876 | 7,940,055 |
|------------------------|------------|------------|-----------|------------|-----------|
| DCC Short Term | 6,927,795 | 10,544,774 | | | |
| Future Capital Reserve | 5,278,833 | 392,200 | | | |
| Parking Reserve | | | | | |
| DCC Sewer | 3,041,907 | 4,503,426 | 781,308 | 6,353,377 | 745,245 |
| Grants | | 12,661,704 | | | |
| Debt | | 9,000,000 | | | |
| Total Sewer | 20,770,045 | 55,654,350 | 9,856,128 | 14,812,253 | 8,685,300 |

PROGRAM: 130 Solid Waste

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| Solid Waste Collection & Disposal | | Buuget | Buuget | bulget | Daaget |
| 913215 Barnhartvale Site Development | | | | | |
| Solid Waste Reserve | 100,000 | | 500,000 | 1,500,000 | |
| Total 913215 Barnhartvale Site Development | 100,000 | | 500,000 | 1,500,000 | |
| 913216 MFL Progressive Closure | | | | | |
| Solid Waste Reserve | 156,600 | | 2,500,000 | | |
| Total 913216 MFL Progressive Closure | 156,600 | | 2,500,000 | | |
| 913218 MFL Improvements | | | | | |
| Solid Waste Reserve | 3,012,000 | 5,500,000 | 100,000 | 375,000 | 100,000 |
| Total 913218 MFL Improvements | 3,012,000 | 5,500,000 | 100,000 | 375,000 | 100,000 |
| 913235 KRRC Improvements | | | | | |
| Solid Waste Reserve | | | | | 100,000 |
| Total 913235 KRRC Improvements | | | | | 100,000 |
| 913245 KRRC Progressive Closure | | | | | |
| Solid Waste Reserve | 2,068,000 | | | | |
| Total 913245 KRRC Progressive Closure | 2,068,000 | | | | |

| Solid Waste Reserve | 5,336,600 | 5,500,000 | 3,100,000 | 1,875,000 | 200,000 |
|---|-----------|-----------|-----------|-----------|---------|
| Total Solid Waste Collection and Disposal | 5,336,600 | 5,500,000 | 3,100,000 | 1,875,000 | 200,000 |

PROGRAM: 150 Cemeteries

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|
| Cemeteries | | | | | |
| 915113 Tools & Equipment | | | | | |
| Other Capital Reserves | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total 915113 Tools & Equipment | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 915115 Cemetery Irrigation | | | | | |
| Future Capital Reserve | | | | | |
| Other Capital Reserves | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Total 915115 Cemetery Irrigation | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 915125 Cemetery Upgrades | | | | | |
| Gaming Reserve | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Total 915125 Cemetery Upgrades | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |

| Future Capital Reserve | | | | | |
|------------------------|---------|---------|---------|---------|---------|
| Gaming Reserve | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Other Capital Reserves | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| Total Cemetaries | 111,000 | 111,000 | 111,000 | 111,000 | 111,000 |

PROGRAM: 210 Police Protection

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Police Protection | | | | | |
| 921101 City Employee Furniture | | | | | |
| Property Taxes | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Future Capital Reserve | | | | | |
| Total 921101 City Employee Furniture | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 921106 Replace RCMP Freezers | | | | | |
| Equipment Reserve | 45,000 | | | | |
| Total 921106 Replace RCMP Freezers | 45,000 | | | | |
| | | | | | |
| Property Taxes | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Future Capital Reserve | | | | | |
| Equipment Reserve | 45,000 | | | | |
| Total Police Protection | 65,000 | 20,000 | 20,000 | 20,000 | 20,000 |

PROGRAM: 220 Fire Protection Services

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Fire Protection Services | | <u> </u> | | | |
| 922101 Tools & Equipment | | | | | |
| Property Taxes | 40,000 | 45,000 | 45,000 | 50,000 | 50,000 |
| Total 922101 Tools & Equipment | 40,000 | 45,000 | 45,000 | 50,000 | 50,000 |
| 922113 KFR Dispatch NG911 Upgrade | | | | | |
| Equipment Reserve | 625,000 | 40,000 | | | |
| Total 922113 KFR Dispatch NG911 Upgrade | 625,000 | 40,000 | | | |
| 922117 BC23.02 Stn 4 Facilty Upgrades | | | l l | | |
| Gaming Reserve | 20,000 | | | | |
| Other Capital Reserves | 100,000 | | | | |
| Total 922117 BC23.02 Stn 4 Facilty Upgrades | 120,000 | ĺ | | ĺ | |
| 922129 Communication Equip | | | | | |
| Property Taxes | 10,500 | 10,500 | 10,500 | 10,500 | 10,500 |
| Future Capital Reserve | 20,000 | | | | |
| Total 922129 Communication Equip | 30,500 | 10,500 | 10,500 | 10,500 | 10,500 |
| 922131 Breathing Apparatus Equipment | | | | | |
| Property Taxes | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Total 922131 Breathing Apparatus Equipment | 80,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| 922139 Fire Station Furniture | | | | | |
| Property Taxes | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Future Capital Reserve | | | | | |
| Total 922139 Fire Station Furniture | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 922402 Dispatch Centre Equipment Upgr | | | | | |
| Equipment Reserve | | | | | 75,000 |
| Total 922402 Dispatch Centre Equipment Upgr | | | | | 75,000 |
| 922503 Sprinkler Protection Unit | | | | | |
| Equipment Reserve | | | | | 15,000 |
| Total 922503 Sprinkler Protection Unit | | | | | 15,000 |
| 922505 Replace EOL Call Log | | | | | |
| Equipment Reserve | | 98,000 | | | |
| Total 922505 Replace EOL Call Log | | 98,000 | | | |
| 922509 Replace 87033 Tender Truck | | | | | |
| Equipment Reserve | | | | 280,000 | |
| Total 922509 Replace 87033 Tender Truck | | | | 280,000 | |
| 922523 Replace 87124 PickUp | | | | | |
| Equipment Reserve | | | | 55,000 | |
| Total 922523 Replace 87124 PickUp | | | | 55,000 | |
| 922525 Replace 87125 PickUp | | | | | |
| Equipment Reserve | | | | 55,000 | |
| Total 922525 Replace 87125 PickUp | | | | 55,000 | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Fire Protection Services | · · · · | · | | | |
| 922527 Replace 87507 Jetboat | | | | | |
| Equipment Reserve | | 30,000 | | | |
| Total 922527 Replace 87507 Jetboat | | 30,000 | | | |
| 922529 Replace 87506 Hazmat Trailer | | | | | |
| Equipment Reserve | 30,000 | | | | |
| Total 922529 Replace 87506 Hazmat Trailer | 30,000 | | | | |
| 922533 Replace Unit#87126 - EVT | | | | | |
| Equipment Reserve | | 60,000 | | | |
| Total 922533 Replace Unit#87126 - EVT | | 60,000 | | | |
| 922536 Repl of Support Truck #87030 | | | | | |
| Equipment Reserve | | | 280,000 | | |
| Total 922536 Repl of Support Truck #87030 | | | 280,000 | | |
| 922537 Replace 87039 Bush Truck | | | | | |
| Equipment Reserve | 174,400 | | | | |
| Total 922537 Replace 87039 Bush Truck | 174,400 | | | | |
| 922541 Replace 87045 Engine | | | | | |
| Equipment Reserve | | 1,640,000 | | | |
| Total 922541 Replace 87045 Engine | | 1,640,000 | | | |
| 922544 Replace 87048 Bush Truck | | | | | |
| Equipment Reserve | | | | | 290,000 |
| Total 922544 Replace 87048 Bush Truck | | | | | 290,000 |
| 922546 Replace 87047 Bush Truck | | | | | |
| Equipment Reserve | | | | | 290,000 |
| Total 922546 Replace 87047 Bush Truck | | | | | 290,000 |
| 922551 Replace 87037 Engine | | | | | |
| Equipment Reserve | | 1,640,000 | | | |
| Total 922551 Replace 87037 Engine | | 1,640,000 | | | |
| 922553 Replace 87038 Aerial | | | | | |
| Equipment Reserve | 2,300,000 | | | | |
| Total 922553 Replace 87038 Aerial | 2,300,000 | | | | |
| 922568 Replace Pumper #87036 | | | | | |
| Equipment Reserve | 1,359,800 | | | | |
| Total 922568 Replace Pumper #87036 | 1,359,800 | | | | |
| 922595 Replace Stn 1 Array | | | | | |
| Equipment Reserve | | 75,000 | | | |
| Total 922595 Replace Stn 1 Array | | 75,000 | | | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Fire Protection Services | | | | | |
| 922605 Training Ctr Forklift | | | | | |
| Equipment Reserve | 60,000 | | | | |
| Total 922605 Training Ctr Forklift | 60,000 | | | | |
| | | | | | |
| Property Taxes | 145,500 | 150,500 | 150,500 | 155,500 | 155,500 |
| Future Capital Reserve | 20,000 | | | | |
| Gaming Reserve | 20,000 | | | | |
| Equipment Reserve | 4,549,200 | 3,583,000 | 280,000 | 390,000 | 670,000 |
| Other Capital Reserves | 100,000 | | | | |
| Total Fire Protection Services | 4,834,700 | 3,733,500 | 430,500 | 545,500 | 825,500 |

PROGRAM: 260 Animal Control & Security

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| Animal Control & Security | | | | | |
| 926115 Patrol Bikes | | | | | |
| Property Taxes | 6,000 | | 6,300 | | 6,800 |
| Total 926115 Patrol Bikes | 6,000 | | 6,300 | | 6,800 |
| | | | | | |
| Property Taxes | 6,000 | | 6,300 | | 6,800 |
| Total Animal Control and Security | 6,000 | | 6,300 | | 6,800 |

