# CITY OF KAMLOOPS Annual Report 2023

For the year ended December 31, 2023



City of Kamloops 🁾 British Columbia, Canada

Canada's Tournament Capital



Canada's Tournament Capital

## city of kamloops, british columbia, canada Annual Report 2023

For the year ended December 31, 2023

Prepared by: City of Kamloops Communications and Community Engagement Division and Corporate Services Department The City of Kamloops acknowledges that we are located on Tkemlúps te Secwépemc territory, situated within the unceded ancestral lands of the Secwépemc Nation. We honour and respect the people, the territory, and the land that houses our community.



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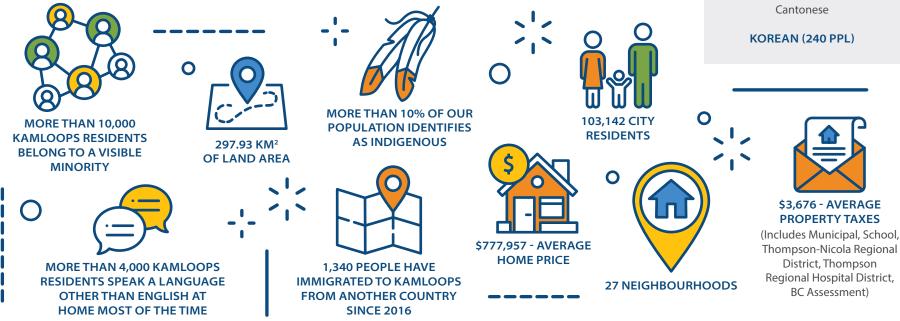
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# Kamloops at a Glance

Situated at the confluence of the North and South Thompson Rivers, the City of Kamloops, British Columbia, thrives as a vibrant urban hub. Making Kamloops Shine is the mission of over 800 City employees who deliver essential services, foster sustainable growth, build new amenities, uphold critical infrastructure, and enhance community well-being every day in alignment with strategic direction provided by the City's elected Council. This is Kamloops at a glance...

#### **A Population Growing More Diverse**

As one of the fastest-growing large urban centres in Canada, Kamloops has welcomed a wealth of new immigrants in recent years, adding to the richness and diversity of our community. Here's the basic data from BC Stats and the 2021 Census on living in Kamloops.



PUNJABI (1,685 PPL)

GERMANIC (1,235 PPL)

FRENCH (900 PPL)

**ITALIAN (750 PPL)** 

MANDARIN (510 PPL)

TAGALOG (480 PPL) Pilipino, Filipino

SPANISH (430 PPL)

HINDI (380 PPL)

**YUE (280 PPL)** 



#### **Top 5 Industries for Residents**

HEALTH CARE AND SOCIAL ASSISTANCE (7,955) RETAIL TRADE (6,950) CONSTRUCTION (4,580) ACCOMMODATION AND FOOD SERVICES (3,750) EDUCATIONAL SERVICES (3,420)



**CITY OF KAMLOOPS** 

O Landscape Structures

# Message from the Acting CAO

2023 has been a visionary year for the City of Kamloops. Emerging from the trials of recent crises, including the COVID-19 pandemic, we have witnessed a resurgence of vitality and momentum. Our programming is once again in full swing, transit ridership has surpassed pre-pandemic levels, and we have proudly hosted world-class events, like the Scotties Tournament of Hearts and the Memorial Cup.

Amidst the challenges of the post-pandemic landscape, we have seized the opportunity to shift from reactive measures to proactive initiatives aimed at shaping a future for Kamloops that is safer, more inclusive, more sustainable. and more vibrant. Structural changes within the City's organizational framework, including establishing a dedicated Protective Services Department and the role of **Deputy Chief Administrative** 

It is with great pride and anticipation that I reflect on the transformative strides made by the City in 2023. The past year has been a testament to our unwavering commitment to shaping a brighter future for our community.

Officer, are repositioning the organization for progress on key outcomes in Council's Strategic Plan. These changes will allow for a more concentrated focus on safety and security, more prudent succession planning, and more capacity to work towards our Build Kamloops campaign.

Recognizing the rapid growth of our urban centre, we have embarked on a bold new program called Build Kamloops. This initiative targets the development of key facilities, such as the Kamloops Centre for the Arts and various recreational complexes, and underscores our commitment to creating a vibrant, interconnected community that attracts top talent and fosters shared cultural experiences. It envisions a future for our city bustling with residents who are connected through shared activity, both culturally and recreationally. Build Kamloops will be a significant topic of engagement, deliberation and decision for the people of Kamloops in 2024.

> a sustainable one, with considerable progress on our Community Climate Action Plan. A benchmark accomplishment to that end in 2023 was the summer roll-out of city-wide curbside residential organic waste collection and the switch from weekly to biweekly collection of garbage and recycling. These efforts reflect our commitment to environmental stewardship and demonstrate the

The future we have been

actively building is also

community's resilience and adaptability in embracing change. As we continue to refine and improve our residential collection programming, we are encouraged by the steps taken so far and the thousands of tons of garbage we are now diverting from the landfill each year.

Lastly, thanks to considerable work in 2023 from City staff and all of our partners, we are preparing a future that is accessible and enjoyable for everyone in the diverse community we have become. Our partnering work with the Tkemlúps te Secwépemc continues to garner accolades, we won an award for programming

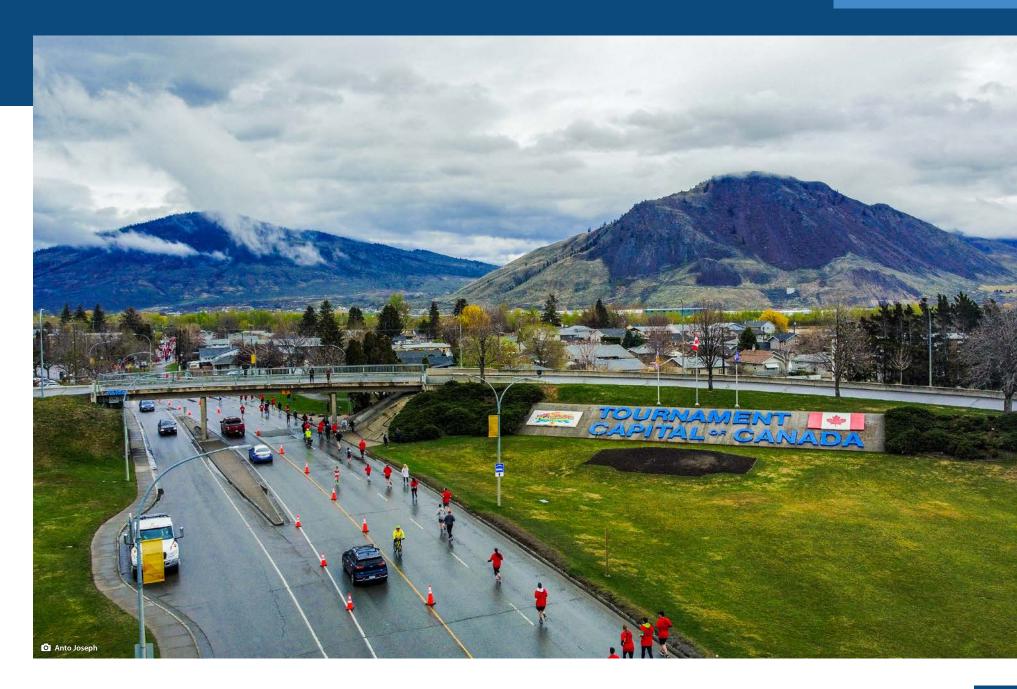


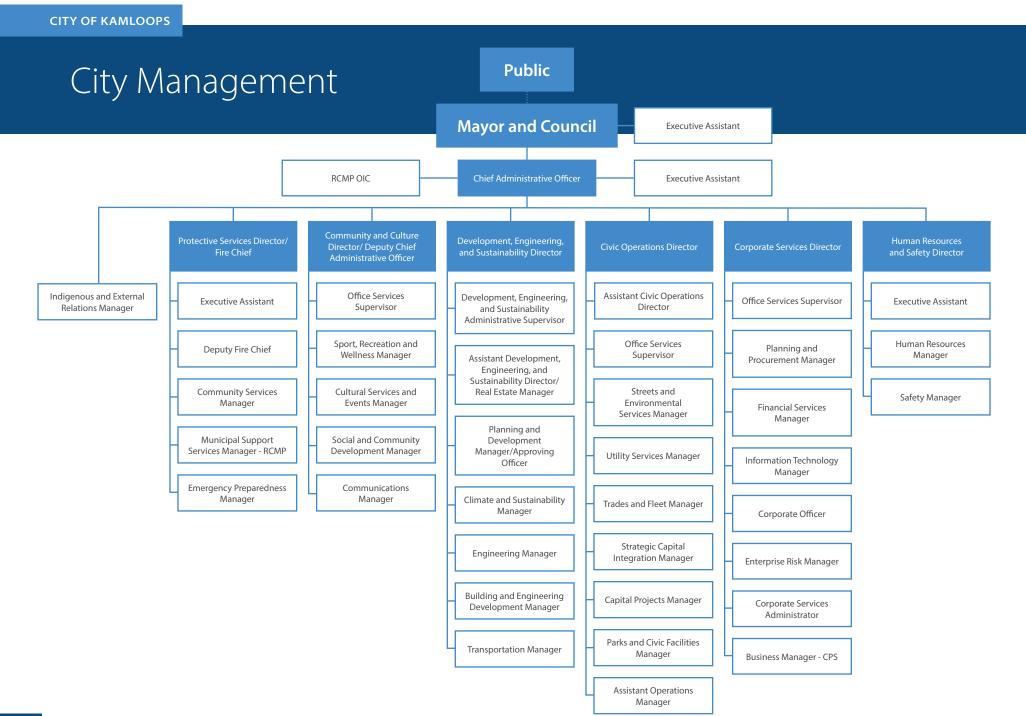
geared towards new immigrants, we launched an updated accessibility plan with considerable input from community members, we marched in the Kamloops Pride parade for the first time while increasing programming and support for 2SLGBTQPIA+ residents, and we hosted a first-of-its-kind municipal conference on inclusion, diversity, equity, and accessibility.

It is with great pride and anticipation that I reflect on the transformative strides made by the City in 2023. The past year has been a testament to our unwavering commitment to shaping a brighter future for our community. As we look ahead, guided by some ambitious and important key plans and initiatives, we stand poised to continue our journey towards a thriving, interconnected Kamloops. I extend my deepest gratitude to our dedicated staff, valued partners, and the entire Kamloops community for their resilience and shared investment in the future we are building.

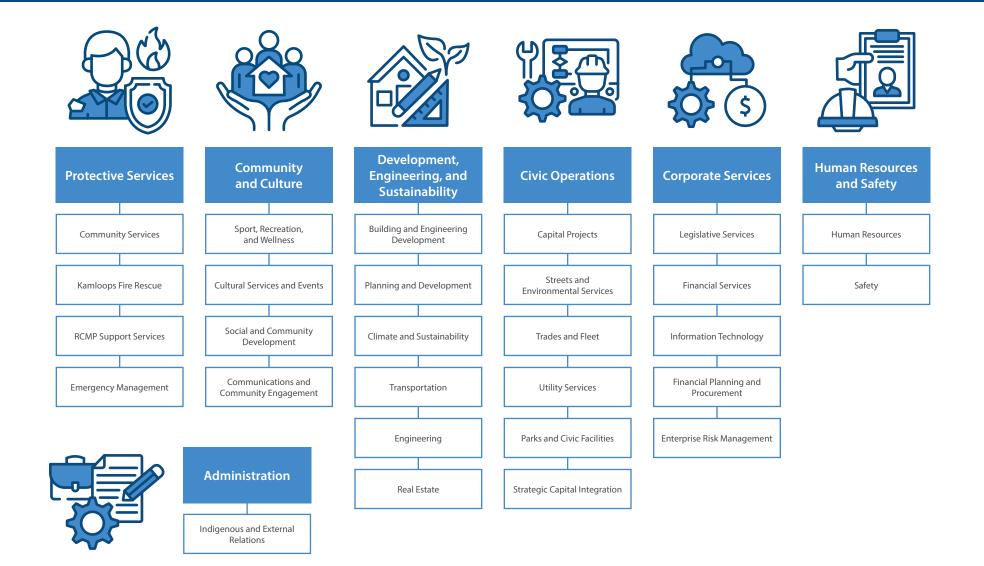
#### **Byron McCorkell**

Acting Chief Administrative Officer, City of Kamloops





# City Administration and Departments



#### **CITY COUNCIL**

# City Council 2022–2026



## COUNCIL'S VISION

Bold action for a safe, vibrant, and resilient community.





Mayor Reid Hamer-Jackson

**Councillor Dale Bass** 



**Councillor Nancy Bepple** 



Councillor Kelly Hall



Councillor Stephen Karpuk



**Councillor Margot Middleton** 

**Councillor Katie Neustaeter** 



**Councillor Mike O'Reilly** 



**Councillor Bill Sarai** 

## **COUNCIL'S VALUES**

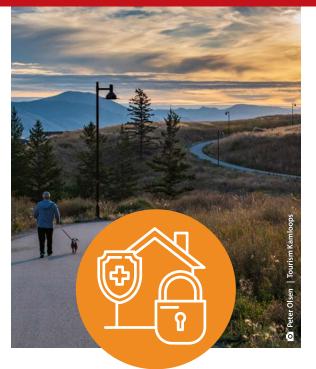
We build trust in our Council, organization, and community by being: Respectful • Collaborative • Accountable Purposeful • Optimistic

## **COUNCIL'S MISSION**

Our mission is to be leaders and stewards by tackling important community issues to position the city for growth, vitality, and resilience to best serve our residents.



## COUNCIL'S STRATEGIC PRIORITIES





The City of Kamloops takes action to ensure all residents feel safe and secure in our community.

# Governance & Service Excellence

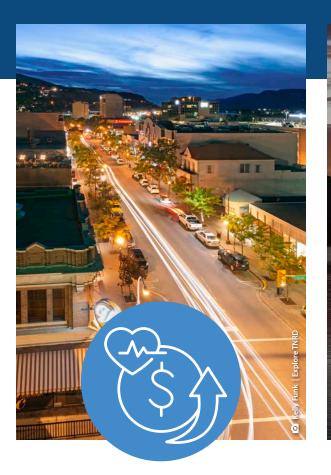
The City of Kamloops has strong, accountable governance and makes fact-based decisions.

CITY HALL

# Livability & Sustainability

The City of Kamloops fosters a high quality of life for an inclusive, diverse, and sustainable community.





# Economic Health

The City of Kamloops cultivates a positive business environment to support a vibrant and resilient economy.

# Advocacy

The City of Kamloops clearly and strongly advocates for Kamloops to other organizations and levels of government.

#### **Advocacy in Action:**

City Council has identified these key topics in their Advocacy Strategic Priority.

- Justice Reform
- Housing
- Campus of Care
- Seniors Supports
- Wraparound Services for Supportive Housing
- Mental Health and Addiction Supports
- Immigration Supports
- Fire Mitigation
- Additions to Reserve Land
- Family Doctors

Ó

- Increased Staffing for BC Ambulance Service
- Agricultural Land Reserve Amendments
- Tax Amendments to Support Community Land Trusts
- HandiDart and Taxi Service Levels
- Support Agencies and Other Organizations Advocating for our Common Goals

## Message from City Council

Together, we have the power to shape the future of our city—to build a place where we take bold action for a safe, vibrant, and resilient community where everyone thrives. We will continue to embrace the challenges that lie ahead with unwavering determination and a steadfast belief in our ability to overcome them.

As we stand on the cusp of a new fiscal year, it is important to reflect on the challenges and triumphs we have faced together. Despite the complexity of the evolving issues and opportunities we have faced, significant strides have been made. Unanimously developing and endorsing a new Council Strategic Plan marked a pivotal moment as we established four pillars to provide direction for our term: Safety and Security, Governance and Service Excellence, Livability and Sustainability, and Economic Health. This Council Strategic Plan represents our collective commitment to address pressing issues and encourage positive growth for the long-term success of Kamloops.

Throughout 2023, we grappled with a myriad of difficult problems, from the housing crisis and open drug use to governance issues and community safety and beyond. While progress may sometimes seem incremental on these "big boulder" matters, we are heartened by the unwavering commitment and tireless efforts of our residents, volunteers, and City officials as we partner and advocate for the tools and programs necessary to make positive change. Now, in our second year, we are beginning to see the results of that collaborative groundwork and are eager for what comes next.

One shining example of our community's collective strength and City staff's innovation was seen during the extreme drought this past summer. In the face of adversity, the people of Kamloops rallied together to reduce water consumption, safeguarding the delicate balance of our rivers and protecting the wildlife that call the rivers home. This was a lasting reminder that we can achieve remarkable results when we work together for a shared purpose.

In 2023, we also celebrated great moments of joy and triumph! Hosting the Scotties Tournament of Hearts and the Memorial Cup brought us together in the spirit of camaraderie and sportsmanship. These events showcased our city's hospitality and the organizational capability that has made us Canada's Tournament Capital and brought significant economic benefits and national recognition to our doorstep. As we look ahead to the coming year, we will carry this enthusiasm forward as we begin to execute the Build Kamloops initiative, moving us closer to realizing the dream of the Kamloops Centre for the Arts, additional sheets of ice, a curling facility, a new aquatics centre, a seniors centre, and other much-needed recreational facilities that will meet the needs of our growing community.

Together, we have the power to shape the future of our city—to build a place where we take bold action for a safe, vibrant, and resilient community where everyone thrives. We will continue to embrace the challenges that lie ahead with unwavering determination and a steadfast belief in our ability to overcome them. It is an honour to serve as your Council, and we are confident that, together, we will continue to write the next chapter of our city's remarkable story.

With hope and optimism for the future,

#### City Council 2022–2026 City of Kamloops



# Council Committee Appointments

| COMMITTEE, SOCIETY,<br>OR EXTERNAL AGENCY         | COUNCIL MEMBER APPOINTED  | COMMITTEE, SOCIETY,<br>OR EXTERNAL AGENCY            | COUNCIL MEMBER APPOIN   |
|---|---|--|---|
| Build Kamloops Council Select Committee           | Councillor O'Reilly (Chair)<br>Councillor Bass<br>Councillor Hall             | Kamloops Airport Authority<br>Board of Directors     | Councillor Sarai (President)<br>Mayor Hamer-Jackson (Vice-Pre<br>Councillor Karpuk  |
|   | Councillor Middleton<br>Councillor Neustaeter<br>Councillor Middleton (Chair) | Kamloops Airport Authority Society                   | Councillor Sarai (President)<br>Mayor Hamer-Jackson (Vice-Pres<br>Councillor Karpuk |
| Economic Health Select Committee                  | Councillor Hall<br>Councillor O'Reilly<br>Councillor Bass (Alternate)         | Kamloops Central Business<br>Improvement Association | Councillor Hall   |
| Governance and Service Excellence                 | Councillor Bass (Chair)   | Kamloops Chamber of Commerce                         | Councillor Middleton  |
| Select Committee                                  | Councillor Neustaeter<br>Councillor Sarai<br>Councillor Bepple (Alternate)    | Kamloops & District Labour Council                   | Councillor Bass   |
|   | Councillor Bepple (Chair)   | BC Interior Community Foundation                     | Councillor Bepple   |
| Livability and Sustainability<br>Select Committee | Councillor Karpuk<br>Councillor Karpuk<br>Councillor Sarai                    | Junior Council                                       | Deputy Mayor  |
|   | Councillor Middleton (Alternate)  |  | Councillor Karpuk (Voting Delego  |
|   | Councillor Hall (Chair)<br>Councillor Bass                                    | Municipal Insurance Association                      | Councillor Middleton (Alternate<br>Voting Delegate)                                 |
| Safety and Security Select Committee              | Councillor Neustaeter<br>Councillor Sarai (Alternate)                         | North Shore Business<br>Improvement Association      | Councillor Middleton  |

| COMMITTEE, SOCIETY,<br>OR EXTERNAL AGENCY                         | COUNCIL MEMBER APPOINTED  |  |
|---|---|--|
| Thompson-Nicola Regional District                                 | Mayor Hamer-Jackson<br>Councillor Neustaeter<br>Councillor Sarai<br>Councillor O'Reilly<br>Councillor Hall<br>Councillor Middleton<br>Councillor Bass |  |
| Tourism Kamloops  | Councillor O'Reilly   |  |
| Venture Kamloops Board  | Councillor Bepple<br>Councillor Neustaeter  |  |
| Venture Kamloops Business<br>Development Society                  | Councillor Bepple<br>Councillor Middleton   |  |
| Southern Interior Local Government<br>Association Liaison         | Councillor Sarai (Executive 2nd VP)   |  |
| Federation of Canadian<br>Municipalities Liaison                  | Councillor Bepple   |  |
| Canadian Home Builders' Association –<br>Central Interior Liaison | Councillor Karpuk   |  |
| Human Resources Working Group                                     | Councillor Hall<br>Councillor Middleton<br>Councillor Sarai   |  |



# Safety & Security

The City of Kamloops takes action to ensure all residents feel safe and secure in our community.



## AREAS OF FOCUS

#### **SAFETY**

We prioritize the safety of our community for residents, businesses, and visitors.

#### HOUSING

We proactively create opportunities to increase the inventory of diverse housing supply so that residents can access and move throughout the housing continuum.

#### **SOCIAL SUPPORTS**

We intentionally collaborate with key partners to create innovative solutions that respond to and address the community's needs.

#### EMERGENCY PREPAREDNESS AND RESPONSE

We build community resiliency, mitigate the impacts of emergency events, streamline response, and ensure our protective services align with evolving needs.

#### **BUILT ENVIRONMENT**

We create diverse community spaces for people to safely travel through, gather in, and experience our community.



#### **SAFETY & SECURITY**

#### **Advocacy in Action:**

Council and staff continue to advocate to the provincial government for increased health and wraparound services in shelters and social housing sites. In 2023, Interior Health initiated a monthly planning table to support better integration of health services with shelter and social housing sites.

#### **DID YOU KNOW?**

City staff continue to administer the federal Reaching Home program under the direction of the Community Advisory Board. The 2019–2024 funding agreement has provided \$5.14 million over the five-year period to support programs and services focused on preventing and reducing homelessness.

#### **New Model for Delivering Services** and Supports to **Kamloops Residents Experiencing Homelessness**

In September 2023, the City began hosting a Kamloops

Access Hub Leadership Committee with a mandate to create an expanded model of shelter services with additional supports built in that meet the evolving needs of unhoused individuals while also addressing the concerns residents and business owners have expressed regarding shelter locations and services. The vision for the access hub is a 24/7 location where unhoused individuals can access shelter, meals, hygienic facilities, culturally safe social and health services, amenity space, and connections to housing, supportive employment, and wellness opportunities. The committee is working to identify the services and resources required to establish a model that is successful for clients, operators, and the community. The committee's initial focus is to identify and establish a site on the North Shore.





#### **Advocacy in Action:**

In June 2023, more than 50 individuals from the City's four Safe and Secure Kamloops engagement groups came together for a Safe and Secure Kamloops Network Meeting. The meeting helped to identify opportunities and actions to address community safety issues and areas where advocacy to other levels of government for support and assistance is needed. One week later, a Safe and Secure Kamloops Political Leadership Meeting was held featuring Kamloops City Council, Kúkpi7 Rosanne Casimir, MP Frank Caputo, and MLA Peter Milobar. The intent of the political leadership meeting was to share the key community safety themes identified by the network to inform continued advocacy on community safety issues where needed from our collective political leadership to other levels of government.

#### A Promising First Year for the Community Services Officer Outreach and Response Program

At the end of 2022, the City launched a new Community Services Officer Outreach and Response Program in close partnership with ASK Wellness and the Canadian Mental Health Association Kamloops branch, pairing Community Services Officers with partner organization outreach workers. Throughout 2023, the program operated from 8:00 am to midnight, seven days per week, and has been seen as an ongoing success. In 2023, these teams supported unhoused residents of Kamloops in the following ways:



#### **SAFETY & SECURITY**

#### **DID YOU KNOW?**

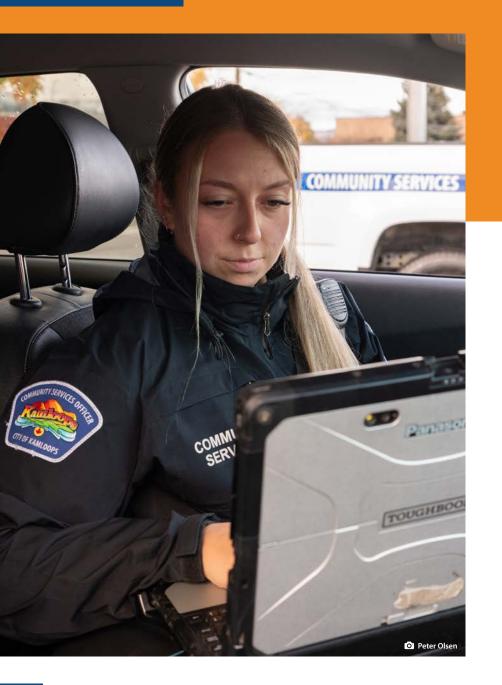
The City and the North Shore Business Improvement Association administer a Clean Team supportive employment program in partnership with The Mustard Seed, the Canadian Mental Health Association Kamloops branch, and ASK Wellness. This program employs people with lived or living experience to clean up refuse, garbage, cardboard boxes, shopping carts, and substance use paraphernalia. The Clean Team also assists with graffiti removal. In 2023, the Clean Team collected 1,746 bags of garbage and removed graffiti from 1,844 locations.



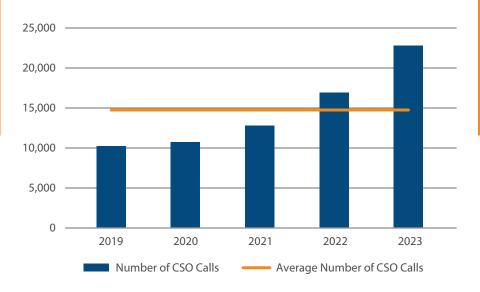
#### Community Services Officers Building Rapport with Unhoused Individuals During Heat Response



Since the 2021 heat wave, which had a tremendous impact on human health for vulnerable residents, the City's Community Service Officers and outreach team have played a pivotal role in the City's heat response. A significant portion of Community Services Officers' work in August 2023 involved checking on the hard to house and looking for signs of heat-related illness. They provided options for heat relief by offering bottled water and ride opportunities to the cooling centre. Community Services Officers have appreciated the opportunity to take on this role. The relationships built in these scenarios are priceless and come from responding with respect, which is a priority for the Community Services Division and the organization. This successful process is now being solidified as a part of the Kamloops Heat Response Plan.



#### **Community Services Annual Calls for Service**





22,000+

**CALLS FOR SERVICE** 

IN 2023

**45%** 

from 2022

Community Service Officers received more than 22,000 calls for services in 2023, which was a 45% increase from 2022 and a continuation of a steady climb in service needs over the last five years.

#### **Advocacy in Action:**

Did you know the City continues to advocate to the Province for Peace Officer status for our Community Services Officers? This title provides deserved validation and recognition as public servants responsible for upholding and keeping the peace in our community and would also give them better defined legal protection when executing the functions of their roles.

#### **2023 CRIME PREVENTION STATISTICS**

| Category   | Count |
|--|-------|
| Speed Watch Operations   | 241   |
| Cell Watch Operations  | 32    |
| Crime Prevention Through<br>Environmental Design (CPTED) Assessments | 27    |
| CPTED - Business Information Sessions                                | 207   |
| Clients Assisted Through Victim Services                             | 704   |

#### **DID YOU KNOW?**

The 2008 Porsche Cayman pictured below was seized as a criminal asset from a gang member and was provided to the City through a BC Civil Forfeiture Profits of Crime grant. Now it is used as part of the Guns and Gangs Intervention and Prevention Program to engage and educate youth and reinforce the message that involvement in drug or gang crime is serious and that assets, including one's life, become targeted and vulnerable.



#### Partnering to Tackle Gun and Gang Violence

In 2023, the City began work on a three-year plan to tackle gun and

**SAFETY & SECURITY** 

gang violence, working directly with Kamloops RCMP, Tkemlúps te Secwépemc, and key youth organizations in our community. The initiative, which included the hiring of a dedicated Community Education and Prevention Coordinator, is possible thanks to grant funding from the federal government's Building Safer Communities Fund.

The Yo Bro I Yo Girl initiative is a key charitable partner whose work involves prevention, education, and mentoring for youths starting in grade six. Joe Calendino, one of the organization's co-founders, executive director, former gangster and Hells Angels elite, helped launch the Kamloops program at an event during the 2023 Memorial Cup in May, where he and retired Vancouver Police officer Kevin Torvik shared the story of their relationship and Joe's journey of redemption towards community youth leadership.

#### **SAFETY & SECURITY**

#### **DID YOU KNOW?**

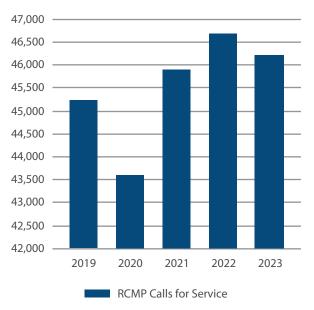
Volunteers play a significant role assisting the RCMP and the City when it comes to vehicle and road safety. City staff train and coordinate teams of volunteers to conduct hundreds of Speed Watch and Cell Watch (distracted driving) operations. In 2023, these operations surveyed more than 138,000 vehicles in transit.

#### **Advocacy in Action:**

In 2023, the City funded a Council-authorized business case for a sobering and assessment centre in Kamloops, which was submitted to the Ministry of Mental Health and Addictions for consideration. Sobering and assessment centres offer short-term (under 24 hours) shelter, medical supervision, and assessment in a safe and supportive environment for individuals under the influence of or in withdrawal from alcohol and/ or drugs.



#### **RCMP Calls for Service**





#### **Supporting Local RCMP**

The City provides municipal support staff to meet the administrative needs of the Kamloops RCMP. In 2023, while staffing shortages continued to be a challenge, a complement of 51 City staff engaged in critical work, including processing:



#### **Advocacy in Action:**

City staff continue to meet frequently with BC Housing in alignment with a memorandum of understanding established in April 2022 to support the planning, development, operations, and communications for future shelter, social housing, and affordable housing sites. We also host the Kamloops Recovery Engagement and Bed Utilization Committee with local treatment and recovery operators and Interior Health to improve access to treatment facilities and supportive recovery housing for individuals struggling with substance use disorder.

#### **DID YOU KNOW?**

In October 2023, the City completed the last leg of the Summit-Downtown Active Transportation Connection Project. The new, fully-protected, two-way bike lane runs along the east side of 6th Avenue from Columbia Street to Lansdowne Street.

## A Bold New Vision for Transportation System Safety

In fall 2023, Council adopted a Vision Zero Strategy and Action

Plan, which is a multi-national traffic safety initiative that was founded in Sweden in the late 1990s. It is based on the philosophy that no one should be killed or seriously injured within the road transport system. The project involved substantial community engagement, including virtual sessions, online surveys, and in-person engagement. The final Vision Zero Strategy and Action Plan is composed of 27 individual strategies in five emphasis areas that aim to improve safety for all road users in Kamloops, guiding everything from road design and traffic speeds to signalization and sidewalks while considering operational requirements from all partners, such as emergency vehicle access, snow removal, asphalt integrity, accessibility, school zones, and more.





#### **SAFETY & SECURITY**

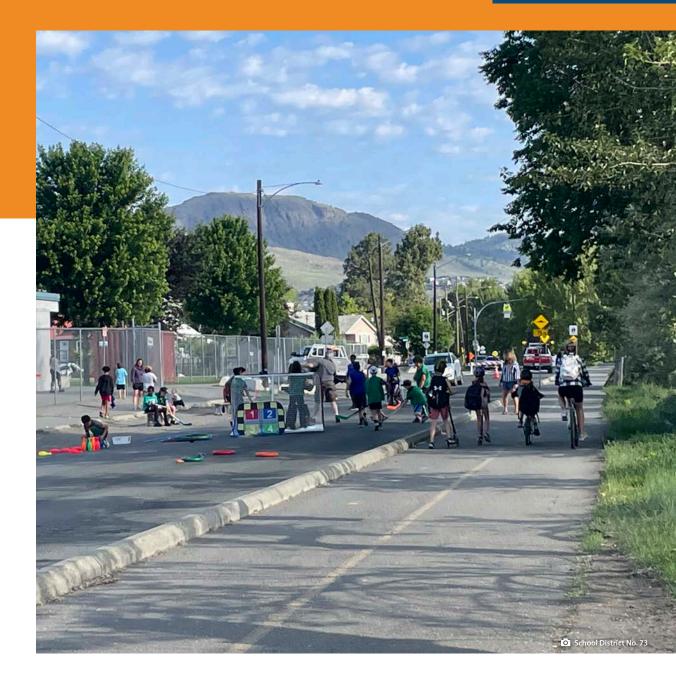


## Pilot Program Seeks to Make School Streets Safer



In spring 2023, the City partnered with School District No. 73 on a two-week pilot program involving a car-free perimeter around Arthur Hatton Elementary School during drop-off and pickup times. This program's concept originated in Italy in the 1990s and has since been implemented globally. Cities across Canada, including Vancouver, Victoria, Surrey, Winnipeg, Hamilton, and Kingston, have implemented Safer School Streets programs. Throughout the pilot program, students and families enjoyed walking, riding, and rolling to class. The intent of this initiative was to improve safety, encourage active modes of travel, reduce traffic congestion and emissions, and offer much-needed space to play.

Staff, students, and families were provided various opportunities to provide feedback throughout the pilot program. Survey results showed that the majority of parents and staff perceived an increase in safety within the closure areas along Schubert Drive and Chestnut Avenue during the pilot and would support continuing the Safer School Streets program in the future.





#### **DID YOU KNOW?**

Emergency services in Kamloops joined forces for Emergency Services Day on Saturday, May 6, 2023. This free event provided residents with the opportunity to learn how to better prepare for emergency events and learn about the emergency services teams and services in our community.

#### Floods and Fires Keep Emergency Support Services Busy

2023 was another busy year for the Kamloops Emergency Support Services team, as it facilitated host community reception centre activations for the floods in Cache Creek and wildfires in the Interior region. The 129 member team, primarily made up of volunteers and eight full-time City staff, received 13 level one callouts and booked close to 13,000 volunteer hours. Capacity building, recruitment, and training took place consistently to maintain a solid base of skilled support for evacuees. In 2023, the Kamloops Emergency Support Services team recruited 51 new members, hosted 25 training sessions, and seconded an additional nine City staff during level one callouts to provide the necessities of life for evacuees, including food, lodging, clothing, emotional support, and family reunification.





25 TRAINING SESSIONS HOSTED





#### KFR MAJOR INCIDENT CLASSIFICATION

|   | Incident                | 2022   | 2023   | % Change |
|---|-------------------------|--------|--------|----------|
|   | Fire, Fire-related      | 2,139  | 2,307  | 7.9%     |
|   | Medical                 | 6,522  | 7,162  | 9.8%     |
| - | Rescue                  | 128    | 104    | -18.8%   |
|   | Hazmat                  | 87     | 79     | -9.2%    |
|   | Motor Vehicle Incidents | 701    | 582    | -17.0%   |
|   | Other                   | 748    | 635    | -15.1%   |
|   | Total                   | 10,325 | 10,869 | 5.3%     |

**Kamloops Fire Rescue Update** 

In 2023, Kamloops Fire Rescue call volumes continued to increase, up 5.3% from 2022. Overall, medical responses accounted for 66% of the calls. Crews were busier with emergency responses more often and for longer periods of time than previous years due to longer ambulance delays impacting crews' ability to meet increasing call demands and perform other work, such as fire inspections and training. A large number of the medical responses are related to stroke, breathing problems, person down, unconscious, and overdose/poisoning. These continue to see a steady rise as the community has seen increases in the vulnerable persons population resulting from housing and addiction crises. While calls for structure fires and interface fires were down in 2023, the total number of fire-related calls increased, primarily due to other fire types and burning complaints.

Despite these challenges, Kamloops Fire Rescue improved on its 2022 response time performance when responding urban/suburban and rural/remote. This improvement was due, in part, to the addition of 10 firefighters to Fire Station No. 4 (Westsyde), making it a fully staffed career fire station.



**66%** 

OF CALLS WERE MEDICAL RESPONSES



10,869

INCIDENTS DISPATCHED IN KAMLOOPS

**15.3%** from 2022



**79%** 

SUCCESS RATE

meeting first response time within 7 minutes 30 seconds



58%

SUCCESS RATE

meeting first response time within 15 minutes 45 seconds

**18%** from 2022

#### **SAFETY & SECURITY**

#### **DID YOU KNOW?**

In response to the devastating year of wildfires throughout BC in 2023, Kamloops Fire Rescue supported the BC Wildfire Service and other communities by providing bush trucks with crews and senior staff to work as task force leaders overseeing structural protection teams. This included support in Fort St. John, Rossmore Lake, the Shuswap, and Kelowna.



### Building Leaders in Wildland Firefighting

More than 25 professional municipal firefighters from across Western Canada came to Kamloops August 1–4, 2023, to learn critical skills through a combination of classroom sessions and hands-on scenarios in our community. In partnership with the International



Association of Fire Fighters, Kamloops Fire Rescue was selected to host the comprehensive training and information program—Responding to the Interface—for wildland-urban interface response, command, strategies, and tactics. This important event was funded through federal government grants as part of a pilot project with the International Association of Fire Fighters to prepare structural firefighters for the dangers and hazards of wildland urban interface fires.

Wildland firefighters are experts at combatting fires in our forests and grasslands, while structural firefighters are trained and experienced in dealing with structure fires. The wildland-urban interface is where the two environments meet. Fighting fires in the interface requires its own set of knowledge, skills, and tactics to provide increased protection for residents, homes, businesses, and infrastructure.

The goal of this event was to train and certify firefighters to teach the course themselves. Kamloops Fire Rescue benefited by having four members become fully certified in the course.

#### **SAFETY & SECURITY**

#### **DID YOU KNOW?**

Since the interface fire that took place in the Juniper Ridge neighbourhood on July 1, 2021, the City has worked with property owners to improve emergency evacuation routes. In July 2023, residents got the opportunity to tour two evacuation routes, including the newly developed Juniper East egress that connects Kicking Horse Drive down the hill to Valleyview Drive. The guided tours mimicked the process that would be used in the event of an emergency and provided residents with the opportunity to experience and gain comfort navigating the unfamiliar terrain.



### Girls Explore Fire Rescue

Kamloops Fire Rescue, in partnership with School District No. 73, prepared a hands-on firefighting training experience for



30 female grade 10–12 students in 2023. "Girls Explore Fire Rescue", a full-day experience, encouraged students to don firefighter gear and participate at multiple workstations to learn and complete various tasks that are routinely done by fire crews, such as putting out a fire, performing a vehicle extrication. The students also watched a first responder medical demonstration and searched a smoke-filled structure. The day also highlighted the importance of fitness, nutrition, health, and teamwork.

Given that less than 5% of the firefighter workforce in Canada is female, this initiative served to spear change and encourage young women to consider firefighting as a rewarding career. This is the first time Kamloops Fire Rescue has offered this opportunity in the community, and they would like to expand the program in future years to encourage interest from youths and other underrepresented groups to pursue a career in firefighting.



## **DID YOU KNOW?**

By the end of 2023, all identified areas within the 2016 Community Wildfire Protection Plan had been treated at least once with fuel management. The plan is now being updated to identify additional treatment areas. To help residents and property management companies "FireSmart" their properties, Kamloops Fire Rescue also conducted 87 free FireSmart assessments.



# Governance & Service Excellence

The City of Kamloops has strong, accountable governance and makes fact-based decisions.

## **AREAS OF FOCUS**

#### **ASSET MANAGEMENT**

We plan for the development, improvement, repair, and replacement of our infrastructure.

#### **TRUTH AND RECONCILIATION**

We take action to advance Truth and Reconciliation through the guidance and leadership of our Indigenous partners.

#### **COMMUNITY ENGAGEMENT**

We promote purposeful, available, and innovative engagement opportunities to ensure a range of voices are heard, thus informing decisions, creating transparency, and cultivating relationships.

#### **FISCAL RESPONSIBILITY**

We are accountable to Kamloops residents and businesses in providing effective management, best value, and responsible use of tax dollars.

#### SERVICE EXCELLENCE

We promote the continuous development of staff and encourage innovation in process and service delivery.

#### **GOVERNANCE**

Council embraces our diversity and shared commitment to the citizens of Kamloops. We put the interests of the City ahead of our own and advocate with a unified voice, fostering public confidence through healthy debate and sound decision-making which we collectively stand behind.



#### **DID YOU KNOW?**

In 2023, City staff received an award for running the largest 2022 United Way fundraising campaign within city limits. City employees are proud community supporters, and our long-lasting relationship with the United Way is just one way we invest in programs and services within our region. City employees support the United Way through two key programs—a payroll deduction program and a 50/50 payroll lottery. Through these programs, we have raised over \$75,000 for the United Way in recent years, with hundreds of staff participating.

#### New Corporate Structure for City of Kamloops



In 2023, the City of Kamloops adopted a new corporate structure with two new divisions and a full-time Deputy Chief Administrative Officer. The change promoted

responsible succession planning and realignment to emphasize the priorities of Council's Strategic Plan. As part of his new role, Deputy Chief Administrative Officer Byron McCorkell began leading the organization's intergovernmental relations activities as well as priority projects like Build Kamloops while overseeing the new Community and Culture Department, which has four divisions—Sport, Recreation, and Wellness; Cultural Services and Events; Social, Housing, and Community Development; and Communications and Community Engagement.

In response to the community's dynamic and evolving safety and security needs, a new Protective Services Department was also established that encompasses Kamloops Fire Rescue, Community Services, Emergency Preparedness, and RCMP Support Services (municipal staff). Fire Chief Ken Uzeloc was promoted to Protective Services Director while retaining his role as Fire Chief.

David Hallinan was the successful candidate to fill the vacant Corporate Service Director position in April 2023. David joined the City in 2016, starting out as the Budget and Reporting Manager before transitioning to the Financial Planning and Procurement Manager in 2018.





## **DID YOU KNOW?**

In fall 2023, the City launched a series of in-person events called Community + Council Conversations to provide residents with opportunities to discuss the issues affecting their communities. The events continued into 2024 with reports back to Council and residents on the topics discussed and priorities identified.