PROGRAM: 310 Roads

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Roads | I | I | I | I | |
| 931102 Update Weather Stations | | | | | |
| Property Taxes | | 125,000 | | | 125,000 |
| Future Capital Reserve | 25,000 | | | | |
| Total 931102 Update Weather Stations | 25,000 | 125,000 | | | 125,000 |
| 931106 Rural Road Upgrade | | | | | |
| Property Taxes | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Total 931106 Rural Road Upgrade | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 931155 Arterial Overlays | | | | | |
| Property Taxes | 889,900 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 |
| Future Capital Reserve | | | | | |
| Other Capital Reserves | 1,000,000 | 2,000,000 | 3,000,000 | | |
| Total 931155 Arterial Overlays | 1,889,900 | 4,300,000 | 5,300,000 | 2,300,000 | 2,300,000 |
| 931190 Copperhead Drive Extension | | | | | |
| Property Taxes | | | | | |
| Working Capital | 382,500 | | | | |
| DCC Roads | 3,442,500 | | | | |
| Contractors and Others | 3,400,000 | | | | |
| Total 931190 Copperhead Drive Extension | 7,225,000 | | | | |
| 931238 Collector Road Rehabilitation | | | | | |
| Property Taxes | 1,400,000 | 1,400,000 | 1,400,000 | 1,400,000 | 1,400,000 |
| Future Capital Reserve | | | | | |
| Total 931238 Collector Road Rehabilitation | 1,400,000 | 1,400,000 | 1,400,000 | 1,400,000 | 1,400,000 |
| 931247 Railway Crossings | | | | | |
| Property Taxes | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 |
| Future Capital Reserve | | | | | |
| Working Capital | 23,000 | | | | |
| Total 931247 Railway Crossings | 143,000 | 120,000 | 120,000 | 120,000 | 120,000 |
| 931318 Local Roads - Rehabilitation | | | | | |
| Property Taxes | 830,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Future Capital Reserve | 90,000 | | | | |
| Total 931318 Local Roads - Rehabilitation | 920,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 931354 Service Roads Rehabililitation | | | | | |
| Property Taxes | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Future Capital Reserve | 15,000 | | | | |
| Total 931354 Service Roads Rehabililitation | 115,000 | 100,000 | 100,000 | 100,000 | 100,000 |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Roads | | | | | |
| 931356 Commercial Lanes Rehab | | | | | |
| Property Taxes | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total 931356 Commercial Lanes Rehab | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 931359 Residential Lane Paving | | | | | |
| Property Taxes | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total 931359 Residential Lane Paving | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 931802 Tools and Equipment | | | | | |
| Property Taxes | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Future Capital Reserve | | | | | |
| Total 931802 Tools and Equipment | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 931803 Guard Rails | | | | | |
| Property Taxes | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total 931803 Guard Rails | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 931805 Parking Areas Rehabilitation | | | | | |
| Property Taxes | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Total 931805 Parking Areas Rehabilitation | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| 931822 Pre Engineering | | | | | |
| Property Taxes | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Total 931822 Pre Engineering | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 931823 Bridge Rehabilitation | | | | | |
| Property Taxes | 1,340,000 | 2,000,000 | 2,000,000 | 500,000 | 500,000 |
| Future Capital Reserve | | | | | |
| Total 931823 Bridge Rehabilitation | 1,340,000 | 2,000,000 | 2,000,000 | 500,000 | 500,000 |
| Property Taxes | 5,189,900 | 7,555,000 | 7,430,000 | 5,930,000 | 6,055,000 |
| Future Capital Reserve | 130,000 | | | | |
| Working Capital | 405,500 | | | | |
| DCC Roads | 3,442,500 | | | | |
| Contractors and Others | 3,400,000 | | | | |
| Other Capital Reserves | 1,000,000 | 2,000,000 | 3,000,000 | | |

13,567,900

9,555,000

10,430,000

Total Roads

6,055,000

5,930,000

PROGRAM: 320 Public Works Admin

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Public Works Admin | | | | | |
| 932101 Office Furniture & Equipment | | | | | |
| Property Taxes | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Future Capital Reserve | | | | | |
| Total 932101 Office Furniture & Equipment | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 932111 Maintenance Mgmt Software | | | | | |
| Future Capital Reserve | 46,814 | | | | |
| Tax Sale Reserve | 38,500 | | | | |
| Total 932111 Maintenance Mgmt Software | 85,314 | | | | |
| 932115 Civic Facilities Master Plan | | | | | |
| Grants | 498,565 | | | | |
| Total 932115 Civic Facilities Master Plan | 498,565 | | | | |
| 932120 CO Admin Parking Lot Paving | | | | | |
| Future Capital Reserve | 49,400 | | | | |
| Total 932120 CO Admin Parking Lot Paving | 49,400 | | | | |
| 932130 Build Strategic Plan/Developemnt | | | | | |
| Growing Communities | 1,000,000 | | | | |
| Total 932130 Build Strategic Plan/Developemnt | 1,000,000 | | | | |
| | | | | | |
| Property Taxes | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Future Capital Reserve | 96,214 | | | | |

| Future Capital Reserve | 96,214 | | | | |
|--------------------------|-----------|-------|-------|-------|-------|
| Growing Communities | 1,000,000 | | | | |
| Tax Sale Reserve | 38,500 | | | | |
| Grants | 498,565 | | | | |
| Total Public Works Admin | 1,639,279 | 6,000 | 6,000 | 6,000 | 6,000 |

PROGRAM: 330 Capital Projects

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Capital Projects | | | | | |
| 933629 Tranquille Rd Beautification | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 31,830 | | | | |
| Gaming Reserve | | | | | |
| Grants | | | | | |
| Total 933629 Tranquille Rd Beautification | 31,830 | | | | |
| 933633 Tranquille Gateway Improvement | | | | | |
| Property Taxes | | | | | |
| Nater Levies | | | | | |
| Sewer Levies | | | | | |
| Community Works Fund | 2,227,500 | | | | |
| Future Capital Reserve | 1,356,900 | | | | |
| DCC Roads | | | | | |
| Contractors and Others | | | | | |
| Total 933633 Tranquille Gateway Improvement | 3,584,400 | | | | |
| 933635 BC22.02 Mausoleum | | | | | |
| Debt | 3,500,000 | 650,000 | | | |
| Total 933635 BC22.02 Mausoleum | 3,500,000 | 650,000 | | | |
| 933636 7th Avenue Water Main | | | | | |
| Property Taxes | 170,000 | | | | |
| Water Levies | 400,000 | | | | |
| Sewer Levies | 125,000 | | | | |
| Community Works Fund | 192,700 | | | | |
| Future Capital Reserve | 554,600 | | | | |
| Total 933636 7th Avenue Water Main | 1,442,300 | | | | |
| 933645 Hillside Dr-McGill to Hillside | | | | | |
| Property Taxes | | | | | |
| Sewer Levies | | | | | |
| Future Capital Reserve | 10,000 | | | | |
| Total 933645 Hillside Dr-McGill to Hillside | 10,000 | | | | |
| 933650 RCMP Battle St Detach Expans | | | | | |
| Five Year Borrowing | 1,500,000 | 579,876 | | | |
| Total 933650 RCMP Battle St Detach Expans | 1,500,000 | 579,876 | | | |
| 933651 Hilside Ph 2-Way to Cannell Dr | | | | | |
| Property Taxes | 1,289,300 | | | | |
| Nater Levies | 2,700 | | | | |
| Sewer Levies | 9,200 | | | | |
| Future Capital Reserve | 30,100 | | | | |
| Total 933651 Hilside Ph 2-Way to Cannell Dr | 1,331,300 | | | | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Capital Projects | | | | | |
| 933653 V.V. Dr @ Cardinal Bus Stop | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 12,612 | | | | |
| DCC Roads | 1,818 | | | | |
| Total 933653 V.V. Dr @ Cardinal Bus Stop | 14,430 | | | | |
| 933655 Lorne St Child Care Fac Upg | | | | | |
| Gaming Reserve | | | | | |
| Grants | 410,000 | | | | |
| Total 933655 Lorne St Child Care Fac Upg | 410,000 | | | | |
| 933660 Brock Arena Ice Plant Repl | | | | | |
| Future Capital Reserve | 2,400,000 | | | | |
| Other Capital Reserves | 750,000 | | | | |
| Total 933660 Brock Arena Ice Plant Repl | 3,150,000 | | | | |
| 933675 Kamloops Center for the Arts | | | | | |
| Five Year Borrowing | 7,000,000 | | | | |
| Total 933675 Kamloops Center for the Arts | 7,000,000 | | | | |

| Property Taxes | 1,459,300 | |
|------------------------|------------|-----------|
| Water Levies | 402,700 | |
| Sewer Levies | 134,200 | |
| Community Works Fund | 2,420,200 | |
| Future Capital Reserve | 4,396,042 | |
| Gaming Reserve | | |
| DCC Roads | 1,818 | |
| Grants | 410,000 | |
| Contractors and Others | | |
| Five Year Borrowing | 8,500,000 | 579,876 |
| Debt | 3,500,000 | 650,000 |
| Other Capital Reserves | 750,000 | |
| Total Capital Projects | 21,974,260 | 1,229,876 |