Each year, Kamloops high schools can select up to two students from grades 10 through 12 to serve on the City's Junior Council. The selection process, conducted at the discretion of individual schools, identifies students who demonstrate exceptional leadership potential and a commitment to community service. Once chosen, these delegates embark on a one-year term that aligns with the school year (September to June).



Junior Council operates as a microcosm of City Council, deliberating and voting on key decisions just like their adult counterparts. Their recommendations are shared during regular Council meetings, offering valuable insights into the youth perspective before important votes are cast.

Throughout their term, the 2023/24 Junior Council convened seven times, immersing themselves in discussions on a wide range of topics vital to Kamloops' development. From the intricacies of the 2024 Budget to initiatives like Build Kamloops and the Community Climate Action Plan, these young leaders received comprehensive administrative reports, equipping them with the knowledge and insight needed to make informed decisions.

The City is investing in its future by empowering young voices and providing them with a seat at the table. Junior Council serves as a training ground for tomorrow's leaders, instilling a sense of civic responsibility and passion for public service.

In 2023, staff once again partnered with BC Transit to host the annual Stuff the Bus fundraiser for the Kamloops Food Bank. Residents showed strong support by contributing \$5,530 in monetary donations and stuffing a transit bus with 1,128 lb. of non-perishable food items.



# Professional Services Award in Leadership for Tammy Robertson



At the Annual Conference of the Local Government Management Association of British Columbia in June 2023, City Indigenous and External Relations Manager Tammy Robertson was recognized with a Professional Services Award in Leadership for her dedicated service and progress in Truth and Reconciliation. During Tammy's 14-year career with the City of Kamloops and five years in the reconciliation-centered role that she advocated to create, she has fostered a relationship with Tkemlúps te Secwépemc that has received nation-wide recognition.

Through Tammy's determination, and in the spirit of true reconciliation, she has been instrumental in collaborating with Tkemlúps te Secwépemc on numerous initiatives. Over the past few years, this strong partnership has demonstrated results across a broad range of community themes, including culture and heritage, environmental protection, social change, and economic development.

The City's full-time Project Archaeologist coordinated services to support the delivery of numerous capital projects in 2023, pairing legislative compliance with respect for the story of the land. Archaeological work added to our understanding of the nature and frequency of archaeological sites across the city. We continue to work collaboratively with Tkemlúps te Secwépemc to steward cultural heritage protected by the BC *Heritage Conservation Act*.



# Celebrating the Legacy of Leonard Marchand Sr.

From June 30 to December 16, 2023, the Kamloops Museum and Archives embarked on a profound journey of remembrance and reconciliation with the opening of the new exhibition, Len. This exhibition served as a poignant tribute to the Honourable



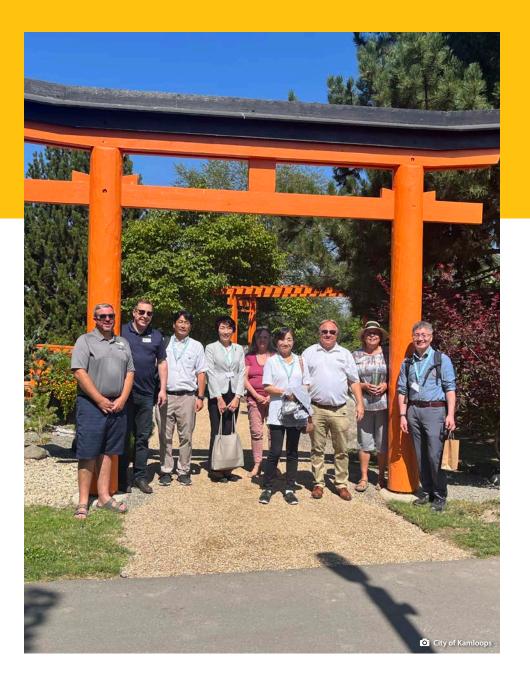
Leonard "Len" Stephen Marchand Sr., a revered Kamloops-based political leader and the first person of First Nations status elected to the Canadian parliament.

Marchand's mark on Canadian history was highlighted throughout the exhibition, shedding light on his remarkable achievements and unwavering dedication to advocating for Indigenous rights. Marchand shattered barriers and paved the way for future generations of Indigenous leaders.

A pivotal aspect of the Len exhibition was the generous contribution of the Marchand family, who donated their family archive to the Kamloops Museum and Archives. This act of generosity allowed the community to delve deeper into the life and legacy of one of Canada's most influential leaders.

By honoring the life and achievements of Leonard Marchand Sr., the Len exhibition symbolized a collective commitment to acknowledging the past, embracing the present, and walking a genuine path toward Truth and Reconciliation alongside our Tkemlúps te Secwépemc partners.

#### **GOVERNANCE & SERVICE EXCELLENCE**



# **DID YOU KNOW?**

The City's website— Kamloops.ca—was updated in 2023 to include translation



services in over 40 languages. As one of Canada's fastest-growing large urban centres, Kamloops has welcomed a wealth of new immigrants, adding to the richness and diversity of our community. More than 10,000 Kamloops residents belong to a visible minority, and more than 4,000 residents speak a language other than English at home most of the time.

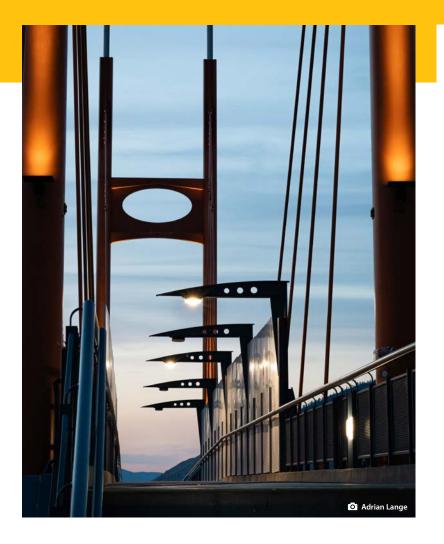
# Sister City Uji, Japan Delegation Visits

Mayor Matsumura, Councillor Okamoto, Councillor Yamazaki, staff member Masahiko Yamada, and interpreter Arata Ooi from our Sister City Uji, Japan, visited July 27–29, 2023. City Council toured them all around



our city, including visits to a fire station, Kamloops Museum and Archives, a Farmers' Market, and McArthur Island Sport and Event Centre. A tree was planted in Riverside Park in honour of our Sister City relationship. The Uji delegation was joined by 10 Japanese students who stayed with local host families and experienced full immersion into Kamloops culture while touring local attractions.

Through continuous improvements of the City's security tools, the Information Technology Division was able to reduce year-over-year phishing, malware, and spam emails by 140,000 in 2023, and they analyzed and prevented more than 150,000 cyber events.



# **Information Technology Division**

To keep the City secure, online, and efficiently working for residents each day, the Information Technology Division manages:



1,400+

**USER ACCOUNTS** 



1,600

END-USER DEVICES including laptops, desktops, and mobile devices for City and RCMP municipal services staff



100

CORPORATE APPLICATIONS



1,000 INFRASTRUCTURE COMPONENTS

including servers and network devices



# 5.9 million

DATA ITEMS

stored in the corporate geographic information system

#### **GOVERNANCE & SERVICE EXCELLENCE**

## **DID YOU KNOW?**

In 2023, the City developed new mandatory privacy training for all City staff to enhance privacy awareness. In-person training was given to 138 employees, and 656 employees participated in the online course representing a 266% increase in trained staff members from 2022.

#### FREEDOM OF INFORMATION REQUESTS

| FOI                                   | 2019           | 2020  | 2021  | 2022  | 2023  |
|---------------------------------------|----------------|-------|-------|-------|-------|
| Requests Received                     | 83             | 61    | 73    | 89    | 86    |
| No. of Response Pages                 | 3,558          | 8,361 | 7,933 | 7,640 | 5,917 |
| Total Staff Hours*                    | 314            | 551   | 227   | 245   | 165   |
| Freedom of Information<br>Staff Hours | not<br>tracked | 318   | 397   | 518   | 574   |

\*excluding Freedom of Information staff

#### Auctions Raise Revenue for City Programs and Services

As part of day-to-day operations, the City ends up with surplus assets for reasons that can't always be avoided. The City's Procurement and Inventory Control team manages and disposes of these assets in responsible ways that meet community needs and maximize value for taxpayers. The City works hard to return recovered items that are potentially lost or stolen to their respective owners. Other items get donated, but most are sold in partnership with Team Auctions. In 2023, the City auctioned off 603 items with a sale value of over \$485,000, which provided meaningful revenue to reinvest into City programs and services.



603 ITEMS AUCTIONED

\$485,000+

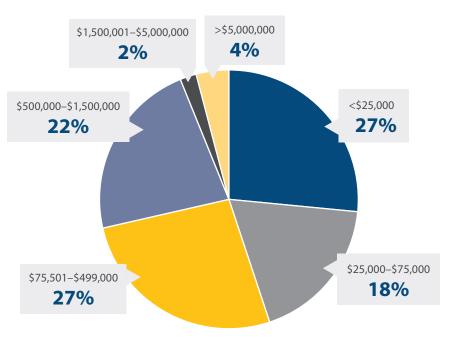
FOR CITY PROGRAMS AND SERVICES



| 2023 PROCUREMENT ACTIVITIES                                     |       |               |  |  |  |  |
|---|-------|---------------|--|--|--|--|
| Category  | Count | Value         |  |  |  |  |
| Purchase Orders   | 2,423 | \$105,800,000 |  |  |  |  |
| Contracts   | 49    | \$35,300,000  |  |  |  |  |
| Requests for Proposals and<br>Negotiated Requests for Proposals | 16    | \$24,100,000  |  |  |  |  |
| Notices of Intent   | 1     | \$1,300,000   |  |  |  |  |
| Requests for Quotes   | 1     | \$1,000,000   |  |  |  |  |
| Asset Disposal  | 1,203 | \$784,800     |  |  |  |  |
| Requests for Information  | 1     | \$0           |  |  |  |  |



# Number of Awarded Contracts by Value 2023



| FOLIOS AND ACCOUNTS              |        |        |      |  |  |  |
|----------------------------------|--------|--------|------|--|--|--|
| 2022 2023 Change                 |        |        |      |  |  |  |
| Property Tax Folios Managed      | 38,100 | 38,493 | 393  |  |  |  |
| Home Owner Grant Applications    | 26,505 | 26,642 | 137  |  |  |  |
| Utility Accounts Managed         | 27,957 | 28,899 | 942  |  |  |  |
| Accounts Receivable Transactions | 8,264  | 8,177  | (87) |  |  |  |

| INVOICES AND CHEQUES                    |        |        |     |  |  |  |
|---|--------|--------|-----|--|--|--|
| 2022 2023 Change                        |        |        |     |  |  |  |
| Invoices Processed                      | 36,187 | 35,533 | -2% |  |  |  |
| Cheques (Including EFT Payments) Issued | 9,994  | 9,991  | 0%  |  |  |  |

#### **GOVERNANCE & SERVICE EXCELLENCE**

# DID YOU KNOW?

Recruitment is an



ongoing challenge for the City and requires a lot of hard work and creativity. In 2023, the Office Services Supervisor worked with Human Resources to develop an on-call applicant pool, which reduced the time it takes to fill on-call clerical positions. They also advertised a new minimum three-day availability posting and were able to fully staff the on-call team with candidates only looking to work a few days a week.





\$2.47 million RECEIVED FROM GRANTS SUBMITTED IN 2023

#### **Strategic Planning Yields High Grant Application Success Rate**

The City actively seeks, prepares, and submits competitive applications for funding from grant providers, including the federal and provincial governments, Crown corporations, associations, and foundations, to offset the costs of numerous projects that benefit our community. In 2023, the City completed 16 grant applications to competitive external grant programs, 13 of which were successful. The high success rate in our grant writing process in 2023 can be attributed to the collaborative efforts of subject matter experts in various departments coordinated by our Grants and Awards Specialist.

#### AREAS OF FOCUS SUPPORTED BY GRANTS IN 2023 INCLUDED:

- disaster risk reduction and climate adaptation \$1.87 million
- child care centre infrastructure \$333,542
- community events \$97,167
- emergency preparedness training and equipment \$60,000
- sustainability initiatives \$58,250
- Indigenous relations initiatives \$23,850

The number of residents registered to receive alerts through the City's Voyent Alert! account grew by 6,854 people, or 35%, in 2023. More than a quarter of Kamloops' population is now registered to use the service. The City currently uses Voyent Alert! for evacuation alerts and orders as well as unplanned water disruptions. New in 2023 was the addition of using Voyent Alert! to advise residents of the opening of cooling centres during extreme heat and of scheduled water shutdowns due to construction, when and where appropriate. Nine alerts were issued in 2023.

# Informing, Involving, and Engaging Residents



The City communicates pertinent information and engages the public using a variety of tools and strategies. The loss of our community's last local newspaper late in 2023 necessitated several changes to many communications processes. We were still adapting at the end of the year, with work to come in 2024 to maintain reach with specific population groups that are not online. In-person engagement also increased late in the year with the introduction of Council + Community Conversation events regularly scheduled in a wide variety of neighbourhoods.

The City has two primary websites used to communicate information to the public. Kamloops.ca is for corporate information, while LetsTalk.Kamloops.ca focuses on City engagement projects. Most of the projects highlighted in the City's Annual Report have been extensively informed by resident feedback through a variety of engagement activities. In 2023, the City hosted 20 engagement projects on Let's Talk, employing a variety of tools, including Q&As, open forums, surveys, quick polls, mapping tools, virtual post-it notes, voting, and storytelling.



# **GOVERNANCE & SERVICE EXCELLENCE** Cheryl Gladu

| KAMLOOPS.CA                  |           |           |           |           |  |  |
|------------------------------|-----------|-----------|-----------|-----------|--|--|
| Activity 2020 2021 2022 2023 |           |           |           |           |  |  |
| Site Visits                  | 982,635   | 1,455,442 | 1,413,769 | 1,300,645 |  |  |
| Page Views                   | 1,868,759 | 2,724,730 | 2,495,011 | 2,890,832 |  |  |

| LETSTALK.KAMLOOPS.CA         |        |        |        |        |  |  |
|------------------------------|--------|--------|--------|--------|--|--|
| Activity 2020 2021 2022 2023 |        |        |        |        |  |  |
| Site Visits                  | 96,323 | 71,384 | 40,541 | 69,165 |  |  |
| Aware Visitors               | 62,143 | 27,509 | 37,104 | 47,191 |  |  |
| Informed Visitors            | 13,866 | 12,750 | 16,464 | 13,938 |  |  |
| Engaged Visitors             | 1,621  | 7,681  | 2,819  | 2,014  |  |  |

#### **PROJECTS FEATURED ON LET'S TALK IN 2023:**

- Build Kamloops
- Community + Council Conversations
- Curbside Organic Waste Collection
- Capital Projects
- Summit-Downtown Active Transportation Connection
- Tranquille Gateway Improvements Project
- Tranquille Streetscapes
- Copperhead Drive Extension Project
- Riverside Park Improvements
- Highland Road Upgrades
- Fortune Drive Resurfacing (Phase 2)

- Lansdowne Multi-use Pathway Project
- Active Transportation Plan
- Cultural Strategic Plan
- Budget Consultation 2023 and 2024
- Community Climate Action Plan
- FireSmart
- 2023 Accessibility Plan
- Ross Moore Lake Fire Emergency
- Safe and Secure Kamloops
- Staff Shout Outs
- Why Engage?

# **Social Media Engagement**

The City continues to maintain and grow a strong social media presence through Facebook, X (formerly Twitter), Instagram, YouTube, and LinkedIn. After multiple years with commenting disabled on Facebook, the City continues to

see a steady increase in followers and a substantial increase in impressions and reach, showing that the platform continues to serve as a useful tool to share information.

Online feedback from the community is still received through Facebook direct messages as well as comments on all other social platforms.

| f            | <b>7%</b><br>FOLLOWERS     | <b>3,726,900</b><br>USERS REACHED |
|--------------|----------------------------|-----------------------------------|
| $\mathbb{X}$ | <b>6%</b><br>FOLLOWERS     | 38,471<br>ENGAGEMENTS             |
| 0            | 15%<br>FOLLOWERS           | 34,832<br>INTERACTIONS            |
| in           | <b>124%</b><br>FOLLOWERS   | 16,891<br>INTERACTIONS            |
|              | <b>164%</b><br>SUBSCRIBERS | 141,466<br>VIDEO VIEWS            |

**Public Engagement Timeline 2023** 



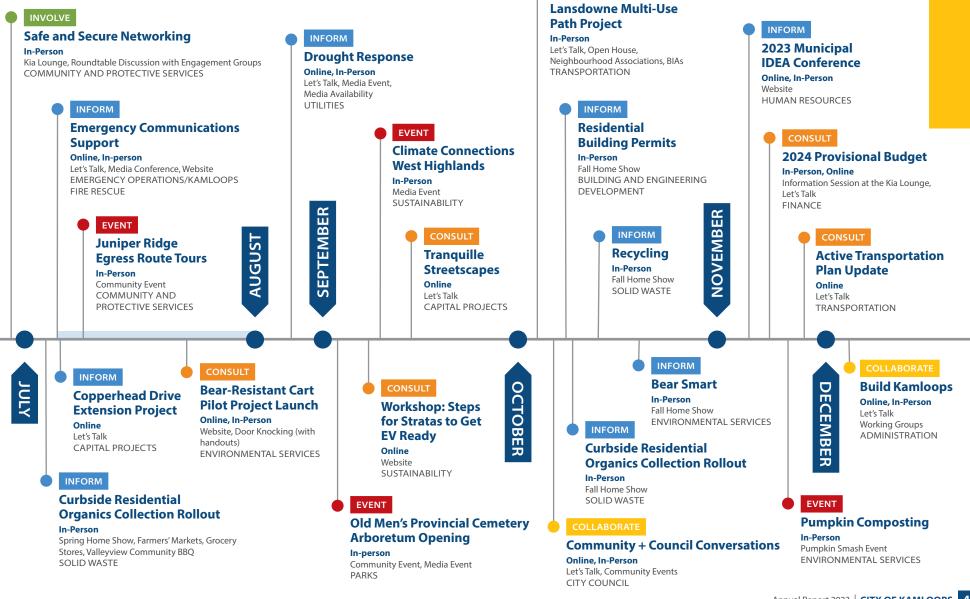
The Public Engagement timeline illustrates a selection of key engagement initiatives that took place from January to December 2023.

#### 44 CITY OF KAMLOOPS Annual Report 2023

#### **GOVERNANCE & SERVICE EXCELLENCE**

For more information on the latest engagement initiatives and events, visit:

#### LetsTalk.Kamloops.ca







#### **City Rallies to Reduce Water Use and Protect Ecosystems During Drought**

On August 3, 2023, the Province announced it was moving to Drought Level 5 in our region based on historically low river levels in the North and South Thompson River basins. Drought Level 5 is the most severe level of drought, threatening salmon and other fish due to the reduced flow rates and increased temperature within our rivers and streams. The City immediately implemented enhanced water use restrictions with an ambitious goal of reducing water usage by 25% throughout the city. Restrictions were in effect from August 3 to October 5 and included a ban on outdoor watering and irrigating, with the exception of hand-held, spring-loaded nozzles.



Water use remained well below the city-wide reduction target throughout the course of the water restrictions. City staff remain incredibly grateful to Kamloops residents and businesses who stepped up in a big way to conserve water during the unprecedented and adverse conditions we saw this year. The collective effort of the community allowed more than 500 million litres of water to remain in the river to support fish and the ecosystem.

#### **GOVERNANCE & SERVICE EXCELLENCE**

# **Maintaining City Assets 2023**

#### • MAJOR STREET AND UTILITY PROJECTS

Fortune Drive

WESTS

KAMLOOPS

PPER SA

BROCKLEHURST

MT DUFFERIN

Highland Road

JUNIPER RIDGI

ROSE HIL

#### STREET UPGRADES

- 9th Street sidewalk resurfacing
- Hillside Drive repaving
- Westsyde Centennial curbing and resurfacing

#### **•** UTILITIES UPGRADES

- Notre Dame sanitary sewer upgrades
- Laval sanitary sewer upgrades
- Ord Road water main upgrades
- Battle Street water main and drainage upgrades

BARNHARTVALE

# Livability & Sustainability

The City of Kamloops fosters a high quality of life for an inclusive, diverse, and sustainable community.



Kamlas FLORIST & Kamtoops FLORIS

# **AREAS OF FOCUS**

#### **RECREATION AND CULTURE**

We prioritize the development of amenities to cultivate diverse and equitable opportunities for recreation, arts, and culture.

#### **HEALTHY COMMUNITY**

We foster an environment that supports and promotes healthy living through community, recreation, and social connection.

#### INCLUSIVITY

We reduce barriers for underrepresented groups to bring inclusivity, diversity, and fairness to our community.

#### **CLIMATE ACTION**

We practice discipline in our environmental responsibility by enhancing the City's resiliency and capacity for mitigating climate change. We actively implement actions to reduce our environmental impacts.

#### MOBILITY

We improve accessibility for our citizens by intentionally creating a safe, well-connected city for people of all ages and abilities using various modes of transportation.



O Peter Olsen

The City undertook 15 site audits at civic buildings in 2023 and identified efficiency measures for the highest greenhouse gas-emitting buildings. Detailed energy studies, continuous optimization recommissioning projects, and low-carbon electrification opportunities were initiated with funding support from BC Hydro, CleanBC, and FortisBC.



In 2023, the City began a visionary,

multi-year program to re-establish Kamloops' prominence as Canada's Tournament Capital, foster our recognition as a premier arts and culture destination, and keep pace with our recreation and leisure needs as Canada's third fastest-growing city. On June 27, 2023, Council authorized staff to form the Build Kamloops Select Committee along with four working groups made up of a Council liaison, relevant City staff, and members of the public with expertise in the respective working group areas of finance, concept development, user engagement, and communications.

The Build Kamloops Select Committee identified five facilities to explore as part of the Build Kamloops program, starting with the Kamloops Centre for the Arts. Other facilities include an aquatics centre, a multi-sheet ice complex, an indoor dry floor/field facility, and a curling facility as well as a seniors' centre or community space in conjunction with one of these. Moving into 2024, the City will be engaging in a significant communications campaign to share the Build Kamloops vision with residents and gain approval for the funding strategy to move forward.





# LIVABILITY & SUSTAINABILITY

#### **Events That Nurture Bonds and Foster Unity**

In a world characterized by rapid change and fleeting connections, the significance of community events cannot be overstated. Especially since the gathering hiatus we all experienced during the COVID-19 pandemic, these occasions have been invaluable pillars of togetherness, fostering bonds among residents and cultivating a new sense of belonging. The City is committed to hosting such gatherings, whether it is the jubilant Family Day Festival, the enchanting Seniors' Light Tour, or the multicultural extravaganza of Canada Day, these events stand as testaments to the enduring power of us! As residents came together in 2023 to celebrate shared traditions and create lasting memories, they weaved a vibrant tapestry of community spirit that defines the essence of our beloved city.



# Valet Service Helps Promote Biking to City Events

With the help of community partners and a \$23,500 grant from New Afton's Community Investment Program, the City established a bike valet service kit featuring portable bike racks, tents, and other supplies that can be borrowed free of charge to offer complimentary secure bike parking at community events. Like a coat check, bikes are tagged and the owners receive a claim stub. Bike valet service personnel watch over the parked bikes so participants can enjoy the event worry-free until they bring their stubs back to claim their bikes. Spurred by New Afton's donation, the City, in partnership with Youth Climate Corps BC and with funding from BC Hydro, provided bike valet services at the 2023 Memorial Cup and for the 2023 season of the Saturday Kamloops Farmers' Markets. Combined, more than 1,000 bikes were parked using the bike valet service.

> **1000+** BIKES PARKED USING THE BIKE VALET SERVICE





#### **FAMILY DAY**

The 2023 Family Day Festival hosted at the Tournament Capital Centre was a huge success, with more than 3,000 people in attendance.

#### LIVABILITY & SUSTAINABILITY

#### CANADA DAY

Canada Day in Riverside Park included local artisans, multicultural food, a beer garden, a wide range of performances at the Riverside Park Rotary Bandshell, and fireworks.





#### **PUMPKIN SMASH**

Hundreds of residents participated in the 2023 Pumpkin Smash on November 4. Smiles were abound as City staff helped kids smash, bash, roll, and stomp their Halloween pumpkins at the various activity stations. The City composted a total of 6239 lb. of pumpkins from the event.

#### **SENIORS' LIGHT TOUR**

The 47th Annual Seniors' Light Tour has grown into a tradition with over 600 participants, 25 buses, and close to 100 volunteers showcasing some of the best and brightest lights in the city for residents aged 55+.





In partnership with Thompson Rivers University and the provincial Climate Action Secretariat, the City co-hosted the first-ever CleanBC Climate Leadership Symposium for Public Sector and Local Government Staff on October 18–19, 2023. More than 225 climate and sustainability professionals from across BC participated.

# **Hosting the Scotties and Memorial Cup**

2023 was a big year for major sporting events in Kamloops, hosting both the Scotties Tournament of Hearts (February 17–26) and the Memorial Cup Presented by Kia (May 26–June 4). Through tremendous effort and coordination, events of this size showcase our city's hospitality and organizational prowess while bolstering our local economy and bringing national recognition to our doorstep.



Far beyond being elite athletic competitions, the Scotties Tournament of Hearts and the Memorial Cup were catalysts for many initiatives and attractions. Through a collaborative effort with Rocks & Rings, the Scotties Tournament of Hearts engaged nearly 3,000 students in the Kamloops area, facilitating close to 7,500 curling experiences across 55 days of activities.

The 2023 Memorial Cup Presented by Kia seamlessly integrated hockey with cultural celebration and community engagement. The tournament included diverse theme days, art installations, an entertainment zone, and a speaker series, leaving the City abuzz with energy. For the first time in Memorial Cup history, the kick-off was proudly held on First Nations lands in partnership with the Tkemlúps te Secwépemc, featuring a Kúkpi7's welcome and opening ceremony at the arbor, infusing the occasion with cultural richness, inclusivity, and reflection.

Collectively, these two tournaments injected approximately \$15 million into the city's economy, each drawing over 50,000 live spectators. Ticket sales and sponsorship targets were often achieved and frequently surpassed, underscoring the overwhelming success of both events.

The City extends heartfelt gratitude to the dedicated host committees and the countless volunteers who contributed thousands of hours to ensure the seamless execution of these events, showcasing to the world why we proudly claim the title of Canada's Tournament Capital.



To celebrate National Tree Day on September 20, 2023, the City launched a new Urban Tree Tour video highlighting eight unique and remarkable trees located in the downtown core. The video explores intriguing facts; teaches the beauty, diversity, and value of our urban tree canopy; and encourages residents and visitors to get out on the self-guided walking tour. The City's Parks team maintains nearly 17,000 trees in parks and on boulevards.

# Unique Community Wellness Program Recognized with Provincial Award



In 2023, the BC Recreation and Parks Association honoured the City with a Program Excellence Award, which recognizes innovative programs that were successful in improving individual and community-level social and physical well-being. The award was for the City's Community Wellness program, which is a partnership project with Kamloops Immigrant Services and PLAYKamloops. In this program, newcomers to Canada get to experience seasonal multi-sport and recreational opportunities as well as community events exploring Canadian culture, sport, and recreation.

Grant funding allowed coach training and the ability to purchase equipment. PLAYKamloops has embedded coordinator staff support into the program, and Kamloops Immigrant Services provides expertise, funding, and the coordination of client registration and transportation. This initiative has been a great opportunity for people new to Kamloops to explore what our community has to offer.





# Accessible Spray Park and Inclusive Playground Open at Riverside Park



On May 20, 2023, the City's first-ever accessible water park and inclusive playground opened to the public. Hundreds of parkgoers, young and old, descended on Riverside Park to celebrate the grand opening of the highly anticipated improvements to one of the City's most-cherished parks. Children of all ages and abilities enjoyed the various new structures that make up the brand-new inclusive playground and accessible water park as part of a revitalization project over a year in the making.

Other newly installed accessible features within the park include a beach access mobility mat that rolls out daily using specialized equipment (pending water levels); two accessible water fountain/fill stations; more accessible pathways and widening of the River's Trail; and a year-round, fully accessible washroom facility. The City gratefully acknowledges a contribution of \$200,000 from Trans Mountain towards the construction of the new inclusive playground.

# DID YOU KNOW?

With funding support from BC Hydro, the City and the Youth Climate Corps BC partnered to deliver the Climate



Friendly Home Program to 60 Kamloops households. The program focused on helping households plan and prioritize ways to reduce energy costs and carbon pollution, prepare for extreme weather, and support landscaping for biodiversity.

#### New in the Loops in 2023



#### NEW MONDOTRACK SURFACE FOR THE HILLSIDE STADIUM TRACK

This state-of-the-art new track surface was installed nearly one month ahead of schedule and opened August 21.



#### **6TH AVE SEPARATED BIKE LANE**

Ride the new, fully protected, two-way bike lane designed for all ages and abilities. The bike lane completes the connection from the Lansdowne Transit Exchange to Peterson Creek Park, and Xget'tem' Trail.



#### "IN THE PAINT" BASKETBALL COURTS AT MCDONALD PARK

Come see the work of artist Mallory Tolcher displayed as a colourful mural covering two basketball courts with art inspired by local kids.



#### **Old Men's Provincial Cemetery Gets New Life**

The Old Men's Provincial Cemetery on 6th Avenue is the final resting place for more than 1,000 individuals—predominantly men—dating back to the late 1800s. These individuals came from around the world to make a living as fur trappers, loggers, miners, ranchers, railway workers, bridge and road builders, and many other jobs. Historical records from the cemetery and information from local historians have been used to gather the names, birth places, and occupations of those buried on site.



In conjunction with National Tree Day on September 20, 2023, beautification improvements at the cemetery were unveiled and include an arboretum featuring 40 new trees with unique characteristics, many of which represent the countries those buried there originated from. Corresponding informational signage along a new perimeter walking path has been installed as well as a labyrinth and art feature.

A grant-funded collaboration with Tourism Kamloops will see year-round uplighting added to the arboretum as a way to showcase the beauty of the trees, increase visibility, and improve safety in the area. The cemetery also has a new gateway entrance courtesy of a donation from the Sagebrush Neighbourhood Association.



#### JUNIPER EAST EMERGENCY EVACUATION ROUTE

Sleep soundly knowing an east exit from Juniper Ridge to Valleyview Drive is now available for use in an emergency evacuation.



#### PLAYGROUND ACCESSIBILITY ENHANCEMENTS

Play at one of several renovated City playgrounds— Riverside Park, Bogetti, Allan Powers, Kinsmen South— with updated accessibility features.



#### **CROSSWALK SAFETY UPDATES**

Cross safely on Columbia Street at 12th Avenue, Nicola Street at 3rd Avenue, and Summit Drive at Gleneagles Drive with new rectangular rapid flashing beacons, which add enhanced visibility of pedestrians for drivers.



#### New Interpretive Educational Program Unveiled

The Climate Connections Trail at West Highlands Park got a facelift with the unveiling of an interpretive educational component in September 2023. The project features experiential and educational elements, including an outdoor amphitheatre and a community garden located along the accessible, 1.8 km loop trail. The project was developed with contributions from Tkemlúps te Secwépemc, Interior Community Services, the Kamloops Food Policy Council, the Kamloops Naturalist Club, WildSafeBC,

Kamloops Museum and Archives, School District No. 73, and the Aberdeen Neighbourhood Association. Residents can engage with the trail to explore local ecosystems and reflect on their own connections to the natural world through the lens of Secwépemc traditional knowledge. The Climate Connections Trail was made possible by the financial support of the TD Bank Group and TD Friends of the Environment Foundation, which contributed \$104,050 in addition to the \$25,000 of existing parks capital funding earmarked for the project.



## A Year Focused on Equity, Diversity, and Inclusion

With the new appointment of an Equity, Diversity, and Inclusion Coordinator in 2023, the City made great progress to provide educational opportunities for staff and Council and to implement relevant actions. These include significant work to adopt the City's Accessibility Plan, our first year of formally participating in the Pride Parade, and the creation of a Municipal IDEA Conference. City staff formed a Lean In Together gender equity employee resource group that meets monthly. The City offered staff the opportunity to participate in a four-part Allyship at Work workshop and a 50 Ways to Fight Bias training program.

# **DID YOU KNOW?**

O Mary Putnan

In September 2023, Kamloops joined the Canadian Commission for the United Nations Educational, Scientific and Cultural Organization's (UNESCO's) Coalition of Inclusive Municipalities. The coalition is a network of municipalities that want to improve their policies against racism, discrimination, exclusion, and intolerance. Members strive to adhere to the coalition's commitments and share experiences and resources.



# Trailblazing With a First-of-Its-Kind Municipal Conference

On November 27–28, 2023, the City hosted a first-of-its kind Municipal IDEA Conference inviting staff from municipalities and related organizations to consider how we can do better in the areas of inclusion, diversity, equity, and accessibility as well as reconciliation. More than 100 participants from BC organizations (with representation from Alberta and the Yukon as well) registered for the event and took part in rich and enlightening discussions.



The event was unique in its objectives as well as its artistic approach to sharing ideas. The conference's keynote speakers each expressed their expertise on matters of inclusion, diversity, equity, and accessibility through multiple creative endeavours including acting, film production, writing, poetry, and dance. The conference also included opportunities for guided tours of the Len exhibition at the Kamloops Museum and Archives and the Black Drones in the Hive exhibit at the Kamloops Art Gallery.

Feedback from conference participants was incredibly constructive and revealed the need and desire for this type of collective learning to continue with deeper dives into key topics and more interactive sessions.



#### **City Pride**

The City took several steps to better support the 2SLGBTQPIA+ community in 2023. City facilities became "safe spaces" as part of the BC RCMP's Safe Places pilot program to offer a haven for individuals experiencing gender-related hate. Successful application into the program involved training for more than 130 front-line City staff and management about



the Safe Places program, which included education about hate crimes, human rights, and matters related to the local Pride community.

The City, as an organization, also participated for the first time in Pride Week by hosting an open house and by sponsoring the Kamloops Pride Parade. An official City delegation marched on Sunday, August 27, 2023, with a strong contingent of 80 staff and Council members celebrating alongside a bedazzled Fanboni. At the parade, staff promoted new Pride Swim programming that took place in October at Westsyde Pool. For these two new Pride Swim events—one family-friendly and one for adults—special measures were taken to train staff, adjust change room signage, and create safe spaces for individuals to wear the swimwear of their choice, allowing participants to have fun in a space that may not typically feel inviting for those who do not conform to gender norms. Thanks to the success of these events, the City is planning to continue offering Pride Swims on an ongoing basis.

# **DID YOU KNOW?**

In the lead-up to International Menstrual Hygiene Day on May 28, 2023, the City signed the United Way's policy pledge committing to offer free menstrual products in washroom facilities for both staff and public use—an initiative in support of the United Way's goal to end period poverty and remove the stigma associated with menstruation.



The City is on track to meet the Community Climate Action Plan's first



target of initiating all short-term actions by the end of 2024. This target is crucial for setting the foundation for the rapid transitions needed to meet the community greenhouse gas emissions reduction targets of 30% by 2030 compared to the 2007 baseline.

# An Inaugural Year of Community Climate Action Grants



The Community Climate Action Grant program was launched in 2023 with the goal of enabling residents, non-profit organizations, and charities to undertake community-based climate action projects that help advance priority actions in the Community Climate Action Plan. Council approved \$20,000 in funding for 13 projects, many of which enhanced biodiversity and ecosystem services at locations throughout the city through tree planting and new pollinator gardens. Two project funding agreements were cancelled or postponed, but the other 11 projects were completed in 2023. Some of the recipients were able to leverage City funding to secure other contributions, which collectively totalled \$16,500, nearly doubling the initial City investment. The Climate Action Grant program's \$20,000 annual budget is being funded by the City's Climate Action Fund Reserve.

#### 2023 COMMUNITY CLIMATE ACTION GRANTS

| Recipient                          | Description                    | Amount  |
|------------------------------------|--------------------------------|---------|
| Mount Paul Community Food Centre   | Public Produce Project         | \$1,900 |
| Aberdeen Neighbourhood Association | Pollinator Garden Project      | \$1,500 |
| Four Directions Secondary School   | Stewardship Garden Project     | \$1,750 |
| Kamloops Food Policy Council       | Waste/Circular Economy Program | \$1,750 |
| Kamloops Hybrid Interact Club      | Community Forest Project       | \$1,137 |
| Kamloops Naturalist Club           | Grow Wild: Learning Cohort     | \$1,750 |
| South Sahali Elementary            | Composting Program             | \$1,250 |
| Transition Kamloops                | Sustainability Stories         | \$1,500 |
| Repair Café Kamloops               | Three Repair Café Events       | \$1,980 |
| Kamloops Farmers' Market Society   | Zero Waste Initiative          | \$1,550 |
| Rotary Club of the Rivers          | Pollinator Garden Project      | \$855   |

#### LIVABILITY & SUSTAINABILITY

# **DID YOU KNOW?**

In 2023, the City rerouted its entire collection system so that garbage, organics, and recycling are picked up by separate vehicles. This two-pass system has helped to reduce recycling and organics contamination. The City also successfully transitioned to a biweekly collection schedule for garbage and recycling with organics being collected every week except during the winter months, when it is biweekly.

# Introducing Curbside Residential Organic Waste Collection

In summer 2023, the City implemented curbside residential organic waste collection for all 27,000 single-family households in Kamloops, diverting over 5,800 tonnes of organic waste from the City's landfills annually. This community-wide rollout represented the final phase in a multi-year project that included research, public consultation, and a year-long pilot program. Tips and tricks for managing organics were collected and shared on the City's website and through a community education campaign.

City-wide organic waste collection is estimated to reduce community greenhouse gas emissions by nearly 9,500 tonnes per year (equivalent to removing 2,000 passenger vehicles from local roads for one year). The City received \$1.78 million from the Province's CleanBC Organic Infrastructure and Collection Program to help fund the roll-out of the new collection program.





#### LIVABILITY & SUSTAINABILITY



**DID YOU KNOW?** 

In November 2023, the City launched a new book recycling program with great success. In the program's first 10 days, eight full carts were collected, representing several thousand pounds of books that were kept out of the landfill and recycled or reused. Since its inception, the program has expanded with more convenient yellow bin drop-off locations.

# Steady Growth in Transit Use



Kamloops Transit saw continued sustained ridership and continued recovery through the 2023 calendar

year, with approximately 80,000–100,000 riders boardings per week, remaining above average among Tier 1 transit systems in BC. The City, BC Transit, and Transdev Canada have continued working together to mitigate service interruptions due to driver shortages, actively recruiting for casual operator positions and training new drivers to support the full and continued recovery of service delivery.

Kamloops Transit also saw growth of its transit programs, speciality offerings, and outreach partnerships in 2023. School District No. 73 partners increased their bookings through the Class Rides Free Program, and there were special service offerings for the 2023 Memorial Cup, Boogie the Bridge, Spring and Fall GoByBike Weeks, and Kamloops Daybreak Rotary Ribfest, among others.

#### KAMLOOPS TRANSIT (CONVENTIONAL) BOARDINGS PER MONTH

| Month     | 2019<br>(Pre-Pandemic) | 2022    | 2023    | Recovery % (2023<br>vs. 2019 Boardings) |
|-----------|------------------------|---------|---------|---|
| January   | 355,672                | 250,815 | 350,507 | 115%                                    |
| February  | 308,024                | 244,258 | 333,756 | 115%                                    |
| March     | 357,964                | 297,845 | 377,253 | 107%                                    |
| April     | 344,921                | 271,426 | 326,992 | 104%                                    |
| Мау       | 297,470                | 267,189 | 335,976 | 114%                                    |
| June      | 256,830                | 264,510 | 315,799 | 119%                                    |
| July      | 245,777                | 238,232 | 312,477 | 114%                                    |
| August    | 243,064                | 251,412 | 297,136 | 103%                                    |
| September | 414,576                | 345,304 | 420,513 | 107%                                    |
| October   | 422,434                | 354,743 | 406,258 | 99.5%                                   |
| November  | 349,419                | 326,598 | 386,070 | 113%                                    |
| December  | 273,267                | 249,843 | 341,192 | 125%                                    |



NEW TRANSIT SHELTERS INSTALLED

# New Transit Shelters Making Transit More Accessible, Comfortable, and Safe

Throughout 2023, the City installed 17 new transit shelters at existing transit stops. These new shelters will benefit thousands of riders annually by making transit safer, more comfortable, and more accessible. The new shelter locations were selected to target high ridership and key coverage stops, from Upper Sahali to Brocklehurst to Valleyview.

A partnership between the City, the BC Transit Shelter Program, and the Investing in Canada Infrastructure Program funded 80% of the purchase cost of the new shelters. BC Transit and the City have secured funding for another 15 shelters to be installed in 2024 and hope to continue obtaining grant funding to install up to 80 new transit shelters over the next six years, bringing Kamloops on par with the Canadian average of shelters per population.





# Fostering Inclusivity and Accessibility

City Council unanimously voted to adopt the 2023 Accessibility Plan on



September 26, 2023, underscoring the City's unwavering commitment to breaking down barriers and creating a more accessible environment for all its residents. The plan, which serves as an update to the 2018 Accessibility and Inclusion Plan, provides a strategic framework spanning three years. The plan encompasses five key focus areas—the built environment, programs and services, employment, transportation, and general actions. It aims to address various barriers hindering the full participation of individuals with permanent, temporary, or episodic physical, sensory, mental, intellectual, or cognitive impairments.

Input from the Accessibility Engagement Group was integral to the plan's development. The engagement group was made up of community members identifying as persons with disabilities, representatives from organizations serving persons with disabilities, and Indigenous representation. Their insights helped shape the plan, ensuring it reflects the community's diverse needs and perspectives. The City also facilitated in-person and online engagement sessions to gather input from residents.

# Economic Health

The City of Kamloops cultivates a positive business environment to support a vibrant and resilient economy.



# AREAS OF FOCUS

#### **BUSINESS DEVELOPMENT**

We ensure our efforts and investments are measurable and accountable.

#### **ECONOMIC STRENGTH**

We build strategies to increase our competitive advantage, cultivate growth, and support our residents.

#### **PARTNERSHIPS**

We seek and foster the key relationships that will support our economic goals.

#### **GROWTH MANAGEMENT**

We are deliberate and purposeful in planning for the growth of our community.