PROGRAM: 340 On-Street Parking

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|------------------------------|----------------|----------------|----------------|----------------|----------------|
| On-Street Parking | | | | | |
| 934102 Replace Radio's | | | | | |
| Equipment Reserve | 12,050 | 8,000 | 4,000 | 8,500 | 4,500 |
| Total 934102 Replace Radio's | 12,050 | 8,000 | 4,000 | 8,500 | 4,500 |
| | | | | | |
| Equipment Reserve | 12,050 | 8,000 | 4,000 | 8,500 | 4,500 |
| Total On-Street Parking | 12,050 | 8,000 | 4,000 | 8,500 | 4,500 |

PROGRAM: 360 Traffic Operations

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Traffic Operations | | | | | |
| 936209 Oversized Street Sign Replacem | | | | | |
| Property Taxes | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Future Capital Reserve | | | | | |
| Total 936209 Oversized Street Sign Replacem | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 936299 Tools & Equipment - Sign Shop | | | | | |
| Property Taxes | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Future Capital Reserve | | | | | |
| Total 936299 Tools & Equipment - Sign Shop | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| | | | | | |
| Property Taxes | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Future Capital Reserve | | | | | |
| Total Traffic Operations | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |

PROGRAM: 370 Public Transit

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Public Transit | ' | | | | |
| 937101 Bus Stops | | | | | |
| Property Taxes | 85,000 | 85,000 | 85,000 | 85,000 | 85,00 |
| Future Capital Reserve | 143,000 | | | | |
| Parking Reserve | 15,000 | 15,000 | 15,000 | 15,000 | 15,00 |
| Other Capital Reserves | 238,800 | 195,000 | | | |
| Total 937101 Bus Stops | 481,800 | 295,000 | 100,000 | 100,000 | 100,00 |
| 937105 Valleyview Transit Exchange | | | | | |
| Community Works Fund | 87,400 | | 1,223,600 | | |
| DCC Roads | 12,600 | | 176,400 | | |
| Contractors and Others | | | | | |
| Total 937105 Valleyview Transit Exchange | 100,000 | | 1,400,000 | | |
| 937114 Transit Park & Ride | | | | | |
| Property Taxes | | 4,474 | 40,262 | | |
| Total 937114 Transit Park & Ride | | 4,474 | 40,262 | | |
| 937118 City Wide Bus Stop/Transit Exc | | | | | |
| Property Taxes | | | | 611,800 | 1,748,00 |
| DCC Roads | | | | 88,200 | 252,00 |
| Total 937118 City Wide Bus Stop/Transit Exc | | | | 700,000 | 2,000,000 |
| | 07.000 | 00.474 | 405.000 | coc 000 | 4 000 00 |

| Property Taxes | 85,000 | 89,474 | 125,262 | 696,800 | 1,833,000 |
|------------------------|---------|---------|-----------|---------|-----------|
| Community Works Fund | 87,400 | | 1,223,600 | | |
| Future Capital Reserve | 143,000 | | | | |
| Parking Reserve | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| DCC Roads | 12,600 | | 176,400 | 88,200 | 252,000 |
| Contractors and Others | | | | | |
| Other Capital Reserves | 238,800 | 195,000 | | | |
| Total Public Transit | 581,800 | 299,474 | 1,540,262 | 800,000 | 2,100,000 |

PROGRAM: 380 Drainage

| | 2024 | 2025 Budget | 2026 | 2027 Budget | 2028 |
|---|-----------|----------------|-----------|----------------|-----------|
| | Budget | Budget | Budget | Budget | Budget |
| Drainage | | | | | |
| 938130 Campbell Cr Culvert-Brnhrtv Rd | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 603,600 | | | | |
| Total 938130 Campbell Cr Culvert-Brnhrtv Rd | 603,600 | | | | |
| 938135 Meadowland Cr Stormwater Upg | | | | | |
| Property Taxes | | 60,000 | 360,000 | | |
| Total 938135 Meadowland Cr Stormwater Upg | | 60,000 | 360,000 | | |
| 938140 Barnhartvale Drainage Works | | | | | |
| Property Taxes | 20,000 | 70,000 | 480,000 | | |
| Total 938140 Barnhartvale Drainage Works | 20,000 | 70,000 | 480,000 | | |
| 938453 Southgate Pond Upgrades | | | | | |
| Property Taxes | | 90,100 | | 270,300 | 901,000 |
| DCC Drainage | | 9,900 | | 29,700 | 99,000 |
| Total 938453 Southgate Pond Upgrades | | 100,000 | | 300,000 | 1,000,000 |
| 938454 Guerin Cr below Summit | | | | | |
| Property Taxes | | 89,110 | | 1,693,090 | 712,880 |
| DCC Drainage | | 10,890 | | 206,910 | 87,120 |
| Total 938454 Guerin Cr below Summit | | 100,000 | | 1,900,000 | 800,000 |
| 938602 Lower Springhill Cr Erosion | | | | | |
| Future Capital Reserve | | | | | |
| DCC Drainage | | | | | |
| Grants | 1,827,415 | | | | |
| Total 938602 Lower Springhill Cr Erosion | 1,827,415 | | | | |
| 938606 Upper Springhill Erosion Prot | | | | | |
| Property Taxes | 87,130 | 1,742,600 | | | |
| DCC Drainage | 12,870 | 257,400 | | | |
| Total 938606 Upper Springhill Erosion Prot | 100,000 | 2,000,000 | | | |
| 938616 Bestwick Chnl Eros Protection | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 570,000 | | | | |
| Total 938616 Bestwick Chnl Eros Protection | 570,000 | | | l l | |
| 938622 Channels-Aberdeen-Gamble Pond | | | | | |
| Property Taxes | | 298,060 | 425,800 | 425,800 | 425,800 |
| DCC Drainage | | 401,940 | 574,200 | 574,200 | 574,200 |
| Total 938622 Channels-Aberdeen-Gamble Pond | | 700,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 938624 Princeton Kamloops Hwy at Aber | | | | | |
| Property Taxes | | 1,038 | 10,486 | 17,826 | |
| DCC Short Term | | 103,821 | 1,038,114 | 1,764,774 | |
| Total 938624 Princeton Kamloops Hwy at Aber | | 104,859 | 1,048,600 | 1,782,600 | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|---------------------------------------|----------------|----------------|
| Drainage | I | / | | / | |
| 938709 Valleyview West Watershed | | | | | |
| Property Taxes | | | | | 308,920 |
| DCC Drainage | | | | | 91,080 |
| Total 938709 Valleyview West Watershed | l l l | | | | 400,000 |
| 938711 V.V Gully Upg near V.V. Reserv | | | | | |
| Property Taxes | 375,000 | | | | |
| Future Capital Reserve | 60,000 | | | | |
| Total 938711 V.V Gully Upg near V.V. Reserv | 435,000 | ĺ | i i i i i i i i i i i i i i i i i i i | ĺ | |
| 938713 Parkview Drive Upgrades | | | | | |
| Gaming Reserve | 1,260,000 | | | | |
| Total 938713 Parkview Drive Upgrades | 1,260,000 | ĺ | | ĺ | |
| 938802 Grasslands Pond | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 190,000 | | | | |
| Total 938802 Grasslands Pond | 190,000 | | | | |
| 938901 Oversizing | | | | | |
| Property Taxes | 500 | 500 | 500 | 500 | 500 |
| Future Capital Reserve | 777 | | | | |
| DCC Drainage | 126,423 | 49,500 | 49,500 | 49,500 | 49,500 |
| Total 938901 Oversizing | 127,700 | 50,000 | 50,000 | 50,000 | 50,000 |
| 938902 Drainage Coll Cap Mntce | | | | | |
| Future Capital Reserve | 1,113,000 | | | | |
| Total 938902 Drainage Coll Cap Mntce | 1,113,000 | | | | |
| 938911 Copperhead Storm Pond | | | | | |
| Property Taxes | | 5,606 | | 10,486 | |
| DCC Short Term | | 560,635 | | 1,038,114 | |
| Total 938911 Copperhead Storm Pond | | 566,241 | | 1,048,600 | |
| 938917 Upper Dufferin Stom Pond | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 5,491 | | | | |
| DCC Drainage | 543,609 | | | | |
| Total 938917 Upper Dufferin Stom Pond | 549,100 | | | | |
| 938918 Dike Upgrades | | | | | |
| Property Taxes | 800,000 | | 200,000 | 200,000 | 200,000 |
| Future Capital Reserve | 431,500 | | | | |
| Total 938918 Dike Upgrades | 1,231,500 | | 200,000 | 200,000 | 200,000 |