To support housing affordability, the City pays the development cost charges on behalf of subsidized housing projects. Since 2018, the City has supported the development of 598 subsidized housing units with \$1,557,264 from affordable housing reserves.





# Addressing Kamloops' Long-Term Housing Needs

On July 25, 2023, Kamloops City Council took a big step towards addressing

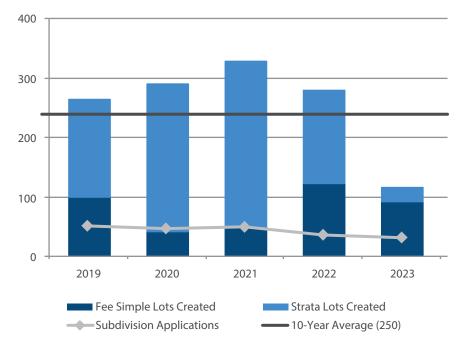
Kamloops' long-term housing needs by establishing the Kamloops Community Land Trust Foundation. The purpose of the foundation is to advance the creation of more attainable housing by preserving, acquiring, and providing land as well as actively developing new partnerships to support housing development.

A land trust is a unique and innovative solution that will allow the City to make housing more accessible and attainable in Kamloops—now and for future generations. Land trusts take the land price out of the cost of development, reducing the home's end price. This model allows the land trust to prioritize the community's longterm housing needs and work with community partners to fill current housing gaps.

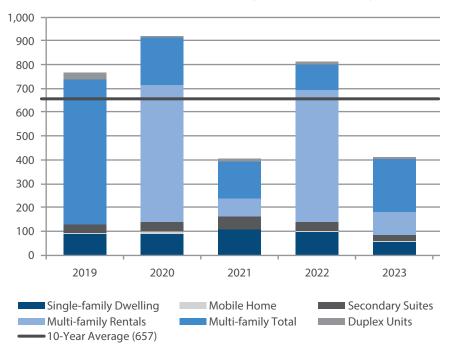
The Kamloops Community Land Trust Foundation is a community-owned and controlled organization that is accountable to the community, ensuring that attainable housing remains a priority in Kamloops for years to come.



#### **Residential Lots Created**



# **Total Housing Starts by Dwelling Type**



#### **ECONOMIC HEALTH**

# **DID YOU KNOW?**

The building permit construction value for 2023 met the predictions for the year. There was a reduction of development across all sectors that is generally attributed to the impacts of inflation and increased interest rates. Building permit processing times were within target throughout 2023, and the permit application process became more digitized in a step towards a fully electronic process.

#### **BUILDING PERMIT BREAKDOWN - VALUE**

| Construction Value                      | 2019          | 2020          | 2021          | 2022          | 2023          |
|---|---------------|---------------|---------------|---------------|---------------|
| Residential                             | \$165,359,543 | \$173,619,420 | \$113,306,694 | \$237,977,977 | \$146,190,951 |
| Commercial/Industrial/<br>Institutional | 109,877,706   | 209,581,723   | 64,550,227    | 161,650,553   | 68,476,013    |
| Miscellaneous                           | 13,034,358    | 11,863,012    | 22,477,542    | 15,778,051    | 10,052,028    |
| Total Construction Value                | \$288,271,607 | \$395,064,155 | \$200,334,462 | \$415,406,601 | \$224,718,991 |

| BUILDING PERMIT BREAKDOWN - UNITS  |      |      |      |      |      |  |  |
|------------------------------------|------|------|------|------|------|--|--|
| Dwelling Type                      | 2019 | 2020 | 2021 | 2022 | 2023 |  |  |
| Single-Family Dwelling             | 88   | 90   | 104  | 100  | 56   |  |  |
| Mobile Home                        | 7    | 9    | 2    | 2    | 2    |  |  |
| Secondary Suite                    | 31   | 42   | 54   | 35   | 28   |  |  |
| Garden/Carriage Suites             | -    | -    | 4    | 3    | 3    |  |  |
| Duplex Units                       | 27   | 8    | 11   | 10   | 5    |  |  |
| Multi-Family (Rental Specific)     | -    | 572  | 76   | 558  | 94   |  |  |
| Multi-Family (Single Units)        | 58   | 39   | 52   | 27   | 4    |  |  |
| Multi-Family (Duplex Units)        | 16   | 42   | 70   | 26   | 2    |  |  |
| Multi-Family (Three or More Units) | 539  | 116  | 36   | 55   | 216  |  |  |
| Total New Residential Units        | 766  | 918  | 409  | 816  | 410  |  |  |





#### DEVELOPMENT COST CHARGES COLLECTED

| Category                                   | 2019        | 2020        | 2021        | 2022         | 2023        |
|--|-------------|-------------|-------------|--------------|-------------|
| Water                                      | \$2,643     | \$0         | \$944,251   | \$2,963,363  | \$1,268,243 |
| Sewer (including Tkemlúps te<br>Secwépemc) | 2,204,880   | 1,861,042   | 544,316     | 3,305,632    | 770,185     |
| Drainage                                   | 241,755     | 188,788     | 260,120     | 559,876      | 260,081     |
| Roads                                      | 3,724,391   | 2,558,357   | 1,433,510   | 2,727,284    | 1,072,961   |
| Parks                                      | 493,186     | 556,181     | 269,798     | 768,864      | 277,760     |
| Southeast Sector Sewer                     | 37,122      | 20,903      | 14,945      | 85,346       | 8,186       |
| Westsyde Sewer                             | 0           | 9,158       | 3,852       | 6,078        | 1,877       |
| Social Housing                             | 187,127     | 701,669     | 0           | 302,993      | \$0         |
| Total                                      | \$6,891,104 | \$5,896,128 | \$3,470,792 | \$10,719,436 | \$3,759,293 |

#### **APPLICATION SUMMARY - ANNUAL TOTALS** Activity 2019 2020 2021 2022 2023 Building Information Requests (BIRs) 2,052 2,077 2,336 1,949 1,867 **Building Permits** 1,439 1,479 1,565 1,383 1,049

# New Process Speeds Up Development Variance Permitting

Thanks to changes in provincial legislation, Council was able to adopt two bylaws that delegate staff the authority to issue minor development variance permits, reducing the need for a Council report and a lengthy approval process during regular Council meetings. Since the adoption of the bylaws, 19 minor development variance permit applications have been processed under the new delegated authority process. This has already begun reducing application processing times and the volume of land use applications that Council must consider.



#### **A KAMPLAN Snapshot**

The KAMPLAN Snapshot 2022 is the City's latest Official Community Plan Indicators Report and was released in 2023. KAMPLAN Snapshot 2022 encompasses reporting for the years 2021 and 2022 and featured new indicators, data sets, and analysis from previous indicators reports.



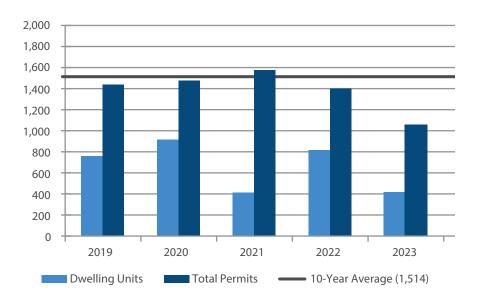
Despite the city continuing to grow at a high rate and recover from the challenging period of the COVID-19 pandemic, there were many successes to celebrate in 2022. KAMPLAN Snapshot 2022 identified what is working well and where improvements are needed and showed relatively positive trends for economic development. Areas that require further work to meet the goals and targets set out in KAMPLAN include housing affordability and attainability, and access to arts and culture.



#### 450 400 350 In Million Dollars 300 250 200 150 100 50 0 -2019 2020 2021 2022 2023 Total Construction Value — 10-Year Average (\$256 M)

**Total Construction Value** 

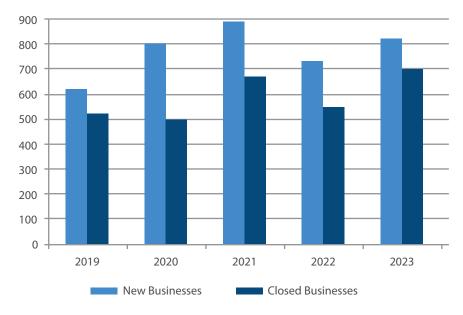
#### **Construction Activity**



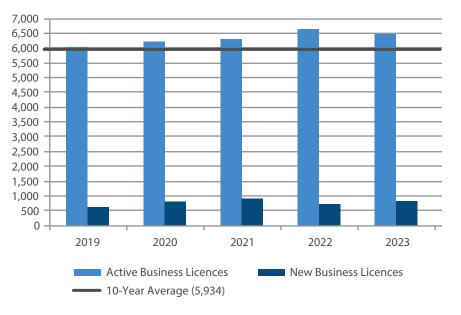


In October 2023, the City launched a new online business licence application service. The activation of eApply follows the implementation of electronic billing in 2022 and supports the City's ongoing efforts to expand digital options and improve the experiences of our business customers.

#### **Business Licence Activity** NEW BUSINESSES/CLOSED BUSINESSES



#### **Business Licence Activity** ACTIVE LICENCES/NEW BUSINESS LICENCES



## Kamloops Business Community Strength



6,449 ACTIVE BUSINESS LICENCES

from 2022

696

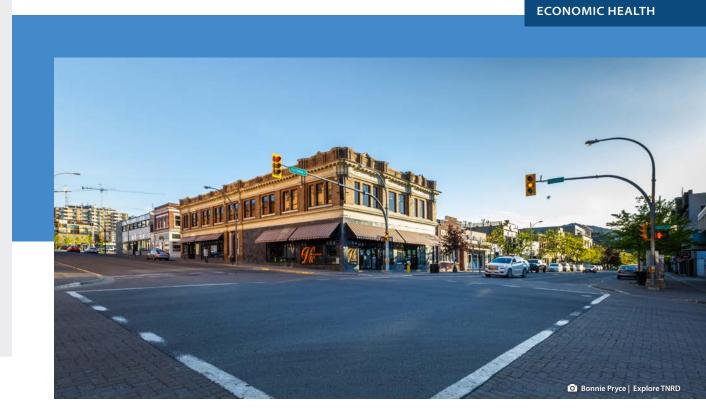
**BUSINESSES** 

819 NEW BUSINESS LICENCES ISSUED

from 2022

**14%** 

CLOSED



### **Real Estate in Kamloops**





IN RESIDENTIAL SALES

**13%** from 2022



## \$778,000

AVERAGE SALE PRICE

of a single-family residential home





AVERAGE SALE PRICE

of a strata condo



**1,902** 

UNITS SOLD

**7%** from 2022



96.57%

PRICE RATIO

**3%** from 2022



### **Local Organization Partnerships**

The City works towards local economic vibrancy by partnering closely with organizations such as the Kamloops Central Business Improvement Association, the North Shore Business Improvement Association, the Kamloops Airport, the Kamloops and District Chamber of Commerce, the Kamloops Indian Band Development Corporation, the Thompson-Nicola Film Commission, Thompson Rivers University, Tourism Kamloops, and Venture Kamloops.

In 2023, the City brought business engagement groups together to discuss solutions and ideas for improved safety and security of our community; completed the joint, threeyear Thompson Rivers University and City of Kamloops Researcher-in-Residence community-based research pilot project; collaborated with the area business improvement associations to operationalize the Clean Team; and helped plan and implement many tourism-related initiatives. The City also co-hosted and/or sponsored many community events throughout the year, including the Business Excellence Awards, the Evening with Kúkpi7 and the Mayor, and the very popular Santa Claus Parade. The City will continue to work on shared priorities in 2024 and looks forward to continued successes with community partners that help us make Kamloops shine.





MEMBERS

EVENTS HOSTED

36



5

NEW OR RENEWED POLICIES





SUCCESSFUL FIVE-YEAR RE-ACCREDITATION ACHIEVED NATIONAL PETITION THRESHOLD TO BRING FORWARD THE COMMUNITY LAND TRUST



PARTNERED TO ADVANCE MANDATORY DASH CAMS FOR COMMERCIAL VEHICLES

### **Kamloops Airport**

In 2023, Kamloops Airport faced several challenges as the lingering effects of the COVID-19 pandemic on the airline industry continued to hinder a full recovery to pre-pandemic passenger levels. Despite these obstacles, Kamloops Airport welcomed ultra-low-cost carrier Flair Airlines, which offered travellers non-stop service to Edmonton throughout the summer. Kamloops Airport



#### Kamloops Airport

was pleased with the introduction of non-stop service to Victoria with Pacific Coastal Airlines, which quickly committed to year-round service and subsequently increased the frequency of this service given the excellent performance on this route. WestJet Link also introduced daily service to Vancouver International Airport to offer convenient connections to WestJet's Vancouver market. Kamloops Airport was presented with opportunities to support both aviation- and non-aviation-related land development and initiated the process to create a comprehensive development zone to optimize the development of airport lands.

As in prior years, Kamloops Airport continued its critical role in supporting BC Wildfire Service and external responders to ensure availability of critical infrastructure and services to support the communities affected by wildfires in the region.





**27,158** AIRCRAFT MOVEMENTS **12%** from 2022



\$2 million+

IN FEDERAL GRANTS SECURED

to support airport infrastructure renewal



## VENTURE KAMLOOPS

304 BUSINESSES ASSISTED 515 REFERRALS TO

EFERRALS TO PARTNERS 44 NEW AND ACTIVE INOUIRIES **227** PARTNERSHIPS (SHARING RESOURCES)

#### ECONOMIC HEALTH

#### **ECONOMIC HEALTH**

### **DID YOU KNOW?**

Despite a strike-related film industry slowdown in 2023, two large-scale and a handful of smaller-scale productions filmed in our region. Kamloops was the only small city or town in Canada to make the MovieMaker Magazine's list of top places to live and work as a movie maker. The Thompson-Nicola Film Commission estimates motion picture spending in our region in 2023 totalled \$2.5 million, resulting in an estimated \$6.25 million direct output.





1,467 HOURS OF FACE-TO-FACE ENGAGEMENT 13,000 PEOPLE

ENGAGED

**187%** from 2022

48,645

USES OF #EXPLOREKAMLOOPS IN SOCIAL MEDIA **150%** from 2022

59,085 WEB REFERRALS TO INDUSTRY PARTNER WEBSITES



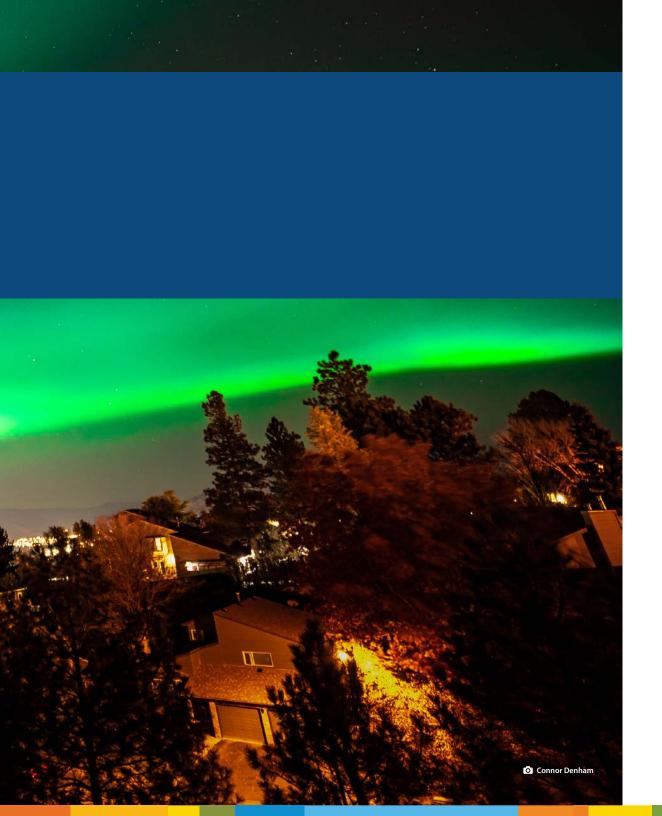
# Financial Statements

## For the year ended December 31, 2023

City of Kamloops, British Columbia, Canada Prepared by: City of Kamloops, Corporate Services Department







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## Report from the Corporate Services Director

#### **CORPORATE PLANNING PROCESS**

The 2023–2026 Kamloops City Council Strategic Plan and Council-approved service levels are the primary documents that support the direction and the priorities of the annual budget planning process. Objectives and priorities are focused under the strategic priorities of Safety and Security, Governance and Service Excellence, Livability and Sustainability, and Economic Health.

The City's operating budget allocates resources to deliver services at existing levels and address issues or concerns raised through public consultation and changing administrative requirements, reflecting changes in the overall working environment.

The corresponding capital plan is developed based on the ongoing need to provide a proactive asset management program for civic infrastructure, maintain service levels, and accommodate new amenities and projects related to city growth, public demand, and community needs. The result is a five-year plan that outlines how projects will be funded and where renewal efforts will be focused.

#### **FINANCIAL REPORTS**

Financial reports are presented to Council for its information and review. The annual financial report includes the consolidated financial statements presented by the City's appointed auditors. The consolidated statements include the general and utility funds, the Venture Kamloops Business Development Society, and the Kamloops Airport Authority Society.

#### **FINANCIAL POLICIES**

The City of Kamloops utilizes several financial policies. Some of these policies have received formal Council approval, while others are corporate policies that are based on fiscal responsibility, legislative requirements, and public accounting standards. The following lists several of these key policies.

**Investment Policy** - The purpose of the investment policy is to provide the City with an approved framework for managing its investment program that conforms with the *Community Charter*. The primary investment objectives for the City are the preservation of capital and high liquidity; therefore, a conservative approach to investment is taken. The City maintains a balanced portfolio of cash and investment to allow for a smooth flow of funds for the City's use.

**Expense Reimbursement Policies** - The purpose of this set of policies is to provide guidelines for employees and other authorized individuals concerning travel and expense reimbursements. It defines approval authorities, per diem and vehicle use rates, eligible and ineligible expenditures, and expense claim documentation requirements.

**Procurement Policies** - The purpose of these policies is to establish the principles and guidelines for governance and oversight in the procurement of goods, services, construction, and professional consulting services for the City of Kamloops. This series of policies establishes the need for the City to enter procurement activities in a fair, open, and transparent manner in alignment with the regulatory requirements of regional, national, and international trade treaties.



**General Reserves** - The purpose of this policy is to provide guidance and direction for development, maintaining, and using the City's reserves in the General Fund. The policy provides guiding principles and objectives with a focus on the organization's overall long-term financial health. In addition to these principles and objectives, the intended purpose of each fund is defined along with desired value ranges, where appropriate, identifying the minimum and the maximum values for the specific reserve.

**Permissive Tax Exemption Policies (Places of Worship and Not-For-Profit Organizations)** - The purpose of these policies is to provide guidance to Council for processing applications for exemptions from property taxes.

Although the *Community Charter* states that exceptions are at the discretion of Council, these polices provide principles that serve as a guide in the evaluation of applications.

## Government Finance Officers Association

### Canadian Award for Financial Reporting

Presented to

City of Kamloops

**British Columbia** 

For its Annual Financial Report for the Year Ended

December 31, 2022

Christophen P. Morrill

Executive Director/CEO

#### CANADIAN AWARD FOR FINANCIAL REPORTING

Government Finance Officers Association of the United States and Canada (GFOA) awarded a Canadian Award for Financial Reporting to the City of Kamloops for its annual financial report for the fiscal year ended December 31, 2022. The Canadian Award for Financial Reporting program was established to encourage municipal governments throughout Canada to publish high quality financial reports and to provide peer recognition and technical guidance for officials preparing these reports.

In order to be awarded a Canadian Award for Financial Reporting, a government unit must publish an easily readable and efficiently organized annual financial report, whose contents conform to program standards. Such reports should go beyond the minimum requirements of generally accepted accounting principles and demonstrate an effort to clearly communicate the municipal government's financial picture, enhance an understanding of financial reporting by municipal governments, and address user needs.

A Canadian Award for Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Canadian Award for Financial Reporting program requirements, and we will be submitting it to GFOA to determine its eligibility for another award.

## Report from the Corporate Services Director (continued)

#### **FINANCIAL OVERVIEW**

Entering 2023, organizations were optimistic that many of the challenges from the previous year's economic environment were behind us and there would be a positive move in the right direction. Consumer inflation was expected to trend towards historical levels while drawing interest rates downward towards historical levels which was signalling a more optimistic forecast for the future and a return to expected economic conditions.

Consumer-based inflation began to return to lower levels early in 2023; however, sectorial inflation, particularly in the construction and industrial grade goods and complementary services, continued to increase due to continued concerns within the overall supply chain and availability of raw materials. The Bank of Canada's monetary policy aimed to slow the economy and inflation by increasing interest rates and then holding them at higher than traditional levels for most of the year.

Over the course of the year, the City's supply chain continued to feel the impact of the world economic challenges, products needed in the delivery of services were in short supply, and inflation led to a dramatic increase in prices. These market conditions continued to impact order times and the availability of replacement parts and equipment, which, at times, were being pushed out beyond normal periods by 12–36 months.

Adding to overall economic uncertainty, the conflict between Russia and Ukraine continued into its second year, and then in late 2023, conflict erupted in the Middle East between Hamas-lead Palestinian militant groups and Israel. These conflicts impacted the price of many of the goods and services that require oil and oil-based products. This was directly felt in the delivery of all goods that are provided by truck to areas of the country and the city.