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| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Drainage | | | | | |
| 938919 Pineview Valley Pond Upgr | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 52,908 | | | | |
| DCC Drainage | 5,237,892 | | | | |
| Total 938919 Pineview Valley Pond Upgr | 5,290,800 | | | | |
| 938923 Groundwater Wells | | | | | |
| Property Taxes | 230,000 | 230,000 | 230,000 | 230,000 | 230,000 |
| Future Capital Reserve | 229,800 | | | | |
| Total 938923 Groundwater Wells | 459,800 | 230,000 | 230,000 | 230,000 | 230,000 |
| 938924 Master Drainage Planning | | | | | |
| Property Taxes | 51,500 | 51,500 | 51,500 | 51,500 | 51,500 |
| Future Capital Reserve | 15,029 | | | | |
| DCC Drainage | 191,836 | 148,500 | 148,500 | 148,500 | 148,500 |
| Total 938924 Master Drainage Planning | 258,365 | 200,000 | 200,000 | 200,000 | 200,000 |
| 938925 Easement / Legal Surveys | | | | | |
| Property Taxes | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total 938925 Easement / Legal Surveys | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 938927 Rehab Storm Mains - Local Rds | | | | | |
| Property Taxes | 99,335 | 777,500 | 10,348 | 100,000 | 80,000 |
| Future Capital Reserve | 889,000 | | | | |
| Total 938927 Rehab Storm Mains - Local Rds | 988,335 | 777,500 | 10,348 | 100,000 | 80,000 |
| 938928 Rehab Storm Mains - Collectors | | | | | |
| Property Taxes | 435,592 | 1,031,173 | 395,725 | 109,929 | 78,000 |
| Future Capital Reserve | 88,000 | | | | |
| Total 938928 Rehab Storm Mains - Collectors | 523,592 | 1,031,173 | 395,725 | 109,929 | 78,000 |
| 938929 Rehab Storm Mains - Arterials | | | | | |
| Property Taxes | 7,260 | 102,785 | 79,500 | 279,450 | 412,560 |
| Future Capital Reserve | 619,900 | | | | |
| Total 938929 Rehab Storm Mains - Arterials | 627,160 | 102,785 | 79,500 | 279,450 | 412,560 |
| 938972 Cascade Storm Pond | | | | | |
| Future Capital Reserve | 8,937 | | | | |
| DCC Drainage | 884,763 | | | | |
| Total 938972 Cascade Storm Pond | 893,700 | | | | |
| 938989 Summit Dr Hairpin Pond Imp | | | | | |
| Property Taxes | | 2,000 | 2,200 | 10,000 | |
| DCC Drainage | | 198,000 | 217,800 | 990,000 | |
| Total 938989 Summit Dr Hairpin Pond Imp | | 200,000 | 220,000 | 1,000,000 | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Drainage | | | | | |
| 938997 Drainage Pumping Cap Mntce | | | | | |
| Property Taxes | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| Future Capital Reserve | | | | | |
| Total 938997 Drainage Pumping Cap Mntce | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| | | | | | |
| Property Taxes | 2,137,317 | 4,582,972 | 2,277,059 | 3,429,881 | 3,432,160 |
| DCC Short Term | | 664,456 | 1,038,114 | 2,802,888 | |
| Future Capital Reserve | 4,877,942 | | | | |
| Gaming Reserve | 1,260,000 | | | | |
| Parking Reserve | | | | | |
| DCC Drainage | 6,997,393 | 1,076,130 | 990,000 | 1,998,810 | 1,049,400 |
| Grants | 1,827,415 | | | | |
| Total Drainage | 17,100,067 | 6,323,558 | 4,305,173 | 8,231,579 | 4,481,560 |

PROGRAM: 410 Sandman Centre

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| Sandman Centre | | | | | |
| 941125 Sandman Ctr-Tools + Equipment | | | | | |
| Property Taxes | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total 941125 Sandman Ctr-Tools + Equipment | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 941129 Sandman Ctr Concession Equip | | | | | |
| Property Taxes | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Future Capital Reserve | 22,500 | | | | |
| Total 941129 Sandman Ctr Concession Equip | 47,500 | 25,000 | 25,000 | 25,000 | 25,000 |
| 941137 BC23.XX Sandman Center Roof | | | | | |
| Other Capital Reserves | | | 2,000,000 | 3,000,000 | |
| Total 941137 BC23.XX Sandman Center Roof | | | 2,000,000 | 3,000,000 | |
| 941180 New Chairs | | | | | |
| Gaming Reserve | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total 941180 New Chairs | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| | | | | | |
| Property Taxes | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Future Capital Reserve | 22,500 | | | | |
| Gaming Reserve | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Other Capital Reserves | | | 2,000,000 | 3,000,000 | |
| Total Sandman Center | 62,500 | 40,000 | 2,040,000 | 3,040,000 | 40,000 |

PROGRAM: 420 Arenas

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Arenas | | | | | |
| 942907 Exterior Upgrades-All Arenas | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | | | | | |
| Contractors and Others | | | | | |
| Total 942907 Exterior Upgrades-All Arenas | | | | | |
| 942908 Tools and Equipment | | | | | |
| Property Taxes | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Future Capital Reserve | | | | | |
| Total 942908 Tools and Equipment | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 942914 Ice Plant Equipment | | | | | |
| Property Taxes | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Future Capital Reserve | 331,600 | | | | |
| Total 942914 Ice Plant Equipment | 456,600 | 125,000 | 125,000 | 125,000 | 125,000 |
| 942925 Riverside Park Skating Rink | | | | | |
| Growing Communities | 5,319,290 | 0 | 0 | 0 | 0 |
| Total 942914 Ice Plant Equipment | 5,319,290 | 0 | 0 | 0 | 0 |

| Property Taxes | 155,000 | 155,000 | 155,000 | 155,000 | 155,000 |
|------------------------|-----------|---------|---------|---------|---------|
| Growing Communities | 5,319,290 | | | | |
| Future Capital Reserve | 331,600 | | | | |
| Contractors and Others | | | | | |
| Total Arenas | 5,805,890 | 155,000 | 155,000 | 155,000 | 155,000 |

PROGRAM: 430 Parks and Playfields

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Parks and Playfields | | | I | I | |
| 943117 Orchards Walk Park | | | | | |
| Property Taxes | | | 683,050 | | |
| Community Works Fund | | | 1,000,000 | | |
| Gaming Reserve | | 800,000 | 3,000,000 | | |
| DCC Parks | | | 2,776,950 | | |
| Total 943117 Orchards Walk Park | | 800,000 | 7,460,000 | | |
| 943121 Albert McGowan Water Park Repl | | | | | |
| Community Works Fund | 550,000 | | | | |
| Gaming Reserve | 232,400 | | | | |
| Other Capital Reserves | 1,000,000 | | | | |
| Total 943121 Albert McGowan Water Park Repl | 1,782,400 | | | | |
| 943147 Playfield Development | | | | | |
| Property Taxes | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Total 943147 Playfield Development | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| 943148 BC23.04 Blvd Streetscape Beaut | | | | | |
| Property Taxes | 79,000 | 350,000 | 450,000 | 550,000 | 550,000 |
| Other Capital Reserves | 204,000 | 100,000 | 50,000 | | |
| Total 943148 BC23.04 Blvd Streetscape Beaut | 283,000 | 450,000 | 500,000 | 550,000 | 550,000 |
| 943179 BC23.07 Kamloops Marquee Sign | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 10,000 | | | | |
| Gaming Reserve | 90,000 | | | | |
| Contractors and Others | 50,000 | | | | |
| Total 943179 BC23.07 Kamloops Marquee Sign | 150,000 | | | | |
| 943803 Hudsons Bay Park | | | | | |
| Gaming Reserve | 50,500 | 328,250 | | | |
| DCC Parks | 49,500 | 321,750 | | | |
| Total 943803 Hudsons Bay Park | 100,000 | 650,000 | | | |
| 943804 Nature Parks Upgrades | | | | | |
| Property Taxes | 37,875 | 37,875 | 37,875 | 37,875 | 37,875 |
| Future Capital Reserve | 52,015 | | | | |
| DCC Parks | 88,110 | 37,125 | 37,125 | 37,125 | 37,125 |
| Total 943804 Nature Parks Upgrades | 178,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 943805 East Highland Park Development | | | | | |
| Property Taxes | | | | 252,500 | |
| DCC Parks | | | | 247,500 | |
| Total 943805 East Highland Park Development | | | | 500,000 | |
| 943807 Parks Amneities | | | | | |
| Property Taxes | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Total 943807 Parks Amneities | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| Parks and Playfields | Junger | Junger | Junger | Junger | Junger |
| 943835 Multi Use Court Upgrades | | | | | |
| Property Taxes | 250,000 | 250,000 | 250,000 | 250.000 | 250,000 |
| Total 943835 Multi Use Court Upgrades | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| 943850 Boat Launch Upgrades | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 86,250 | | | | |
| Total 943850 Boat Launch Upgrades | 86,250 | | | | |
| 943909 Park Furniture | | | | | |
| Property Taxes | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Total 943909 Park Furniture | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 943911 Drinking Fountains | | | | | |
| Property Taxes | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Total 943911 Drinking Fountains | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 943926 Park/Trail Connections | | | | | |
| Property Taxes | 150,745 | 150,745 | 150,745 | 150,745 | 150,745 |
| Future Capital Reserve | | | | | |
| Gaming Reserve | | | | | |
| DCC Parks | 24,255 | 24,255 | 24,255 | 24,255 | 24,255 |
| Total 943926 Park/Trail Connections | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| 943932 Parks Planning | | | | | |
| Property Taxes | 12,875 | 12,875 | 12,875 | 12,875 | 12,875 |
| DCC Parks | 37,125 | 37,125 | 37,125 | 37,125 | 37,125 |
| Total 943932 Parks Planning | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 943942 Tools & Equipment | | | | | |
| Property Taxes | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Future Capital Reserve | | | | | |
| Total 943942 Tools & Equipment | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 943947 Playground Eq - CSA Guidlines | | | | | |
| Future Capital Reserve | | | | | |
| Gaming Reserve | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Other Capital Reserves | 250,000 | 250,000 | 250,000 | | |
| Total 943947 Playground Eq - CSA Guidlines | 350,000 | 350,000 | 350,000 | 100,000 | 100,000 |
| 943956 Tree Planting Program | | | | | |
| Property Taxes | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Future Capital Reserve | | | | | |
| Contractors and Others | | | | | |
| Total 943956 Tree Planting Program | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 943966 Signage for Parks | | | | | |
| Gaming Reserve | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total 943966 Signage for Parks | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Parks and Playfields | | | | | |
| 943986 Irrigation Upgrades | | | | | |
| Property Taxes | | | | 250,000 | |
| Total 943986 Irrigation Upgrades | | | | 250,000 | |
| 943990 Dufferin E Park-1405 Pac Way | | | | | |
| Property Taxes | | 22,725 | 280,275 | | |
| DCC Parks | | 22,275 | 274,725 | | |
| Total 943990 Dufferin E Park-1405 Pac Way | | 45,000 | 555,000 | | |
| 943991 Galor Park-1837 Qu'appelle Blv | | | | | |
| Property Taxes | | 22,725 | 280,275 | | |
| DCC Parks | | 22,275 | 274,725 | | |
| Total 943991 Galor Park-1837 Qu'appelle Blv | | 45,000 | 555,000 | | |

| Property Taxes | 1,035,495 | 1,351,945 | 2,650,095 | 2,008,995 | 1,506,495 |
|----------------------------|-----------|-----------|------------|-----------|-----------|
| Community Works Fund | 550,000 | | 1,000,000 | | |
| Future Capital Reserve | 148,265 | | | | |
| Gaming Reserve | 492,900 | 1,248,250 | 3,120,000 | 120,000 | 120,000 |
| DCC Parks | 198,990 | 464,805 | 3,424,905 | 346,005 | 98,505 |
| Contractors and Others | 50,000 | | | | |
| Other Capital Reserves | 1,454,000 | 350,000 | 300,000 | | |
| Total Parks and Playfields | 3,929,650 | 3,415,000 | 10,495,000 | 2,475,000 | 1,725,000 |