#### **FINANCIAL POSITION**

#### CONSOLIDATED STATEMENT OF FINANCIAL POSITION

| (in thousands<br>of dollars) | 2022<br>Actual | 2023<br>Actual | Change    |
|------------------------------|----------------|----------------|-----------|
| Financial<br>Assets          | \$220,132      | \$217,252      | (\$2,880) |
| Liabilities                  | 225,481        | 225,819        | (338)     |
| Net Financial<br>(Debt)      | (8,567)        | (5,349)        | 3,218     |
| Tangible<br>Assets           | 1,336,739      | 1,379,986      | 43,247    |
| Inventories of<br>Supplies   | 2,428          | 2,580          | 152       |
| Prepaid<br>Expenses          | 2,496          | 8,417          | 5,921     |
| Non-Financial<br>Assets      | 1,341,663      | 1,390,983      | 49,320    |
| Accumulated<br>Surplus       | \$1,336,314    | \$1,382,416    | \$46,102  |

For the year end December 31, 2023.

The financial position is calculated as financial assets less liabilities and results in either a net financial asset or a net financial debt. A net financial asset position is an indicator of the funds available for future expenditures and a net financial debt position is an indicator of funds required to pay for past expenditures. For 2023, Public Sector Accounting Standard 3280 Asset Retirement Obligations was introduced. This standard requires government sector organizations to account for the potential future costs associated with the retirement of assets where the organization has a legal liability regarding the proper and compliant disposal. The accounting of this obligation has been recognized based on the estimated future obligation with the intention to have this liability reviewed annually.

While some of the aspects of this standard are new, local governments, including the City of Kamloops, have been accounting for items like post-closure landfill liability for several years.

In 2023, the City's net financial debt (asset) position changed with the introduction of the reporting for asset retirement obligations. To facilitate year-to-year comparison, the 2022 financial position has been restated based on the new reporting standards, shifting it from a net financial asset position of \$28.2 million to a net financial debt position of (\$5.3) million.

The City's non-financial assets increased by \$49.3 million, bringing the non-financial asset total in 2023 to \$1.39 billion. The increase was the result of the addition of new capital assets offset by amortization and asset disposals, with a net additional value of \$43.2 million.

The result of the changes in net financial position and non-financial assets was an accumulated surplus increase in 2023 to \$1.38 billion, enhancing and strengthening the City's overall financial position.

#### **FINANCIAL STATEMENTS**

#### CONSOLIDATED STATEMENT OF OPERATIONS

| CONSOLIDATED STATEMENT<br>OF OPERATIONS |           |           |          |  |  |  |
|---|-----------|-----------|----------|--|--|--|
| (in thousands<br>of dollars)            |           |           |          |  |  |  |
| Revenues                                | \$271,877 | \$296,733 | \$24,856 |  |  |  |
| Expenses                                | 226,139   | 250,631   | (24,492) |  |  |  |
| Annual<br>Surplus                       | \$45,738  | \$46,102  | \$364    |  |  |  |

For the year end December 31, 2023.

The City's revenues in 2023 increased by \$25 million over 2022. Total government transfers were higher by \$16.9 million. This was due, in part, to the receipt of just under \$16 million from the Province for the Growing Communities Fund. Investment income increased \$4.2 million as higher interest rates were introduced when the Bank of Canada took steps to slow the economy in hopes of slowing inflation.

The City's expenses for 2023 were higher than 2022 by \$24.5 million. Major impacts affecting the costs side of the organization included the City's response to increased and enhanced security in the business sectors increased support to address the homelessness crisis and the need to maintain approved service levels in a very volatile inflationary environment. Other cost impacts were related to the expansion of technology infrastructure to support employees working remotely and increased insurance premiums due to the impacts of global climate driven events.

The City's continued investment in the municipality remains focused on overall asset management and asset replacement programs. Growth continues to be a factor as the community is growing and reached over 100,000 residents during the past year. This growth introduces new challenges as the level of expectations and demands from residents is changing.

#### LOOKING FORWARD

With the COVID-19 pandemic behind us, the economic environment is still feeling the impact of working in the new normal. Continuing supply chain issues, shortages of industrial products, and world events continue to impact most businesses. A changing environment due to climate change impacts is expected to cause challenges over the course of 2024 and into the future due to the impact of wildfires; unseasonably warm, dry winters; and difficult to predict weather patterns.

Contributing to the current issues is the challenge of securing skilled employees. The Bank of Canada is predicting that both consumer-based inflation and interest rates are expected to begin to return to pre-2020 levels.

2024 is expected to be a challenging period for the City as growth is expected to continue with more people relocating to Kamloops and the Province placing housing targets on the City to increase the housing supply and increase the affordability of home ownership to BC residents.

Respectfully submitted,

Dave Hallinan, FCPA, FCMA Corporate Services Director, City of Kamloops

May 1, 2024



#### Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements of the City of Kamloops (the "City") are the responsibility of management and have been approved by the Mayor and Council of the City.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The City maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the City's assets are appropriately accounted for and adequately safeguarded.

The City is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The Governance and Service Excellence Select Committee reviews the City's consolidated financial statements and recommends their approval to City Council. The Committee meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial statements and the external auditor's report. The Mayor and Council takes this information into consideration when approving the financial statements for issuance to the ratepayers. The Mayor and Council also appoint the engagement of the external auditors.

The financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the ratepayers. BDO Canada LLP has full access to the Council and management.

Reid Hamer-Jackson Mayor

April 23, 2024

David Hallinan, FCPA, FCMA Corporate Services Director

April 23, 2024



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#### Independent Auditors' Report

#### To the Members of Council of the City of Kamloops

#### Opinion

We have audited the consolidated financial statements of the City of Kamloops and its controlled entities (the "Consolidated Entity"), which comprise the consolidated statement of financial position as at December 31, 2023, and the consolidated statement of operations and accumulated surplus, the consolidated statement of changes in net financial debt, and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Consolidated Entity as at December 31, 2023, and its results of operations, its change in net financial debt and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities* for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Consolidated Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Consolidated Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Consolidated Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Consolidated Entity's financial reporting process.



BDO Canada LLP 300-275 Lansdowne Street Kamloops, BC V2C 6J3

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Consolidated Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Consolidated Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Consolidated Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Consolidated Entity to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



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#### Other Matter - Unaudited information

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of Schedule 3 on page 32 of the Entity's consolidated financial statements.

BDO Canada LLP

Chartered Professional Accountants

Kamloops, British Columbia April 23, 2024

#### **FINANCIAL STATEMENTS**

#### **Consolidated Statement of Financial Position** as at December 31, 2023 (in thousands of dollars)

#### **Consolidated Statement of Operations and Accumulated Surplus** for the year ended December 31, 2023 (in thousands of dollars)

|   |                     | /                                 |  | , ,                    |               | ,                                 |
|---|---------------------|-----------------------------------|--|------------------------|---------------|-----------------------------------|
|   | 2023                | 2022<br>(Restated -<br>Note 2(a)) |  | Financial Plan<br>2023 | 2023          | 2022<br>(Restated -<br>Note 2(a)) |
|   |                     |                                   |  | (Note 21)              |               |                                   |
| Financial Assets<br>Cash (Note 4)           | \$ 63,442           | \$ 67,158                         | Revenue (Note 15)                      |                        |               |                                   |
| Investments (Note 4)                        | 5 05,442<br>122,056 | 119,639                           | Taxation (Note 16)                     | \$ 140,214             | \$ 141,295    | \$ 131,560                        |
| Accounts receivable (Note 5)                | 29,650              | 31,259                            | Fees, rates and sales of service       | 75,053                 | 80,229        | 79,105                            |
| Long-term investments (Note 6)              | 2,104               | 2,076                             | Developer cost charges                 | -                      | 4,778         | 2,452                             |
|   | 2,104               | 2,070                             | Private contributions (Note 17)        | 85                     | 17,061        | 24,984                            |
|   | 217,252             | 220,132                           | Government transfers (Note 18)         | 24,337                 | 42,814        | 25,922                            |
| Liabilities                                 |                     |                                   | Investment income                      | 6,455                  | 9,416         | 5,217                             |
| Accounts payable (Note 7)                   | 38,904              | 31,308                            | Gain (loss) asset disposal             | 50                     | 1,140         | 2,637                             |
| Payroll benefits payable                    | 5,820               | 5,392                             |  | 246,194                | 296,733       | 271,877                           |
| Post-employment benefits payable (Note 8)   | 7,943               | 7,650                             |  |                        |               |                                   |
| Restricted deposits                         | 11,438              | 12,479                            | Expenses (Note 15)                     |                        |               |                                   |
| Deferred revenue (Note 10)                  | 65,467              | 60,295                            | Community & protective services        | 71,729                 | \$ 70,357     |                                   |
| Long-term debt (Note 11)                    | 56,217              | 69,022                            | Civic operations                       | 66,005                 | 71,041        | 66,379                            |
| Asset retirement obligations (Note 12)      | 40,030              | 39,335                            | Development, engineering,              | 20,404                 | 22 546        | 20.055                            |
|   |                     |                                   | sustainability & public transit        | 29,481                 | 32,546        | 29,055                            |
|   | 225,819             | 225,481                           | Corporate administration<br>Utilities  | 19,506<br>44,044       | 25,509        | 18,495                            |
| Net Financial Debt                          | (8,567)             | (5,349)                           | Cemeteries                             | 44,044                 | 47,274<br>897 | 40,354<br>919                     |
| Non-Financial Assets                        |                     |                                   | Kamloops Airport                       | 2,154                  | 2,256         | 2,473                             |
| Inventory                                   | 2,580               | 2,428                             | Venture Kamloops                       | 771                    | 751           | 714                               |
| Prepaid expenses                            | 8,417               | 2,496                             | venture kannoops                       |                        |               |                                   |
| Tangible capital assets (Note 13)           | 1,379,986           | 1,336,739                         |  | 234,393                | 250,631       | 226,139                           |
|   | 1,390,983           | 1,341,663                         | Annual Surplus                         | 11,801                 | 46,102        | 45,738                            |
| Accumulated Surplus (Note 14)               | \$ 1,382,416        | \$ 1,336,314                      | Accumulated Surplus, beginning of year |                        | 1,336,314     | 1,290,576                         |
| Accumulated Sulpius (Note 14)               | γ 1,302,410         | γ 1,330,314                       | Accumulated Surplus, end of year       | -                      | \$1,382,416   | \$1,336,314                       |
| See commitments and contingencies (Note 19) |                     |                                   |  |                        | , _,,.        | , _,=,==,,==.                     |

See commitments and contingencies (Note 19)

Reid Hamer-Jackson Mayor

David Hallinan, FCPA, FCMA Corporate Services Director

The accompanying summary of significant accounting policies, notes and schedules are an integral part of these consolidated financial statements.

#### Consolidated Statement of Change in Net Financial Debt For the year ended December 31, 2023 (in thousands of dollars)

|   | <br>nancial Plan<br>2023<br>(Note 21) | 2023          | •  | 2022<br>estated -<br>ote 2(a)) |
|---|---------------------------------------|---------------|----|--------------------------------|
| Annual surplus  | \$<br>11,801                          | \$<br>46,102  | \$ | 45,738                         |
| Acquisition of tangible capital<br>assets (Note 13)<br>Amortization of tangible capital | (152,826)                             | (85,274)      |    | (87,025)                       |
| assets (Note 13)  | 38,467                                | 38,559        |    | 35,464                         |
| Net book value of tangible capital assets disposed (Note 13)                            | -                                     | 3,468         |    | 255                            |
| Decr (Incr) in prepaid expenses   | -                                     | (5,921)       |    | 3,638                          |
| Decr (Incr) in inventory  | <br>-                                 | (152)         |    | (577)                          |
| Change in net financial debt  | (102,558)                             | (3,218)       |    | (2,507)                        |
| Net financial debt, beginning of year   | <br>(5,349)                           | (5,349)       |    | (2,842)                        |
| Net financial debt, end of year   | \$<br>(107,907)                       | \$<br>(8,567) | \$ | (5,349)                        |

## Consolidated Statement of Cash Flows for the year ending December 31, 2023 (in thousands of dollars)

|  |    |          | 2022 (5 1 1 1                  |
|--|----|----------|--------------------------------|
|  |    | 2023     | 2022 (Restated<br>- Note 2(a)) |
| Cash provided by (used for)                      |    | 2023     | - NOLE 2(a))                   |
| Operating transactions                           |    |          |                                |
| Annual surplus                                   | \$ | 46,102   | \$ 45,738                      |
| Non-cash items included in annual surplus        | Ŷ  | 40,102   | Ş 43,730                       |
| Amortization                                     |    | 38,559   | 35,464                         |
| Accretion  |    | 1,322    | 1,297                          |
| Change in post-employment benefits payable       |    | 293      | (1,124)                        |
| Gain on disposal of tangible capital assets      |    | (1,140)  | (2,637)                        |
| Private contributions                            |    | (16,961) | (17,647)                       |
| Changes in non-cash operating items:             |    | (10,501) | (17)0177                       |
| Accounts receivable                              |    | 1,609    | (4,020)                        |
| Inventory  |    | (152)    | (577)                          |
| Prepaid expenses                                 |    | (5,921)  | 3,638                          |
| Accounts payable                                 |    | 7,508    | 1,846                          |
| Payroll benefits payable                         |    | 428      | 102                            |
| Deferred revenue                                 |    | 5,172    | 10,571                         |
| Restricted deposits                              |    | (1,041)  | 685                            |
|  |    | 75,778   | 73,336                         |
| Capital transactions                             |    | -, -     |                                |
| Abatement of asset retirement obligations        |    | (627)    | (552)                          |
| Acquisition of tangible capital assets           |    | (68,225) | (69,415)                       |
| Proceeds from sale of tangible capital assets    |    | 4,608    | 2,892                          |
| <u> </u>   |    | (64,244) | (67,075)                       |
| Investing transactions                           | -  |          |                                |
| Increase in investments                          |    | (2,417)  | (6,960)                        |
| Increase in long-term investments                |    | (28)     | (27)                           |
|  |    | (2,445)  | (6,987)                        |
| Financing transactions                           |    |          |                                |
| Principal repayments on long-term debt           |    | (12,805) | (9,180)                        |
|  |    | (12,805) | (9,180)                        |
| Increase in cash                                 |    | (3,716)  | (9,906)                        |
| Cash, beginning of year                          |    | 67,158   | 77,064                         |
| Cash, end of year                                | \$ | 63,442   | \$ 67,158                      |
| Supplemental cash flow information:              |    |          | · · · · · ·                    |
| Purchases of tangible capital assets included in |    |          |                                |
| accounts payable                                 | \$ | 320      | \$ 232                         |

The accompanying summary of significant accounting policies, notes and schedules are an integral part of these consolidated financial statements.

#### 1. Significant accounting policies

The City of Kamloops (the "City") was incorporated in 1893 under statute of the Province of British Columbia. Its principal activities include the provision of local government services to residents of the incorporated area. These include cemetery; community development; corporate administration; environmental services; fire services; infrastructure maintenance; legislative and enforcement; parks, recreation and cultural services; police services; public transit; solid waste utility; water utility; and sewer utility. The City is also responsible for the Kamloops Airport Authority Society and the Venture Kamloops Business Development Society.

#### (a) Basis of presentation

The consolidated financial statements of the City have been prepared, in all material respects, in accordance with Canadian public sector accounting standards ("PSAS") for local governments as recommended by the Public Sector Accounting Board ("PSAB").

#### (b) Basis of accounting

The basis of accounting followed in these consolidated financial statements is an accrual method and includes revenues in the period in which the transactions or events occurred that gave rise to the revenues and expenses in the period the goods and services were acquired and a liability was incurred.

#### (c) Basis of consolidation

The consolidated financial statements include the accounts of the Kamloops Airport Authority Society and the Venture Kamloops Business Development Society. Separate audited financial statements have also been prepared for the societies. Inter-fund balances and transactions have been eliminated.

The Kamloops Airport Authority Society and the Venture Kamloops Business Development Society are controlled by the City through its appointment of the Board of Directors of each society. The consolidated financial statements include all accounts of these societies.

#### (d) Revenue recognition

Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues and the amounts to be received can be reasonably estimated and collection is reasonably assured.

Taxation for municipal purposes is recorded at estimated amounts when it meets the definition of an asset, has been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. As taxes recorded are initially based on management's best estimate of the taxes that will be received, it is possible that changes in future conditions, such as reassessments due to audits, appeals and court decisions, could result in a change in the amount of tax revenue recognized.

User charges, fees, and other amounts collected for which the City has an obligation to perform or provide a future service are deferred until the service is provided.

Contributions or other funding received which has externally imposed restrictions are initially accounted for as deferred revenue and then recognized as revenue when used for the specific purpose.

Contributions received in-kind are recognized as revenue in the period received at the fair market value at the time of the contribution.

#### (e) Government transfers

Government transfers are recognized as revenue in the consolidated financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

#### 1. Significant accounting policies (continued)

#### (f) Inventory

Inventory is valued at the lower of cost and replacement cost with cost determined by the average cost method.

#### (g) Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Costs include all costs directly attributable to the acquisition or construction of the tangible capital asset including transportation costs, design and engineering fees, legal fees and site preparation costs.

Assets were amortized using the straight line method. There are several different amortization periods used for each major category of assets, as follows:

| Land                              | No amortization taken |
|-----------------------------------|-----------------------|
| Site improvements                 | 5 to 50 years         |
| Vehicles, machinery and equipment | 5 to 10 years         |
| Buildings                         | 15 to 50 years        |
| Transportation infrastructure     | 10 to 75 years        |
| Water infrastructure              | 10 to 75 years        |
| Sewer infrastructure              | 10 to 75 years        |
| Drainage infrastructure           | 10 to 75 years        |
| Communication network             | 20 years              |
| Computing infrastructure          | 4 to 10 years         |

Amortization is not taken on tangible capital assets until they are ready for use. The City holds several works of art and historic treasures that have not been included in the tangible capital assets, including displays at the museum, statues located throughout the City and various works of art and decorations in the facilities.

#### (h) Non-financial assets

Non-financial assets are held for use in the provision of goods and services but are not available to discharge existing liabilities. These assets have a useful life extending beyond the current year and are not intended for sale in the ordinary course of operations.

#### (i) Long-term debt

Long-term debt is recorded net of any related sinking fund balances. Debt service charges, including principal and interest, are charged against current revenue in the period in which they occur.

(j) Reserves

Reserve funds are grouped into the following categories: Risk mitigation, Opportunity, Restricted, Planned capital, and Working capital. Amounts are reserved either internally or by statute for specific future purposes.

#### (k) Contaminated sites

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the City is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring.

#### 1. Significant accounting policies (continued)

(I) Use of estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that have an effect on the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could be different from those estimates. Significant estimates in these financial statements include the useful lives of tangible capital assets, post-employment benefit payable and asset retirement obligations.

(m) Collection of taxes on behalf of other taxation authorities

The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the Thompson Nicola Regional District, Hospital District and other government entities with which the City interacts are not reflected in these financial statements.

(n) Retirement benefits and other employee benefit plans

The City's contributions due during the period to its multi-employer defined benefit plan are expensed as incurred. The costs of other retirement benefits that accumulate over the period of service provided by employees are actuarially determined using the projected benefit method prorated on services based on management's best estimate of retirement ages, inflation rates, investment returns, wage and salary escalation, insurance and health care costs trends, employee turnover and discount rates. Adjustments arising from changes in actuarial assumptions and actuarial gains and losses are amortized over the Expected Average Remaining Service Lifetime (EARSL) of active employees. (o) Deferred Revenue - Development Cost Charges

Development cost charges ("DCC's") collected to pay for capital costs due to development are recorded as deferred revenue. DCC's are recognized as revenue when the related development costs are incurred.

(p) Budget information

Budget information was included in the City's Five-year Financial plan (2023-2027) and was adopted through Bylaw No. 16-327 on May 2, 2023.

#### 1. Significant accounting policies (continued)

#### (q) Financial instruments

Cash and equity instruments quoted in an active market are measured at fair value on initial recognition. All other financial instruments are measured at cost or amortized cost. The carrying amount of each of these financial instruments is presented on the statement of financial position.

Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to financial instruments are reported in the statement of operations. There are no unrealized changes in fair value as at December 31, 2023 and December 31, 2022. As a result, the City does not have a statement of remeasurement gains and losses.

When investment income and realized and unrealized gains and losses from changes in the fair value of financial instruments are externally restricted, the investment income and fair value changes are recognized as revenue in the period in which the resources are used for the purpose specified.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense.

For portfolio measurements measured at cost, the cost method records the initial investment at cost and earnings from such investments are recognized only to the extent received or receivable. When an investment is written down to recognize an impairment loss, the new carrying value is deemed to be the new cost basis for subsequent accounting purposes.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations.

Transaction costs are added to the carrying value for financial instruments measured using cost or amortized cost. Transaction costs are expensed for financial instruments measured at fair value.

#### (r) Asset retirement obligations

An asset retirement obligation is a legal obligation associated with the retirement of a tangible capital asset that the City will be required to settle. The City recognizes asset retirement obligations when there is a legal obligation to incur retirement costs in relation to a tangible capital asset, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made.

Asset retirement obligations have been recognized based on the estimated future expenses upon remediation of the tangible capital asset and determined by discounting the expected future cash flows.