PROGRAM: 440 Recreation Programs

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| Recreation Programs | | | | | |
| Recreation Programs | | | | | |
| | | | | | |
| 944901 Fitness Equipment | | | | | |
| Equipment Reserve | 200,000 | 200,000 | 200,000 | 210,000 | 210,000 |
| Total 944901 Fitness Equipment | 200,000 | 200,000 | 200,000 | 210,000 | 210,000 |
| | | | | | |
| Equipment Reserve | 200,000 | 200,000 | 200,000 | 210,000 | 210,000 |
| Total Recreation Programs | 200,000 | 200,000 | 200,000 | 210,000 | 210,000 |

PROGRAM: 450 Parks & Rec Admin

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Parks & Rec Admin | | | | | |
| 945901 Office Furniture and Equipment | | | | | |
| Property Taxes | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total 945901 Office Furniture and Equipment | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| | | | | | |
| Property Taxes | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total Parks and Rec Admin | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |

PROGRAM: 457 City Facilities

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| City Facilities | | | | | |
| 945303 Facility Maintenance | | | | | |
| Property Taxes | 1,443,000 | 1,443,000 | 1,443,000 | 1,443,000 | 1,443,000 |
| Future Capital Reserve | 53,700 | | | | |
| Total 945303 Facility Maintenance | 1,496,700 | 1,443,000 | 1,443,000 | 1,443,000 | 1,443,000 |
| 945307 Parking Areas Rehabilitation | | | | | |
| Property Taxes | | | | | |
| Contractors and Others | 50,910 | | | | |
| Total 945307 Parking Areas Rehabilitation | 50,910 | | | | |
| 945310 BC23.XX Update Civic Roof Asse | | | | | |
| Other Capital Reserves | 100,000 | | | | |
| Total 945310 BC23.XX Update Civic Roof Asse | 100,000 | | | | |
| 945315 Mission Flats Office-Gate/Fenc | | | | | |
| Future Capital Reserve | 20,300 | | | | |
| Total 945315 Mission Flats Office-Gate/Fenc | 20,300 | | | | |
| 945399 Tools and Equipment-Buildings | | | | | |
| Property Taxes | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Future Capital Reserve | | | | | |
| Total 945399 Tools and Equipment-Buildings | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 945401 Stn 3 Facility Renovation | | | | | |
| Other Capital Reserves | 25,600 | | | | |
| Total 945401 Stn 3 Facility Renovation | 25,600 | | | | |
| 945601 St Andrews Square - Fencing | | | | | |
| Other Capital Reserves | 20,000 | | | | |
| Total 945601 St Andrews Square - Fencing | 20,000 | | | | |
| Property Taxes | 1,453,000 | 1,453,000 | 1,453,000 | 1,453,000 | 1,453,000 |

| Property Taxes | 1,453,000 | 1,453,000 | 1,453,000 | 1,453,000 | 1,453,000 | |
|------------------------|-----------|-----------|-----------|-----------|-----------|---|
| Future Capital Reserve | 74,000 | | | | | S |
| Contractors and Others | 50,910 | | | | | P |
| Other Capital Reserves | 145,600 | | | | | F |
| Total City Facilities | 1,723,510 | 1,453,000 | 1,453,000 | 1,453,000 | 1,453,000 | |

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PROGRAM: 460 Pools

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| Pools | | ' | | | |
| 946463 Tools and Equipment | | | | | |
| Property Taxes | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 |
| Future Capital Reserve | 50,000 | | | | |
| Total 946463 Tools and Equipment | 140,000 | 90,000 | 90,000 | 90,000 | 90,000 |
| 946520 Pool Toys and Rides | | | | | |
| Gaming Reserve | 44,300 | 19,500 | 19,500 | 19,500 | 19,500 |
| Total 946520 Pool Toys and Rides | 44,300 | 19,500 | 19,500 | 19,500 | 19,500 |
| 946528 Public Access AED Program | | | | | |
| Property Taxes | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Future Capital Reserve | | | | | |
| Gaming Reserve | 20,000 | 5,000 | 5,000 | 5,000 | 7,000 |
| Total 946528 Public Access AED Program | 25,000 | 10,000 | 10,000 | 10,000 | 12,000 |
| | | | | | |
| Property Taxes | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 |
| Future Capital Reserve | 50,000 | | | | |
| Gaming Reserve | 64,300 | 24,500 | 24,500 | 24,500 | 26,500 |
| Contractors and Others | | | | | |
| Total Pools | 209,300 | 119,500 | 119,500 | 119,500 | 121,500 |

PROGRAM: 470 Community Rec & Culture

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|--------------------|----------------|----------------|----------------|----------------|
| Community Rec & Culture | | | | | |
| 947903 Tables and Chairs | | | | | |
| Property Taxes | 5,000 | 5,000 | 5,000 | 5,500 | 5,500 |
| Total 947903 Tables and Chairs | 5,000 | 5,000 | 5,000 | 5,500 | 5,500 |
| 947906 Old Courthouse Renos | | | | | |
| Future Capital Reserve | 97,108 | | | | |
| Gaming Reserve | 150,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total 947906 Old Courthouse Renos | 247,108 | 50,000 | 50,000 | 50,000 | 50,000 |
| 947911 BC20.04-Accessibility Mats | | | | | |
| Gaming Reserve | 20,000 | 20,000 | | | |
| Total 947911 BC20.04-Accessibility Mats | 20,000 | 20,000 | | | |
| 947917 Old Courthouse Renovations | | | | | |
| Contractors and Others | 111,155 | | | | |
| Total 947917 Old Courthouse Renovations | 111,155 | | | | |
| 947930 TCC Tenant Imp & Equipment | | | | | |
| Property Taxes | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Future Capital Reserve | 71,100 | | | | |
| Total 947930 TCC Tenant Imp & Equipment | 271,100 | 200,000 | 200,000 | 200,000 | 200,000 |
| Property Taxes | 205,000 | 205,000 | 205,000 | 205,500 | 205,500 |
| | 168,208 | 205,000 | 205,000 | 205,500 | 205,500 |
| Future Capital Reserve | | 70.000 | F0 000 | F0 000 | 50.000 |
| Gaming Reserve | 170,000 | 70,000 | 50,000 | 50,000 | 50,000 |
| Contractors and Others Total Community Rec and Culture | 111,155 654,363 | 275,000 | 255,000 | 255,500 | 255,500 |

PROGRAM: 490 Museum

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| Museum | | | | | |
| 949313 Museum Restructuring | | | | | |
| Gaming Reserve | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Grants | | | | | |
| Contractors and Others | | | | | |
| Total 949313 Museum Restructuring | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| | | | | | |
| Gaming Reserve | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Grants | | | | | |
| Contractors and Others | | | | | |
| Total Museum | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |

PROGRAM: 510 Community Development

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Community Development | | | | | |
| 951401 Infrastructure Improvements | | | | | |
| Property Taxes | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Future Capital Reserve | | | | | |
| Total 951401 Infrastructure Improvements | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 951405 Downtown Streetscape Improveme | | | | | |
| Gaming Reserve | 1,325,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Total 951405 Downtown Streetscape Improveme | 1,325,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| 951407 Juniper East Access Rd | | | | | |
| Working Capital | | | | | |
| Total 951407 Juniper East Access Rd | | | | | |

| Property Taxes | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
|-----------------------------|-----------|---------|---------|---------|---------|
| Future Capital Reserve | | | | | |
| Gaming Reserve | 1,325,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Working Capital | | | | | |
| Total Community Development | 1,475,000 | 650,000 | 650,000 | 650,000 | 650,000 |

PROGRAM: 520 Administrative Services

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Administrative Services | | | | | |
| 952901 Office Furniture and Equipment | | | | | |
| Property Taxes | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 |
| Total 952901 Office Furniture and Equipment | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 |
| 952907 eApply Module Business Liscens | | | | | |
| Gaming Reserve | 11,200 | | | | |
| Total 952907 eApply Module Business Liscens | 11,200 | | | | |
| 952910 Digital Strategy - DES | | | | | |
| Gaming Reserve | 75,000 | | | | |
| Total 952910 Digital Strategy - DES | 75,000 | | | | |
| | | | | | |
| Property Taxes | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 |
| Gaming Reserve | 86,200 | | | | |
| Total Administrative Services | 92,700 | 6,500 | 6,500 | 6,500 | 6,500 |

PROGRAM: 530 Property Management

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Property Management | | | | | |
| 953112 Tax Sale Land | | | | | |
| Land Sales | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| Total 953112 Tax Sale Land | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 953119 Crown Land Survey | | | | | |
| Land Sales | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Total 953119 Crown Land Survey | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 953127 Land Development | | | | | |
| Land Sales | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Total 953127 Land Development | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| 953159 Land Purchase | | | | | |
| Gaming Reserve | 1,000,000 | | | | |
| Land Sales | 1,000,000 | | | | |
| Total 953159 Land Purchase | 2,000,000 | | | | |
| 953163 Northbridge Hotel Demolition | | | | | |
| Land Sales | 951,168 | | | | |
| Total 953163 Northbridge Hotel Demolition | 951,168 | | | | |
| 953167 North Shore Parking | | | | | |
| Gaming Reserve | 550,000 | | | | |
| Total 953167 North Shore Parking | 550,000 | | | | |
| 953172 Purchase Land - 690 Lorne St | | | | | |
| Land Sales | 569,900 | | | | |
| Total 953172 Purchase Land - 690 Lorne St | 569,900 | | | | |

| Property Taxes | | | | | |
|---------------------------|-----------|--------|--------|--------|--------|
| Gaming Reserve | 1,550,000 | | | | |
| Land Sales | 2,570,568 | 49,500 | 49,500 | 49,500 | 49,500 |
| Total Property Management | 4,120,568 | 49,500 | 49,500 | 49,500 | 49,500 |

PROGRAM: 630 Financial Management

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Financial Management | | | | | |
| 963101 Office Furniture and Equipment | | | | | |
| Property Taxes | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Future Capital Reserve | 46,600 | | | | |
| Total 963101 Office Furniture and Equipment | 71,600 | 25,000 | 25,000 | 25,000 | 25,000 |
| | | | | | |
| Property Taxes | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Future Capital Reserve | 46,600 | | | | |
| Total Financial Management | 71,600 | 25,000 | 25,000 | 25,000 | 25,000 |

PROGRAM: 680 Human Resources

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Human Resources | | | | | |
| 968101 Office Furniture and Equipment | | | | | |
| Property Taxes | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Future Capital Reserve | | | | | |
| Total 968101 Office Furniture and Equipment | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 968107 BC22.04 EDI Accessibility Retr | | | | | |
| Gaming Reserve | 58,200 | | | | |
| Contractors and Others | | | | | |
| Total 968107 BC22.04 EDI Accessibility Retr | 58,200 | | | | |
| | | | | | |
| Property Taxes | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Future Capital Reserve | | | | | |
| Gaming Reserve | 58,200 | | | | |
| Contractors and Others | | | | | |
| Total Human Resources | 60,200 | 2,000 | 2,000 | 2,000 | 2,000 |

PROGRAM: 710 Central Office

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Central Office | | | | 1 | |
| 971102 Office Furniture and Equipment | | | | | |
| Property Taxes | | 1,000 | 1,000 | 1,000 | 1,000 |
| Total 971102 Office Furniture and Equipment | | 1,000 | 1,000 | 1,000 | 1,000 |
| 971104 Office Services Equipment | | | | | |
| Equipment Reserve | 165,700 | | 50,000 | 47,000 | 47,000 |
| Total 971104 Office Services Equipment | 165,700 | | 50,000 | 47,000 | 47,000 |
| | | | | · | |
| Property Taxes | | 1,000 | 1,000 | 1,000 | 1,000 |
| Equipment Reserve | 165,700 | | 50,000 | 47,000 | 47,000 |
| Total Central Office | 165,700 | 1,000 | 51,000 | 48,000 | 48,000 |

PROGRAM: 720 Information Technology

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Information Technology | | | | | |
| 972101 Office Furniture and Equipment | | | | | |
| Property Taxes | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total 972101 Office Furniture and Equipment | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 972102 IT Equipment Replacement | | | | | |
| Working Capital | | | | | |
| Equipment Reserve | 2,370,500 | | | | |
| Total 972102 IT Equipment Replacement | 2,370,500 | | | | |
| 972104 Data Center Equipment | | | | | |
| Property Taxes | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Future Capital Reserve | 50,000 | | | | |
| Total 972104 Data Center Equipment | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 972108 New IT Equipment | | | | | |
| Equipment Reserve | 599,200 | 300,000 | 300,000 | 300,000 | 300,000 |
| Total 972108 New IT Equipment | 599,200 | 300,000 | 300,000 | 300,000 | 300,000 |
| 972114 Software | | | | | |
| Equipment Reserve | 15,000 | 7,500 | 7,500 | 7,500 | 7,500 |
| Total 972114 Software | 15,000 | 7,500 | 7,500 | 7,500 | 7,500 |
| 972149 2021 - HRIS | | | | | |
| Tax Sale Reserve | 738,306 | | | | |
| Total 972149 2021 - HRIS | 738,306 | | | | |
| 972602 Digital Orthophoto | | | | | |
| Equipment Reserve | 120,000 | | | 120,000 | |
| Total 972602 Digital Orthophoto | 120,000 | | | 120,000 | |
| Property Taxes | 52,500 | 52,500 | 52,500 | 52,500 | 52,500 |
| Future Capital Reserve | 50,000 | | | | |
| Gaming Reserve | | | | | |
| Working Capital | | | | | |
| Equipment Reserve | 3,104,700 | 307,500 | 307,500 | 427,500 | 307,500 |
| Tax Sale Reserve | 738,306 | | | | |
| Grants | | | | | |
| Total Information Technology | 3,945,506 | 360,000 | 360,000 | 480,000 | 360,000 |

PROGRAM: 740 Vehicles & Equipment

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| Vehicles & Equipment | | | | | |
| 974100 Equipment Replacement | | | | | |
| Equipment reserve | 6,095,950 | 3,853,470 | 3,821,380 | 1,001,367 | 270,131 |
| Total 974100 Equipment Replacement | 6,095,950 | 3,853,470 | 3,821,380 | 1,001,367 | 270,131 |
| 974155 Add - Access/Modifications | | | | | |
| Equipment Reserve | 94,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| Total 974155 Add - Access/Modifications | 94,000 | 80,000 | 80,000 | 80,000 | 80,000 |
| 974199 Tools + Equipment - Spec Equip | | | | | |
| Property Taxes | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| Total 974199 Tools + Equipment - Spec Equip 974200 New Solid Waste Collect.Trucks (3) | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| Solid Waste Reserve | 1,500,000 | | | | |
| Total 974575 New Solid Waste Collect.Trk(1) | 1,500,000 | | | | |
| 974280 Purchase New Shop Equipment | | | | | |
| Property Taxes | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Future Capital Reserve | | | | | |
| Total 974280 Purchase New Shop Equipment | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 974500 BC23.03 Add'l Fleet Vehicles | | | | | |
| Working Capital | 539,000 | | | | |
| Equipment Reserve | 50,000 | | | | |
| Total 974581 BBC23.03 Add'l Fleet Vehicles | 589,000 | | | | |
| 974590 PBC23.06 CSO ATV Side by Side | | | | | |
| Future Capital Reserve | 25,000 | | | | |
| Total 974590 PBC23.06 CSO ATV Side by Side | 25,000 | | | | |
| Property Taxes | 24,500 | 24,500 | 24,500 | 24,500 | 24,500 |
| Future Capital Reserve | 25,000 | | | | |
| Working Capital | 539,000 | | | | |
| Equipment Reserve | 6,239,950 | 3,933,470 | 3,901,380 | 1,081,367 | 350,131 |
| Solid Waste Reserve | 1,500,000 | | | | |
| Total Vehicles and Equipment | 8,328,450 | 3,957,970 | 3,925,880 | 1,105,867 | 374,631 |

PROGRAM: 744 HVAC

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---------------------------------------|----------------|----------------|---------------------------------------|----------------|----------------|
| HVAC | | | · · · · · · · · · · · · · · · · · · · | | |
| 975218 Control System Upgrades | | | | | |
| Property Taxes | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Future Capital Reserve | 21,800 | | | | |
| Total 975218 Control System Upgrades | 46,800 | 25,000 | 25,000 | 25,000 | 25,000 |
| 975399 Tools & Equipment - HVAC | | | | | |
| Property Taxes | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Total 975399 Tools & Equipment - HVAC | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| | | | | | |
| Property Taxes | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 |
| Future Capital Reserve | 21,800 | | | | |
| Total HVAC | 53,800 | 32,000 | 32,000 | 32,000 | 32,000 |