The carrying amount of the obligation is reassessed at each financial reporting date. Increase in the obligation related to the passage of time are recognized as accretion expense. Changes related to the timing or amount of the undiscounted cash flows are adjusted against the cost of the related tangible capital asset. The liability is reduced as abatement is performed.

Amounts capitalized as a result of an asset retirement obligation are amortized with the related tangible capital asset in accordance with the policy outlined in Note 1 (h).

#### 2. Adoption of new accounting standard

#### (a) PS 3280 Asset Retirement Obligations

Effective January 1, 2023, the City adopted the new Public Sector Accounting Standard, PS 3280 Asset Retirement Obligations. The standard requires the reporting of legal obligations associated with the retirement of tangible capital assets by public sector entities. The standard was adopted on a modified retrospective basis at the date of adoption.

Under the modified retroactive method, the discount rate and assumptions used on initial recognition are those as of the date of adoption of the standard. The impact of adoption of this standard was as follows:

#### 2. Adoption of new accounting standard (continued)

|   | December 31,                            |                                 |                                   | (b) | PS 3450 Financial Instruments  |
|---|---|---------------------------------|-----------------------------------|-----|--|
| Statement of Financial<br>Position<br>Landfill post-closure<br>costs  | 2022 Previously     stated     \$ 5,762 | Adjustment           \$ (5,762) | December 31,<br>2022 Restated     |     | On January 1, 2023, the City adopted the new Public Sector Accounting Standard PS 3450, Financial Instruments. Under PS 3450 Financial Instruments, all financial instruments are included on the statement of financial position and are measured at either fair value or amortized cost based on the characteristics of the instrument and the City's accounting policy choices (see Note 1(r)). |
| Asset retirement<br>obligation  | -                                       | 39,335                          | 39,335                            | 3.  | Segmented information  |
| Net Financial Assets<br>(Debt)<br>Tangible capital assets<br>Accumulated surplus,<br>end of year  | 28,224<br>1,329,052<br>1,362,200        | (33,573)<br>7,687<br>(25,886)   | (5,349)<br>1,336,739<br>1,336,314 |     | The City of Kamloops is a diversified municipal government institution that provides a wide range of services to its citizens. Distinguishable functional segments have been separately disclosed. The nature of the segments and the activities they encompass are as follows; and quantitative data on these segments can be found in Note 15.   |
| Statement of Operations<br>Civic operations<br>Utilities  | 66,223<br>39,691                        | 156<br>663                      | 66,379<br>40,354                  | (a) | Community & protective services<br>This segment includes all of the operating activities of the following:   |
| Annual surplus<br>Accumulated surplus,<br>beginning of year<br>Statement of Changes in<br>Net Financial Assets<br>Amortization of TCA's | 46,557<br>1,315,643<br>35,233           | (819)<br>(25,067)<br>231        | 45,738<br>1,290,576<br>35,464     |     | • Parks, recreation and cultural services department. This includes the revenue and expenses to provide recreation and cultural programs throughout the City. Recreational facilities are maintained by the Civic operations department with costs allocated to the Community services department.   |
| Change in net financial<br>assets   | (1,919)                                 | (588)                           | (2,507)                           |     | Bylaw enforcement, parking and animal control.   |
| Net Financial Assets<br>(Debt), beginning of<br>year<br>Statement of Cash Flows   | 30,143                                  | (32,985)                        | (2,842)                           |     | <ul> <li>Kamloops Fire and Rescue Services Division including fire prevention,<br/>suppression and education. This function also includes maintenance of<br/>the fire department fleet, equipment and operation of the Fire</li> </ul>   |
| Annual surplus  | 46,557                                  | (819)                           | 45,738                            |     | Training Centre.   |
| Amortization of TCA's<br>Accretion<br>Increase in landfill post-<br>closure   | 35,233                                  | 231<br>1,297<br>(157)           | 35,464<br>1,297                   |     | <ul> <li>Polices Services Division. This includes the activities of the RCMP and<br/>the municipal staff who support these activities.</li> </ul>  |
| Abatement of asset<br>retirement<br>obligations   | -                                       | (552)                           | (552)                             |     |  |

#### 3. Segmented information (continued)

(b) Civic operations

This segment includes all of the operating activities of the Civic operations department that involve the repair and maintenance of the City's infrastructure assets including the road network, the storm water (drainage) network, buildings, parks and the City's vehicle fleet.

(c) Development, engineering, sustainability & public transit

This segment includes many of the activities of the Development, engineering, sustainability department including building permits, business licenses, zoning, development applications, engineering services, real estate and sustainability initiatives and programs. This segment also includes all of the planning and operating activities of the Public Transit Division to provide Public Transit services to the City.

(d) Corporate administration

This segment includes all of the internal support functions of the corporation. This includes Human Resources, Information Technology, Finance, Legislative services, Risk, Communications and the Chief Administration Officer's department.

(e) Utilities - Sewer, Solid waste, and Water

This segment includes all of the operating activities related to the collection and treatment of waste water (sewage) throughout the City, the collection and disposal of the resident's garbage and recycling products, and the treatment and distribution of water throughout the City.

(f) Cemetery

This segment captures all of the revenue and expenses associated with Cemetery operations including providing services to the public and maintenance of the cemetery infrastructure. (g) Kamloops Airport Authority Society

This segment includes all of the operating activities of the Kamloops Airport Authority Society ("Kamloops Airport") whose mandate is to oversee the operation of the Kamloops Airport and the repair and maintenance of its assets.

(h) Venture Kamloops Business Development Society

This segment includes all of the operating activities of the Venture Kamloops Business Development Society ("Venture Kamloops").

#### 4. Cash and Investments

5. Accounts Receivable

|   | <br>2023                 | 2022                     |
|---|--------------------------|--------------------------|
| Consolidated cash                         | \$<br>63,442             | \$<br>67,158             |
| Consolidated investments                  | \$<br>122,056<br>185,498 | \$<br>119,639<br>186,797 |
| Amounts Restricted for Specific Purposes: |                          |                          |
| Restricted cash                           | \$<br>39,539             | \$<br>47,116             |
| Development cost charges (Note 10)        | 35,985                   | 35,940                   |
| Kamloops Airport                          | 4,248                    | 3,039                    |
| Venture Kamloops                          | 125                      | 126                      |
| Total restricted cash and investments     | <br>79,897               | 86,221                   |
| Unrestricted cash and investments         | 105,601                  | 100,576                  |
|   | \$<br>185,498            | \$<br>186,797            |

The City's investments consist of Guaranteed Investment Certificates and Government bonds. Details of investments held are:

|                    | 2023          |    |         |  |  |
|--------------------|---------------|----|---------|--|--|
| Maturity:          | Rates         |    | Amount  |  |  |
| Within 6 months    | 1.60% - 5.90% | \$ | 50,440  |  |  |
| 6 months to 1 year | 1.50% - 5.26% |    | 16,687  |  |  |
| 1 to 5 years       | 2.30% - 5.92% |    | 52,401  |  |  |
| Over 5 years       | 1.75% - 5.75% |    | 2,528   |  |  |
|                    |               | \$ | 122,056 |  |  |

|                    | 2022          |    |         |  |
|--------------------|---------------|----|---------|--|
| Maturity:          | Rates         |    | Amount  |  |
| Within 6 months    | 0.95% - 4.22% | \$ | 25,410  |  |
| 6 months to 1 year | 1.20% - 2.50% |    | 32,863  |  |
| 1 to 5 years       | 1.50% - 5.35% |    | 50,200  |  |
| Over 5 years       | 1.60% - 5.75% |    | 11,166  |  |
|                    |               | \$ | 119,639 |  |

The market value of short-term investments is \$120 million (2022  $\,$  - \$117 million).

|                                    | <br>2023     | 2022         |
|------------------------------------|--------------|--------------|
| General fund                       |              |              |
| Taxes                              | \$<br>4,138  | \$<br>3,585  |
| Utilities                          | 2,266        | 2,058        |
| Trade                              | 8,090        | 10,852       |
| Accrued interest                   | 2,056        | 1,351        |
| Province of British Columbia       | 3,632        | 3,465        |
| Government of Canada               | 798          | 1,036        |
|                                    | \$<br>20,980 | \$<br>22,347 |
| Water fund                         |              |              |
| Utilities                          | \$<br>3,765  | \$<br>3,692  |
| Sewer fund                         |              |              |
| Utilities                          | \$<br>4,362  | \$<br>4,236  |
| Komlaana Aimant Authority Cosisty  |              |              |
| Kamloops Airport Authority Society |              |              |
| Accounts receivable                | \$<br>541    | \$<br>980    |
|                                    |              |              |

#### Venture Kamloops Business Development Society

| Accounts receivable | \$<br>2      | \$<br>4      |
|---------------------|--------------|--------------|
|                     | \$<br>29,650 | \$<br>31,259 |

At year end, the amounts outstanding for the City's trade accounts receivable are as follows:

|     |          | Imp               | airment  |  |  |
|-----|----------|-------------------|--|--|--|
| rec | ceivable | All               | owance   |  | 2023   |
| \$  | 5,577    | \$                | -  | \$   | 5,577  |
|     | 251      |                   | -  |  | 251  |
|     | 5        |                   | -  |  | 5  |
|     | 2,259    |                   | (2)  |  | 2,257  |
| \$  | 8,092    | \$                | (2)  | \$   | 8,090  |
|     | rec      | 251<br>5<br>2,259 | Accounts Imp<br>receivable All<br>\$ 5,577 \$<br>251<br>5<br>2,259 | receivable Allowance<br>\$ 5,577 \$ -<br>251 -<br>5 -<br>2,259 (2) | AccountsImpairmentreceivableAllowance\$ 5,577\$ -\$ 251-5-2,259(2) |

7. Accounts Payable

#### 5. Accounts Receivable (continued)

|               |    |          |     | Less:    |              |
|---------------|----|----------|-----|----------|--------------|
|               | A  | ccounts  | Imp | pairment |              |
|               | re | ceivable | All | owance   | 2022         |
| Current       | \$ | 7,644    | \$  | -        | \$<br>7,644  |
| 31 to 60 days |    | 2,052    |     | -        | 2,052        |
| 61 to 90 days |    | 121      |     | -        | 121          |
| Over 90 days  |    | 1,057    |     | (22)     | 1,035        |
| Total         | \$ | 10,874   | \$  | (22)     | \$<br>10,852 |

#### 6. Long-term Investments

The City's long-term investments are held by the British Columbia Interior Community Foundation in seven endowment funds; the City of Kamloops Centennial Fund "A", the City of Kamloops Centennial Fund "B", the 1979 Winter Games Legacy Fund, the 1993 Canada Summer Games Fund, the 2006 BC Summer Games Legacy Fund, the Art Gallery Reserve Fund and the Arts Legacy Fund.

All of the income earned in the City of Kamloops Centennial Fund "A" is reinvested in the fund. 90% of the income earned in the City of Kamloops Centennial Fund "B" is returned to the City to support the grant-in-aid program and the remaining 10% is re-invested in the fund. 75% of the income earned in the 1979 Winter Games Sports Legacy Fund is distributed to the City and the remaining 25% is re-invested in the fund. All of the income earned in the 1993 Canada Summer Games Legacy Fund is re-invested in the fund. 75% of the income earned in the 2006 BC Summer Games Legacy Fund is distributed back to the City and the remaining 25% is re-invested in the fund. All of the income earned in the Art Gallery Reserve Fund is distributed to the City. 75% of the income earned in the Arts Legacy Fund is distributed back to the City and the remaining 25% is re-invested in the fund.

|  | <br>2023     | 2022         |
|--|--------------|--------------|
| General fund                             |              |              |
| Trade                                    | \$<br>14,615 | \$<br>11,827 |
| Wages and payroll deductions             | 5,403        | 4,342        |
| Province of British Columbia             | 8,352        | 312          |
| Government of Canada                     | 10,090       | 14,475       |
|  | \$<br>38,460 | \$<br>30,956 |
| Kamloops Airport Authority Society       |              |              |
| Accounts payable and accrued liabilities | \$<br>391    | \$<br>285    |
| Venture Kamloops Business Development    |              |              |
| Society                                  |              |              |
| Accounts payable and accrued liabilities | \$<br>53     | \$<br>67     |
|  | \$<br>38,904 | \$<br>31,308 |

Accounts payable accounts have been reviewed and it has been determined all balances will be settled within the next fiscal year.

#### 8. Post-employment benefits payable

The City of Kamloops sponsors a defined benefit plan for retirement benefits other than pensions for certain employees. The plan provides for a payout of accumulated sick leave for CUPE local 900 employees; an early retirement incentive payment and deferred vacation payout for IAFF local 913 employees; and an early retirement incentive payment for Management employees.

During the year the City prospectively applied a change in estimates. Previously, actuarial gains and losses were recognized into revenue in the period in which they arose. Starting in 2023, actuarial gains and losses are amortized over the Expected Average Remaining Service Lifetime (EARSL) of active employees. Total benefit payments paid during the year were \$691 thousand (2022 - \$619 thousand). The plan does not require any contribution from employees. The retirement benefit liability at December 31, 2023 includes the following components:

|                          |     | CUPE  | Fir | efighters | M  | anagement | 2023     | 2022     |
|--------------------------|-----|-------|-----|-----------|----|-----------|----------|----------|
| Accrued benefit obligati | on, |       |     |           |    |           |          |          |
| beginning of year        | \$  | 4,987 | \$  | 108       | \$ | 2,555     | \$ 7,650 | \$ 8,774 |
| Current service cost     |     | 412   |     | 8         |    | 217       | 637      | 752      |
| Interest cost            |     | 226   |     | 5         |    | 116       | 347      | 211      |
| Benefits paid            |     | (298) |     | -         |    | (393)     | (691)    | (619)    |
| Actuarial (gain) loss    |     | (375) |     | 14        |    | 355       | (6)      | (1,468)  |
| - current                | _   |       |     |           |    |           |          |          |
| Accrued benefit obligati | on, |       |     |           |    |           |          |          |
| end of year              | \$  | 4,952 | \$  | 135       | \$ | 2,850     | \$ 7,937 | \$ 7,650 |
| Unamortized actuarial    | _   |       |     |           |    |           |          |          |
| (loss) gain              |     | 375   |     | (14)      |    | (355)     | 6        | -        |
| Post employment          | _   |       |     |           |    |           |          |          |
| benefits payable         | \$  | 5,327 | \$  | 121       | \$ | 2,495     | \$ 7,943 | \$ 7,650 |

Actuarial valuations for accounting purposes are performed using the projected benefit method prorated on services. The most recent actuarial report was prepared on January 15, 2024 using data as of December 31, 2023. The accrued benefit obligation shown for 2023 is based on amounts included in the 2024 valuation.

The actuarial valuation was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases, and employee turnover and mortality. The assumptions used reflect the City's best estimates. The expected inflation rate is 4.09% (2022 - 4.61%). The discount rate used to determine the accrued benefit obligation is 4.10% (2022 - 4.40%).

The retirement benefit expense is included in the statement of operations and accumulated surplus as a component of program expenses. The retirement benefit interest expense is included in the public debt interest expense. The prior period cost of plan amendment is included in the current expenses for the year indicated.

#### 9. Liability for remediation of contaminated sites

The City of Kamloops has used the standards contained in Schedule 2 (Industrial and Commercial Purposes and Activities) of the Contaminated Sites Regulation of the British Columbia Environmental Management Act to determine whether a potential liability exists. None of the uses of the parcels identified under Canadian PSAS 3620 meet the criteria listed in Schedule 2 of the Contaminated Sites Regulation, and accordingly the City has not recognized any liabilities for remediation of contaminated sites.

#### **10.** Deferred Revenue

| 11. | Long-term de | ebt |
|-----|--------------|-----|
|-----|--------------|-----|

|              | Balance  | 9          |            |             | Balance   |
|--------------|----------|------------|------------|-------------|-----------|
|              | at       |            |            |             | at        |
|              | Decemb   | er         |            |             | December  |
|              | 31, 202  | 2 Collecte | d Interest | Recognized  | 31, 2023  |
| General fund |          |            |            |             |           |
| Prepaid      | \$ 22,10 | 0 \$ 38,66 | 8\$-       | \$ (37,135) | \$ 23,633 |
| taxes        |          |            |            |             |           |
| Grants       | 26       | 0 6,32     | 3 -        | (2,823)     | 3,760     |
| Business     | 1,28     | 1 1,19     | 3 -        | (1,281)     | 1,193     |
| licenses     |          |            |            |             |           |
| Recreation   | 58       | 4 17,39    | 3 -        | (17,155)    | 822       |
| programs     |          |            |            |             |           |
| Leases       | 2        | 6 -        | -          | (1)         | 25        |
| Other        | 10       | 4 3        | 9 -        | (93)        | 50        |
|              | \$ 24,35 | 5 \$ 63,61 | 6\$-       | \$ (58,488) | \$ 29,483 |

**Development cost charges** 

| 35,940    | 3,934        | 888       | (4,778)     | 35,984       |
|-----------|--------------|-----------|-------------|--------------|
| \$ 60,295 | \$<br>67,550 | \$<br>888 | \$ (63,266) | \$<br>65,467 |

(a) Long-term debt outstanding:

|                              |                  |           | Solid    |                  |           |
|------------------------------|------------------|-----------|----------|------------------|-----------|
|                              | General          | Sewer     | Waste    | Water            |           |
|                              | fund             | fund      | fund     | fund             | Total     |
| Balance at December 31, 2022 | \$ 39,051        | \$ 13,634 | \$10,218 | \$ 6,119         | \$ 69,022 |
| Principal repayments         | (7 <i>,</i> 185) | (1,949)   | (340)    | (1 <i>,</i> 057) | (10,531)  |
| Actuarial adjustments        | (1,773)          | (299)     | (66)     | (136)            | (2,274)   |
| Balance at December 31, 2023 | \$ 30,093        | \$ 11,386 | \$ 9,812 | \$ 4,926         | \$ 56,217 |

During the year, the Solid Waste fund was separated from the General fund in order for financial reporting to align with operations.

Kamloops Airport Authority Society debt is included in the General Fund balance. The amount outstanding on December 31, 2023 was \$1.568 million (2022 - \$2.350 million).

(b) Future principal repayment and sinking fund earnings on outstanding borrowings over the next five years and thereafter are as follows:

|                      | 0  | General<br>fund | Sewer<br>fund | Solid<br>Waste<br>fund | N  | Water<br>fund | Total        |
|----------------------|----|-----------------|---------------|------------------------|----|---------------|--------------|
| Principal repayment: |    |                 |               |                        |    |               |              |
| 2024                 | \$ | 3,037           | \$<br>1,948   | \$<br>340              | \$ | 1,059         | \$<br>6,384  |
| 2025                 |    | 3,037           | 1,948         | 340                    |    | 1,076         | 6,401        |
| 2026                 |    | 5 <i>,</i> 854  | 948           | 340                    |    | 410           | 7,552        |
| 2027                 |    | 1,652           | 948           | 340                    |    | 335           | 3,275        |
| 2028                 |    | 1,291           | 948           | 340                    |    | 239           | 2,818        |
| Thereafter:          |    | 4,041           | 1,527         | 4,174                  |    | 651           | 10,393       |
|                      |    | 18,912          | 8,267         | 5,874                  |    | 3,770         | 36,823       |
| Sinking fund         |    | 11,181          | 3,119         | 3,938                  |    | 1,156         | 19,394       |
|                      | \$ | 30,093          | \$<br>11,386  | \$<br>9,812            | \$ | 4,926         | \$<br>56,217 |

#### 11. Long-term debt (continued)

Kamloops Airport Authority Society debt included in General fund - annual principal payment amount: \$521 thousand.

The weighted average interest rate on long-term debt in 2023 was 2.05% (2022 - 1.81%). Consolidated interest expense on long-term debt was \$2.768 million (2022 - \$2.533 million).

Sinking fund assets, managed by the Municipal Finance Authority, are used to reduce long term debt to be repaid. In the event the City does not default under any of its obligations, the sinking fund earnings will be used to offset future principal repayments.

#### (c) Un-issued debt:

The City internally finances certain capital projects pending the issue of longterm debt and/or short-term debt. For budget and financial reporting purposes, borrowed funds received in the current year are applied to advances pending from prior year's. A summary of the current year's transactions and cumulative advances pending debenture issue are as follows:

|  | Decemh  |               |          |          |
|--|---------|---------------|----------|----------|
| ,        | Deterno | purchased     | acquired | at       |
| 31   | 31, 202 | 2 pending deb | ot       | December |
|  |         |               |          | 31, 2023 |
| General fund \$ 10,169 \$ 1,964 \$ - <b>\$</b> |         |               |          | 51, 2025 |

(d) Unused credit facility:

Pursuant to Bylaw No. 16-306, the City was authorized to apply for a credit facility of \$6.000 million. The City has an unused demand overdraft facility agreement with TD Commercial Banking. When drawn upon, interest rates will be equal to the bank's prime rate.