PROGRAM: 761 Active Transportation

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Active Transportation | | | | | |
| 976102 Active Transportation-General | | | | | |
| Property Taxes | 50,000 | 25,000 | 100,000 | 100,000 | 100,000 |
| Community Works Fund | 852,911 | 412,000 | 1,648,000 | 1,648,000 | 1,648,000 |
| Future Capital Reserve | 22,453 | | | | |
| DCC Roads | 285,000 | 207,165 | 396,165 | 396,165 | 396,165 |
| Grants | | | | | |
| Other Capital Reserves | 1,051,541 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Total 976102 Active Transportation-General | 2,261,905 | 1,644,165 | 3,144,165 | 3,144,165 | 3,144,165 |
| 976103 Active Transportation-Major Pr | | | | | |
| Community Works Fund | 2,481,409 | 437,000 | 437,000 | 437,000 | 437,000 |
| Future Capital Reserve | 15,434 | | | | |
| DCC Roads | 359,957 | 63,000 | 63,000 | 63,000 | 63,000 |
| Total 976103 Active Transportation-Major Pr | 2,856,800 | 500,000 | 500,000 | 500,000 | 500,000 |
| 976106 6th Av Bike Lane 976102 | | | | | |
| Community Works Fund | 17,480 | | | | |
| DCC Roads | 2,520 | | | | |
| Grants | | | | | |
| Total 976106 6th Av Bike Lane 976102 | 20,000 | | | | |
| 976162 Westsyde Rd MUP-Batch-Westmt | | | | | |
| Community Works Fund | 17,480 | | | | |
| DCC Roads | 2,520 | | | | |
| Grants | | | | | |
| Total 976162 Westsyde Rd MUP-Batch-Westmt | 20,000 | | | | |
| 976166 Hwy 5A Multi Use Pathway | | | | | |
| Property Taxes | 50,000 | 75,000 | | | |
| Community Works Fund | 824,000 | 1,236,000 | | | |
| DCC Roads | 126,000 | 189,000 | | | |
| Grants | 500,000 | | | | |
| Total 976166 Hwy 5A Multi Use Pathway | 1,500,000 | 1,500,000 | | | |
| 976167 Lansdowne S/Walk-6th Av/Vic St | | | | | |
| Property Taxes | | | | | |
| Community Works Fund | | | | | |
| Future Capital Reserve | | | | | |
| DCC Roads | | | | | |
| Other Capital Reserves | | | | | |
| Total 976167 Lansdowne S/Walk-6th Av/Vic St | | | | | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Active Transportation | | | | | |
| 976169 McGill Rd MUP - 976102 | | | | | |
| Property Taxes | | | | | |
| Community Works Fund | | | | | |
| Future Capital Reserve | | | | | |
| DCC Roads | | | | | |
| Other Capital Reserves | | | | | |
| Total 976169 McGill Rd MUP - 976102 | | | | | |
| 976171 McGill Rd Xwalks-Hillside/Dalh | | | | | |
| Property Taxes | | | | | |
| Community Works Fund | | | | | |
| Future Capital Reserve | | | | | |
| DCC Roads | | | | | |
| Other Capital Reserves | | | | | |
| Total 976171 McGill Rd Xwalks-Hillside/Dalh | | | | | |
| 976173 Tanager Dr Sidwalks-976102 | | | | | |
| Property Taxes | | | | | |
| Community Works Fund | | | | | |
| Future Capital Reserve | | | | | |
| DCC Roads | | | | | |
| Other Capital Reserves | | | | | |
| Total 976173 Tanager Dr Sidwalks-976102 | | | | | |
| 976179 Summit MUP-Whtshld/Petrsn Cr | | | | | |
| Property Taxes | | | | | |
| Community Works Fund | | | | | |
| Future Capital Reserve | | | | | |
| DCC Roads | | | | | |
| Other Capital Reserves | | | | | |
| Total 976179 Summit MUP-Whtshld/Petrsn Cr | | | | | |
| 976180 Summit Drive - MUP Overpass | | | | | |
| Growing Communities | | 4,000,000 | 500,000 | | |
| Total 976179 Summit Drive - MUP Overpass | 0 | 4,000,000 | 500,000 | 0 | C |
| Property Taxes | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Community Works Fund | 4,193,280 | 2,085,000 | 2,085,000 | 2,085,000 | 2,085,000 |
| Future Capital Reserve | 37,887 | | | | |
| Growing Communities | 494,055 | 4,000,000 | 500,000 | | |
| DCC Roads | 775,997 | 459,165 | 459,165 | 459,165 | 459,165 |
| Grants | 500,000 | | | | |
| Other Capital Reserves | 1,051,541 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Total Active Transportation | 7,152,760 | 7,644,165 | 4,144,165 | 3,644,165 | 3,644,165 |

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PROGRAM: 760 Engineering Services

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Engineering Services | | I | I | | |
| 976611 Intersection Capacity Improvem | | | | | |
| Property Taxes | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Future Capital Reserve | 138,582 | | | | |
| DCC Roads | 2,147,256 | 900,000 | 900,000 | 900,000 | 900,000 |
| Total 976611 Intersection Capacity Improvem | 2,385,838 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 976613 Transportation Safety Program | | | | | |
| Property Taxes | 253,460 | 253,460 | 253,460 | 253,460 | 253,460 |
| Future Capital Reserve | 236,854 | | | | |
| DCC Roads | 70,686 | 36,540 | 36,540 | 36,540 | 36,540 |
| Grants | | | | | |
| Total 976613 Transportation Safety Program | 561,000 | 290,000 | 290,000 | 290,000 | 290,000 |
| 976629 Transportation Planning | | | | | |
| Property Taxes | 24,375 | 24,375 | 24,375 | 24,375 | 24,375 |
| DCC Roads | 50,625 | 50,625 | 50,625 | 50,625 | 50,625 |
| Total 976629 Transportation Planning | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 976632 BC20.07-Pedestrian Crossings | | | | | |
| Property Taxes | 200,400 | 250,000 | 250,000 | 250,000 | 250,000 |
| Community Works Fund | 388,600 | 250,000 | 250,000 | 250,000 | 250,000 |
| Future Capital Reserve | 410,200 | | | | |
| Grants | | | | | |
| Total 976632 BC20.07-Pedestrian Crossings | 999,200 | 500,000 | 500,000 | 500,000 | 500,000 |
| 976634 8th @ Fortune-S bound Dbl Left | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | | 54,769 | | | |
| Working Capital | 4,000 | 196,000 | | | |
| DCC Roads | 36,000 | 2,256,923 | | | |
| Total 976634 8th @ Fortune-S bound Dbl Left | 40,000 | 2,507,692 | | | |
| 976635 Qu'Appelle Blvd Ext-Rosehill R | | | | | |
| Property Taxes | | | | | |
| Future Capital Reserve | 100,000 | 141,048 | | | |
| DCC Roads | 900,000 | 1,269,442 | | | |
| Total 976635 Qu'Appelle Blvd Ext-Rosehill R | 1,000,000 | 1,410,490 | | | |
| 976636 7th St at Fortune Upgrades | | | | | |
| Gaming Reserve | 20,000 | 30,000 | 300,000 | | |
| DCC Roads | 180,000 | 270,000 | 2,700,000 | | |
| Total 976636 7th St at Fortune Upgrades | 200,000 | 300,000 | 3,000,000 | | |
| 976638 Summit Dr Dbl Left @ Ebound #1 | | | | | |
| Gaming Reserve | 50,000 | | 310,000 | | |
| DCC Roads | 450,000 | | 2,790,000 | | |
| Total 976638 Summit Dr Dbl Left @ Ebound #1 | 500,000 | | 3,100,000 | | |

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Engineering Services | | | | | |
| 976642 Versatile Dr-E of Copperhd Dr | | | | | |
| Property Taxes | | | | | 50,000 |
| DCC Roads | | | | | 450,000 |
| Total 976642 Versatile Dr-E of Copperhd Dr | | | | | 500,000 |
| 976647 BC23.06 Summit Dr On-Ramp Upgr | | | | | |
| Gaming Reserve | | | | 600,000 | |
| Total 976647 BC23.06 Summit Dr On-Ramp Upgr | | | | 600,000 | |
| 976649 BC23.05 Pac Way Off Ramp Upgra | | | | | |
| Debt | 2,300,000 | | | | |
| Total 976649 BC23.05 Pac Way Off Ramp Upgra | 2,300,000 | | | | |
| 976660 Lorne St Rail Safety Improveme | | | | | |
| Gaming Reserve | 30,000 | 432,400 | | | |
| Grants | 120,000 | 1,729,600 | | | |
| Total 976660 Lorne St Rail Safety Improveme | 150,000 | 2,162,000 | | | |
| 976670 Copperhead Rd Emergency Access | | | | | |
| Debt | 100,000 | 1,528,800 | | | |
| Total 976670 Copperhead Rd Emergency Access | 100,000 | 1,528,800 | | | |
| 976675 Hugh Allan Intersection Imp. | | | | | |
| Working Capital | 15,000 | 30,000 | 395,000 | | |
| DCC Roads | 135,000 | 270,000 | 3,555,000 | | |
| Total 976675 Hugh Allan Intersection Imp. | 150,000 | 300,000 | 3,950,000 | | |
| Property Taxes | 578,235 | 627,835 | 627,835 | 627,835 | 677,835 |
| Community Works Fund | 388,600 | 250,000 | 250,000 | 250,000 | 250,000 |
| Future Capital Reserve | 885,636 | 195,817 | | | |
| Gaming Reserve | 100,000 | 462,400 | 610,000 | 600,000 | |

19,000

3,969,567

2,400,000

8,461,038

120,000

226,000

1,729,600

1,528,800

10,073,982

395,000

11,915,000

Working Capital

Total Engineering Services

DCC Roads

Grants

Debt

CAPITAL PROJECTS

2,365,000

Kamloops.ca/Budget | 2024 Budget Book

2,465,000

PROGRAM: 742 Carpentry

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|--|----------------|----------------|----------------|----------------|----------------|
| Carpentry | | | | I | |
| 978103 Wheelchair Ramps | | | | | |
| Property Taxes | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Future Capital Reserve | 20,000 | | | | |
| Total 978103 Wheelchair Ramps | 40,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 978105 Retaining Wall Replacement | | | | | |
| Property Taxes | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Future Capital Reserve | 21,800 | | | | |
| Total 978105 Retaining Wall Replacement | 121,800 | 100,000 | 100,000 | 100,000 | 100,000 |
| 978109 Parkades | | | | | |
| Parking Reserve | 346,000 | 100,000 | 90,000 | 100,000 | 90,000 |
| Total 978109 Parkades | 346,000 | 100,000 | 90,000 | 100,000 | 90,000 |
| 978199 Tools & Equipment - Carpentry | | | | | |
| Property Taxes | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Total 978199 Tools & Equipment - Carpentry | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Property Taxes | 135,000 | 135,000 | 135,000 | 135,000 | 135,000 |
| Fiture Capital Reserve | 41,800 | 133,000 | 133,000 | 133,000 | 133,000 |
| Parking Reserve | 346,000 | 100,000 | 90,000 | 100,000 | 90,000 |
| Other Capital Reserves | 540,000 | 100,000 | 30,000 | 100,000 | 30,000 |
| Total Carpentry | 522,800 | 235,000 | 225,000 | 235,000 | 225,000 |

PROGRAM: 743 Electrical

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Electrical | | <u>_</u> | <u>_</u> | | |
| 979103 Electrical Safety Improvements | | | | | |
| Property Taxes | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Future Capital Reserve | | | | | |
| Total 979103 Electrical Safety Improvements | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 979117 Street Lighting Improvements | | | | | |
| Property Taxes | 165,000 | 165,000 | 165,000 | 165,000 | 165,000 |
| Future Capital Reserve | 57,000 | | | | |
| Total 979117 Street Lighting Improvements | 222,000 | 165,000 | 165,000 | 165,000 | 165,000 |
| 979119 Traffic Signal/Pole Rehab | | | | | |
| Property Taxes | 215,000 | 215,000 | 215,000 | 215,000 | 215,000 |
| Future Capital Reserve | 171,000 | | | | |
| Total 979119 Traffic Signal/Pole Rehab | 386,000 | 215,000 | 215,000 | 215,000 | 215,000 |
| 979123 Signal Pre-Emption | | | | | |
| Property Taxes | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| Future Capital Reserve | 23,400 | | | | |
| Total 979123 Signal Pre-Emption | 83,400 | 60,000 | 60,000 | 60,000 | 60,000 |
| 979128 Infrast. protection-Overland B | | | | | |
| Other Capital Reserves | 126,600 | | | | |
| Total 979128 Infrast. protection-Overland B | 126,600 | | | | |
| 979129 Pre-Signalization | | | | | |
| Property Taxes | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Total 979129 Pre-Signalization | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 979199 Tools & Equipment - Electrical | | | | | |
| Property Taxes | 9,400 | 9,400 | 9,400 | 9,400 | 9,400 |
| Total 979199 Tools & Equipment - Electrical | 9,400 | 9,400 | 9,400 | 9,400 | 9,400 |
| Property Taxes | 524,400 | 524,400 | 524,400 | 524,400 | 524,400 |

| Property Taxes | 524,400 | 524,400 | 524,400 | 524,400 | 524,400 | CA |
|------------------------|---------|---------|---------|---------|---------|-----|
| Future Capital Reserve | 251,400 | | | | | P |
| Other Capital Reserves | 126,600 | | | | | ITA |
| Total Electrical | 902,400 | 524,400 | 524,400 | 524,400 | 524,400 | |
| | | | | | | |

PROGRAM: 880 Corp & Community Services Admin

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|---|----------------|----------------|----------------|----------------|----------------|
| Corp & Community Services Admin | | | | | |
| 988107 BC23.08 NS Public Realm Imp | | | | | |
| Gaming Reserve | 500,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Total 988107 BC23.08 NS Public Realm Imp | 500,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| 988110 BC23.XX Parkcrest School Gym | | | | | |
| Community Works Fund | 903,097 | | | | |
| Total 988110 BC23.XX Parkcrest School Gym | 903,097 | | | | |
| 988115 Parks Master Plan JF PHIFP | | | | | |
| Grants | 100,000 | | | | |
| Total 988115 Parks Master Plan JF PHIFP | 100,000 | | | | |
| 988120 Housing Needs Assess BM PHIFP | | | | | |
| Grants | 100,000 | | | | |
| Total 988120 Housing Needs Assess BM PHIFP | 100,000 | | | | |
| 988125 OCP/Zoning Update MK PHIFP | | | | | |
| Grants | 100,000 | | | | |
| Total 988125 OCP/Zoning Update MK PHIFP | 100,000 | | | | |
| 988130 DCC/ACC Update MK PHIFP | | | | | |
| Grants | 100,000 | | | | |
| Total 988130 DCC/ACC Update MK PHIFP | 100,000 | | | | |
| 988135 Transportation/Parkng MK PHIFP | | | | | |
| Grants | 100,000 | | | | |
| Total 988135 Transportation/Parkng MK PHIFP | 100,000 | | | | |
| 988140 Water Bylaw Amendment JF PHIFP | | | | | |
| Grants | 50,000 | | | | |
| Total 988140 Water Bylaw Amendment JF PHIFP | 50,000 | | | | |
| 988145 Sewer Bylaw Amend JF PHIFP | | | | | |
| Grants | 50,000 | | | | |
| Total 988145 Sewer Bylaw Amend JF PHIFP | 50,000 | | | | |
| Community Works Fund | 903,097 | | | | |
| Future Capital Reserve | | | | | |
| Gaming Reserve | 500,000 | 250,000 | 250,000 | 250,000 | 250,000 |

| Gaming Reserve | 500,000 | 250,000 | 250,000 | 250,000 | |
|---|-----------|---------|---------|---------|--|
| Grants | 600,000 | | | | |
| Total Corp and Community Services Admin | 2,003,097 | 250,000 | 250,000 | 250,000 | |
| | | | | | |

250,000

General Fund

| | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget | 2028 Budget |
|------------------------|----------------|----------------|----------------|----------------|----------------|
| General Fund | · | | | · · · | |
| Property Taxes | 13,687,647 | 17,409,626 | 16,318,951 | 15,901,411 | 16,719,190 |
| Water Levies | 402,700 | - | - | - | - |
| Sewer Levies | 134,200 | - | - | - | - |
| Community Works Fund | 8,542,577 | 2,335,000 | 4,558,600 | 2,335,000 | 2,335,000 |
| DCC Short Term | - | 664,456 | 1,038,114 | 2,802,888 | - |
| Future Capital Reserve | 11,817,894 | 195,817 | - | - | - |
| Other Capital Reserves | 4,877,541 | 3,556,000 | 6,311,000 | 4,011,000 | 1,011,000 |
| Gaming Reserve | 5,761,600 | 2,690,150 | 4,689,500 | 1,679,500 | 1,081,500 |
| Working Capital | 963,500 | 226,000 | 395,000 | - | - |
| Growing Communities | 6,813,345 | 4,000,000 | 500,000 | - | - |
| Equipment Reserve | 14,316,600 | 8,031,970 | 4,742,880 | 2,164,367 | 1,589,131 |
| Land Sales | 2,570,568 | 49,500 | 49,500 | 49,500 | 49,500 |
| Local Improvement | - | - | - | - | - |
| Parking Reserve | 361,000 | 115,000 | 105,000 | 115,000 | 105,000 |
| Tax Sale Reserve | 776,806 | - | - | - | - |
| DCC Drainage | 6,997,393 | 1,076,130 | 990,000 | 1,998,810 | 1,049,400 |
| DCC Parks | 198,990 | 464,805 | 3,424,905 | 346,005 | 98,505 |
| DCC Roads | 8,202,482 | 5,512,695 | 10,667,730 | 1,534,530 | 2,148,330 |
| Grants | 3,955,980 | 1,729,600 | - | - | - |
| Contractors and Others | 3,612,065 | - | - | - | - |
| Five Year Borrowing | 8,500,000 | 579,876 | - | - | - |
| Solid Waste Reserve | 6,836,600 | 5,500,000 | 3,100,000 | 1,875,000 | 200,000 |
| Parkland | - | - | - | - | - |
| Debt | 5,900,000 | 2,178,800 | - | - | - |

| 115,229,488 | 56,315,425 | 56,891,180 | 34,813,011 | 26,386,556 | |
|-------------|---|---|--|--|---|
| | | | | | S |
| 115,229,488 | 56,315,425 | 56,891,180 | 34,813,011 | 26,386,556 | |
| | | | | | A |
| | - | - | | - | |
| | | | | | F |
| | | | | | R C |
| 26,057,460 | 39,070,768 | 18,795,277 | 12,920,862 | 15,231,675 | Г |
| 20,770,045 | 55,654,350 | 9,856,128 | 14,812,253 | 8,685,300 | |
| 115,229,488 | 56,315,425 | 56,891,180 | 34,813,011 | 26,386,556 | |
| | | | | | |
| 162,056,993 | 151,040,543 | 85,542,585 | 62,546,126 | 50,303,531 | |
| | 115,229,488 - 26,057,460 20,770,045 115,229,488 | 115,229,488 56,315,425 - - 26,057,460 39,070,768 20,770,045 55,654,350 115,229,488 56,315,425 | 115,229,488 56,315,425 56,891,180 - - - 26,057,460 39,070,768 18,795,277 20,770,045 55,654,350 9,856,128 115,229,488 56,315,425 56,891,180 | 115,229,488 56,315,425 56,891,180 34,813,011 - - - - - 26,057,460 39,070,768 18,795,277 12,920,862 20,770,045 55,654,350 9,856,128 14,812,253 115,229,488 56,315,425 56,891,180 34,813,011 | 115,229,488 56,315,425 56,891,180 34,813,011 26,386,556 - - - - - - - 26,057,460 39,070,768 18,795,277 12,920,862 15,231,675 20,770,045 55,654,350 9,856,128 14,812,253 8,685,300 115,229,488 56,315,425 56,891,180 34,813,011 26,386,556 |