#### 12. Asset Retirement Obligations

The City's asset retirement obligation consists of the following obligations:

(a) Landfill closure and post-closure costs

The city owns and operates three landfills for which a liability had previously been recorded under PS 3270 Solid Waste Landfill Closure and Post-closure Costs. Adoption of PS 3280 Asset Retirement Obligations has resulted in an addition to the amount previously recorded in the amount of \$22 million. The amount now recorded is based on the presently known obligations that will exist over multiple closure dates and monitoring periods as various phases of the landfills are completed. The final closure of the landfills is currently expected to be in 2028, 2058, and 2066. Monitoring of the landfills will be required for an additional 100 years after final closure. Estimated costs of \$36 million have been discounted to the present value using a discount rate of 3.36% per annum (2022 - 3.36%)

#### (b) Asbestos abatement obligation

The City owns and operate several buildings that are known to contain asbestos, which represents a health hazard and which various regulations require specific considerations upon asset retirement. Following the adoption of PS 3280 - Asset Retirement Obligations, the City recognized an obligation relating to the removal and post-removal care of the asbestos in these buildings as estimated at January 1, 2022. The buildings all have an estimated revised useful life of 30-130 years from the date of completion of construction, of which various numbers of years remain. Estimated costs of \$3.7 million have been discounted to the present value using a discount rate of 3.36% per annum (2022 - 3.36%).

(c) Dams, wells and irrigation systems

The City owns dam, well and irrigation infrastructure which are legislatively required to be remediated upon retirement of the asset. The assets have estimated useful lives of 50-75 years, of which various years remain. Estimated costs of \$7.3 million have been discounted to the present value using a discount rate of 3.36% per annum (2022 - 3.36%).

#### 12. Asset Retirement Obligations (continued)

#### (d) Salt and snow storage sites

The City owns three sites that are used for salt and or snow storage. Due to the possible contamination of the sites that would represent a hazard, the sites are required to be remediated upon retirement. The sites have remaining useful lives of 60-65 years, of which various years remain. Estimated costs of \$1.6 million have been discounted to the present value using a discount rate of 3.36% per annum (2022 - 3.36%).

#### (e) Asset retirement obligation continuity:

|   | Landfills     | Other         | 2023            |
|---|---------------|---------------|-----------------|
| Balance, beginning of year<br>Accretion expense<br>Abatement of asset | 28,145<br>946 | 11,190<br>376 | 39,335<br>1,322 |
| retirement obligation   | (627)         | -             | (627)           |
| Balance, end of the year  | \$ 28,464     | \$ 11,566     | \$ 40,030       |
|   | Landfills     | Other         | 2022            |
| Balance, beginning of year<br>Accretion expense<br>Abatement of asset | 27,764<br>933 | 10,826<br>364 | 38,590<br>1,297 |
| retirement obligation   | (552)         | -             | (552)           |
| Balance, end of the year  | \$ 28,145     | \$ 11,190     | \$ 39,335       |

The asset retirement obligation has been estimated using a net present value technique using the assumptions as described above. The related asset retirement costs are being amortized on a straight-line basis over the remaining useful lives of the assets.

Significant estimates and assumptions are made in determining the asset retirement costs as there are numerous factors that will affect the amount ultimately payable. Those uncertainties may result in future actual expenditures that are different than the amounts currently recorded. At each reporting date, as more information and experience is obtained as it relates to these asset retirement obligations, the estimates of the timing, the undiscounted cash flows and the discount rates may change. Adjustments to these factors are accounting for as an adjustment to the asset retirement obligation and the related tangible capital asset in the current period on a prospective basis.

#### 13. Tangible Capital Assets

| (a) 2023                         |               |    |            | Вι | uildings and | Vehicles,<br>machinery |     |             |    |                   |    |              |     |            |                 |
|----------------------------------|---------------|----|------------|----|--------------|------------------------|-----|-------------|----|-------------------|----|--------------|-----|------------|-----------------|
|                                  |               |    | Site       |    | building     | and                    | R   | loads and   |    | Water             |    | Sewer        | Ass | sets under |                 |
|                                  | <br>Land      | im | provements | im | provements   | equipment              | lir | lear assets | in | frastructure      | in | frastructure | cor | nstruction | Total           |
| Cost                             |               |    |            |    |              |                        |     |             |    |                   |    |              |     |            |                 |
| Beginning of year                | \$<br>108,598 | \$ | 104,968    | \$ | 260,397      | \$<br>114,694          | \$  | 999,772     | \$ | 219,267           | \$ | 124,194      | \$  | 40,139     | \$<br>1,972,029 |
| Additions                        | -             |    | 14,116     |    | 7,061        | 10,390                 |     | 31,553      |    | 2,348             |    | 8,619        |     | 11,187     | 85,274          |
| Disposals                        | <br>(3,408)   |    | -          |    | -            | (1,729)                |     | -           |    | -                 |    | -            |     | -          | (5,137)         |
| End of year                      | <br>105,190   |    | 119,084    |    | 267,458      | 123,355                |     | 1,031,325   |    | 221,615           |    | 132,813      |     | 51,326     | 2,052,166       |
| Accumulated amortization         |               |    |            |    |              |                        |     |             |    |                   |    |              |     |            |                 |
| Beginning of year                | -             |    | (67,919)   |    | (131,351)    | (77,124)               |     | (232,060)   |    | (89 <i>,</i> 670) |    | (37,166)     |     | -          | (635,290)       |
| Amortization                     | -             |    | (4,255)    |    | (7,825)      | (6 <i>,</i> 553)       |     | (13,484)    |    | (4,310)           |    | (2,132)      |     | -          | (38,559)        |
| Disposals                        | <br>-         |    | -          |    | -            | 1,669                  |     | -           |    | -                 |    | -            |     | -          | 1,669           |
| End of year                      | <br>-         |    | (72,174)   |    | (139,176)    | (82,008)               |     | (245,544)   |    | (93,980)          |    | (39,298)     |     | -          | (672,180)       |
| Net carrying amount, end of year | \$<br>105,190 | \$ | 46,910     | \$ | 128,282      | \$<br>41,347           | \$  | 785,781     | \$ | 127,635           | \$ | 93,515       | \$  | 51,326     | \$<br>1,379,986 |

During the year the City received \$14.513 million (2022 - \$17.647 million) in land and infrastructure from developers and \$2.448 million (2022 - \$6.892 million) from other sources. These contributed tangible capital assets were recorded at fair value at the date of contribution. No interest was capitalized and no write-downs of capital assets occurred during the year.

|                                  |    |         |              |    |                  |    | Vehicles, |     |             |    |              |    |              |     |            |                 |
|----------------------------------|----|---------|--------------|----|------------------|----|-----------|-----|-------------|----|--------------|----|--------------|-----|------------|-----------------|
| (b) 2022                         |    |         |              | В  | uildings and     | n  | machinery |     |             |    |              |    |              |     |            |                 |
|                                  |    |         | Site         |    | building         |    | and       | F   | loads and   |    | Water        |    | Sewer        | Ass | ets under  |                 |
|                                  |    | Land    | improvements | in | nprovements      | e  | equipment | lir | lear assets | in | frastructure | in | frastructure | cor | nstruction | Total           |
| Cost                             |    |         |              |    |                  |    |           |     |             |    |              |    |              |     |            |                 |
| Beginning of year                | \$ | 107,642 | \$ 102,852   | \$ | 253,307          | \$ | 106,136   | \$  | 970,239     | \$ | 208,872      | \$ | 121,820      | \$  | 15,539     | \$<br>1,886,407 |
| Additions                        |    | 1,176   | 2,116        | ;  | 7,090            |    | 9,736     |     | 29,538      |    | 10,395       |    | 2,374        |     | 24,600     | 87,025          |
| Disposals                        |    | (220)   | -            |    | -                |    | (1,178)   |     | (5)         |    | -            |    | -            |     | -          | (1,403)         |
| End of year                      |    | 108,598 | 104,968      | ;  | 260,397          |    | 114,694   |     | 999,772     |    | 219,267      |    | 124,194      |     | 40,139     | 1,972,029       |
| Accumulated amortization         |    |         |              |    |                  |    |           |     |             |    |              |    |              |     |            |                 |
| Beginning of year                |    | -       | (63,662      | .) | (123,699)        |    | (73,132)  |     | (219,847)   |    | (85,522)     |    | (35,113)     |     | -          | (600,974)       |
| Amortization                     |    | -       | (4,258       | 3) | (7 <i>,</i> 652) |    | (5,140)   |     | (12,213)    |    | (4,148)      |    | (2,053)      |     | -          | (35,464)        |
| Disposals                        |    | -       | -            |    | -                |    | 1,148     |     | -           |    | -            |    | -            |     | -          | 1,148           |
| End of year                      | _  | -       | (67,919      | )  | (131,351)        |    | (77,124)  |     | (232,060)   |    | (89,670)     |    | (37,166)     |     | -          | (635,290)       |
| Net carrying amount, end of year | \$ | 108,598 | \$ 37,049    | \$ | 129,046          | \$ | 37,570    | \$  | 767,712     | \$ | 129,597      | \$ | 87,028       |     | 40,139     | \$<br>1,336,739 |

#### 14. Accumulated surplus

#### (a) Risk mitigation reserves

|                          | De | ance at<br>cember<br>1, 2022 |    | Interest<br>ncome and<br>ontributions | ор | nsfers to<br>erations<br>d capital | De | lance at<br>ecember<br>1, 2023 |
|--------------------------|----|------------------------------|----|---------------------------------------|----|------------------------------------|----|--------------------------------|
| Corporate risk           | \$ | \$ 1,489                     |    | 191                                   | \$ | (240)                              | \$ | 1,440                          |
| Community safety         |    | 252                          |    | 107                                   |    | (7)                                |    | 352                            |
| Asset management         |    | 838                          |    | 2,255                                 |    | (3,093)                            |    | -                              |
| Capital contingency      |    | 540                          |    | 400                                   |    | (325)                              |    | 615                            |
|                          |    | 3,119                        |    | 2,953                                 |    | (3,665)                            |    | 2,407                          |
| Venture Kamloops         |    | 65                           |    | 2                                     |    | -                                  |    | 67                             |
|                          | \$ | 3,184                        | \$ | 2,955                                 | \$ | (3,665)                            | \$ | 2,474                          |
| (b) Opportunity reserves |    | alance at<br>ecember         |    | Interest income and                   |    | ansfers to<br>perations            |    | alance at<br>ecember           |
|                          | 3  | 1, 2022                      | 0  | contributions                         | ar | nd capital                         | 3  | 1, 2023                        |
| Climate action           | \$ | 1,319                        | \$ | 5 1,645                               | \$ | (1,054)                            | \$ | 1,910                          |
| Affordable housing       |    | 598                          |    | 267                                   |    | (396)                              |    | 469                            |
| Community                |    |                              |    |                                       |    |                                    |    |                                |
| engagement               |    | 142                          |    | -                                     |    | (142)                              |    | -                              |
| Heritage                 |    | 390                          |    | 20                                    |    | (54)                               |    | 356                            |
| New capital assets       |    | 211                          |    | 6                                     |    | -                                  |    | 217                            |
| Community works          |    | 12,280                       |    | 4,524                                 |    | (7 <i>,</i> 087)                   |    | 9,717                          |
| Gaming funds             |    | 5,566                        |    | 3,191                                 |    | (3 <i>,</i> 082)                   |    | 5,675                          |
| 1% debt                  |    | 788                          |    | 94                                    |    | (529)                              |    | 353                            |
| BC Safe Restart          |    | 126                          |    | -                                     |    | (126)                              |    | -                              |
| BC Safe Restart Transit  |    | 997                          |    | -                                     |    | (997)                              |    | -                              |
| Growing Communities      |    |                              |    |                                       |    |                                    |    |                                |
| Fund reserve             |    | -                            |    | 16,330                                |    | (87)                               |    | 16,243                         |
|                          | \$ | 22,417                       | \$ | 5 26,077                              | \$ | (13,554)                           | \$ | 34,940                         |

#### (c) Restricted reserves

|                            | De | lance at<br>cember<br>1, 2022 | in | Interest<br>come and<br>ntributions | ор | nsfers to<br>erations<br>d capital | De | llance at<br>ecember<br>1, 2023 |
|----------------------------|----|-------------------------------|----|-------------------------------------|----|------------------------------------|----|---------------------------------|
| Legacy funds in trust      | \$ | 2,079                         | \$ | 28                                  | \$ | -                                  | \$ | 2,107                           |
| Land sale                  |    | 4,682                         |    | 896                                 |    | (2,456)                            |    | 3,122                           |
| Service agreement          |    |                               |    |                                     |    |                                    |    |                                 |
| reserve                    |    | -                             |    | 229                                 |    | -                                  |    | 229                             |
| Parking facility reserve   |    | 576                           |    | 205                                 |    | (48)                               |    | 733                             |
| Transportation and         |    |                               |    |                                     |    |                                    |    |                                 |
| pedestrian upgrades        |    | 428                           |    | 138                                 |    | (221)                              |    | 345                             |
| Downtown parking solutions |    | 225                           |    |                                     |    |                                    |    | • • •                           |
| infrastructure             |    | 325                           |    | 21                                  |    | -                                  |    | 346                             |
| Restricted operating       |    |                               |    |                                     |    |                                    |    |                                 |
| funds                      |    | 895                           |    | 910                                 |    | (751)                              |    | 1,054                           |
|                            |    | 8,985                         |    | 2,427                               |    | (3,476)                            |    | 7,936                           |
| Kamloops Airport           |    | 3,796                         |    | 827                                 |    | -                                  |    | 4,623                           |
|                            | \$ | 12,781                        | \$ | 3,254                               | \$ | (3,476)                            | \$ | 12,559                          |

#### (d) Planned capital spend reserves

Planned capital Equipment replacement

|    | alance at<br>ecember | in | Interest<br>come and |    | ansfers to<br>perations |    | alance at<br>ecember |
|----|----------------------|----|----------------------|----|-------------------------|----|----------------------|
| 3  | 1, 2022              | со | ntributions          | ar | nd capital              | 3  | 1, 2023              |
| \$ | 5,267                | \$ | 5,735                | \$ | (4,376)                 | \$ | 6,626                |
|    | 8,007                |    | 5,271                |    | (5,291)                 |    | 7,987                |
| \$ | 13,274               | \$ | 11,006               | \$ | (9 <i>,</i> 667)        | \$ | 14,613               |

#### 14. Accumulated surplus (continued)

(e) Working capital

|  |     |           |    |          | So | lid Waste |    |           | K  | amloops | Vent  | ure  |              |
|--|-----|-----------|----|----------|----|-----------|----|-----------|----|---------|-------|------|--------------|
|  | Gen | eral fund | Se | wer fund |    | fund      | W  | ater fund |    | Airport | Kamlo | oops | Total        |
| Balance at December 31, 2021             | \$  | 11,970    | \$ | 19,475   | \$ | 16,058    | \$ | 27,935    | \$ | 100     | \$    | 37   | \$<br>75,575 |
| Operating (deficit) surplus for the year |     | (3,284)   |    | 7,781    |    | (3,390)   |    | (2,880)   |    | -       |       | (23) | (1,796)      |
| Balance at December 31, 2022             | \$  | 8,686     | \$ | 27,256   | \$ | 12,668    | \$ | 25,055    | \$ | 100     | \$    | 14   | \$<br>73,779 |
| Operating (deficit) surplus for the year |     | (6,031)   |    | 2,728    |    | (4,104)   |    | (12,908)  |    | -       |       | 2    | (20,313)     |
| Balance at December 31, 2023             | \$  | 2,655     | \$ | 29,984   | \$ | 8,564     | \$ | 12,147    | \$ | 100     | \$    | 16   | \$<br>53,466 |

During the year the Utilities reserves were amalgamated with Working Capital for the Sewer fund, Water fund and Solid Waste Fund. Additionally, the Solid Waste fund was separated from the General fund. These changes align financial reporting with operations.

#### (f) Capital equity

|  |    |            |    |           | So | lid Waste |    |            | K  | amloops | Ventu  | re  |              |
|--|----|------------|----|-----------|----|-----------|----|------------|----|---------|--------|-----|--------------|
|  | Ge | neral fund | Se | ewer fund |    | fund      | V  | /ater fund |    | Airport | Kamloo | ps  | Total        |
| Balance at December 31, 2021             | \$ | 899,424    | \$ | 101,845   | \$ | -         | \$ | 108,407    | \$ | 59,482  | \$     | 8   | \$ 1,169,166 |
| Operating (deficit) surplus for the year |    | 31,890     |    | 5,140     |    | -         |    | 2,938      |    | 1,746   |        | (1) | 41,713       |
| Balance at December 31, 2022             | \$ | 931,314    | \$ | 106,985   | \$ | -         | \$ | 111,345    | \$ | 61,228  | \$     | 7   | \$ 1,210,879 |
| Operating (deficit) surplus for the year |    | 34,792     |    | (1,364)   |    | (9,531)   |    | 28,226     |    | 1,364   |        | (2) | 53,485       |
| Balance at December 31, 2023             | \$ | 966,106    | \$ | 105,621   | \$ | (9,531)   | \$ | 139,571    | \$ | 62,592  | \$     | 5   | \$ 1,264,364 |

During the year, the Solid Waste fund was separated from the General fund in order for financial reporting to align with operations.

| Total Accumulated Surplus                     | <br>2023        | 2022            |
|---|-----------------|-----------------|
| Risk mitigation reserves                      | \$<br>2,407     | \$<br>3,119     |
| Opportunity reserves                          | 34,940          | 22,417          |
| Restricted reserves                           | 7,936           | 8,985           |
| Planned capital spend reserves                | 14,613          | 13,274          |
| Working capital                               | 53,350          | 73,665          |
| Capital equity                                | 1,201,767       | 1,149,644       |
| Kamloops Airport Authority Society            | 67,315          | 65,124          |
| Venture Kamloops Business Development Society | <br>88          | 86              |
|   | \$<br>1,382,416 | \$<br>1,336,314 |

#### 15. Operating revenue and expense by segment. 2023 actual amounts with 2023 fiscal plan and 2022 actual comparables

Summary of departments and major categories

|   | Communi<br>protecti<br>service | ve   | Civic<br>operations | Development,<br>engineering,<br>sustainability &<br>public transit | Corporate<br>administration | Utilities | Cemeteries | Kamloops<br>Airport | Venture<br>Kamloops | 2<br>2023 total     | 023 Fiscal<br>Plan | 2022 total |
|---|--------------------------------|------|---------------------|--|-----------------------------|-----------|------------|---------------------|---------------------|---------------------|--------------------|------------|
| Taxation  | \$ 60                          | ,701 | \$ 39,251           | \$ 7,481   | \$ 33,862                   | ş -       | \$ -       | ş -                 | ş -                 | \$ 141,295 \$       | 140,214 \$         | 131,560    |
| Fees, rates and sales of service                    | 5                              | ,554 | 6,429               | 8,558  | 3,835                       | 51,729    | 777        | 3,332               | 15                  | 80,229              | 75,053             | 79,105     |
| Developer cost charges                              | -                              |      | 1,924               | -  | -                           | 2,854     | -          | -                   | -                   | 4,778               | -                  | 2,452      |
| Private contributions                               |                                | 101  | 15,170              | -  | -                           | 1,790     | -          | -                   | -                   | 17,061              | 85                 | 24,984     |
| Government transfers                                | 4                              | ,153 | 18,237              | 10,260   | 7,757                       | 1,763     |            | 644                 | -                   | 42,814              | 24,337             | 25,922     |
| Investment income                                   |                                | 102  | -                   | -  | 7,769                       | 1,009     | 65         | 471                 | -                   | 9,416               | 6,455              | 5,217      |
| Gain (loss) asset<br>disposal                       |                                |      | (59)                | 913  | 286                         |           | -          | -                   | -                   | 1,140               | 50                 | 2,637      |
| Total revenue                                       | 70                             | ,611 | 80,952              | 27,212   | 53,509                      | 59,145    | 842        | 4,447               | 15                  | 296,733             | 246,194            | 271,877    |
| Salaries and wages                                  | \$ 31                          | ,769 | \$ 27,841           | \$ 7,400   | \$ 12,459                   | \$ 9,065  | \$ 425 5   | \$-                 | \$-                 | <b>\$ 88,959</b> \$ | 90,612 \$          | 83,762     |
| Personnel expenses                                  |                                | 216  | 234                 | 123  | 574                         | 103       |            | -                   | -                   | 1,250               | 1,506              | 1,141      |
| Supplies, contracts and other services              | 36                             | ,792 | 25,275              | 25,811   | 12,607                      | 17,900    | 246        | 92                  | 749                 | 119,472             | 105,546            | 104,578    |
| Cross functional services                           |                                | 483  | (6,131)             | (37)   | (2,946)                     | 8,306     | 155        | -                   | -                   | (170)               | (728)              | (472)      |
| Debt servicing and capital costs                    |                                | 301  | 170                 | (1,159)  | 841                         | 2,284     | -          | 124                 |                     | 2,561               | (1,010)            | 1,667      |
| Amortization  |                                | 796  | 23,652              | 408  | 1,974                       | 9,616     | 71         | 2,040               | 2                   | 38,559              | 38,467             | 35,463     |
| Total expenses                                      | 70                             | ,357 | 71,041              | 32,546   | 25,509                      | 47,274    | 897        | 2,256               | 751                 | 250,631             | 234,393            | 226,139    |
| Excess (deficiency) of<br>revenues over<br>expenses | <u>\$</u>                      | 254  | \$ 9,911            | \$ (5,334)   | \$ 28,000                   | \$ 11,871 | \$ (55) \$ | \$ 2,191            | \$ (736)            | \$    46,102  \$    | 11,801 \$          | 45,738     |

#### 16. Taxation

| Taxation<br>Special assessments\$ 134,659<br>680\$ 135,397<br>779\$ 126,004<br>825<br>825<br>1,614Utilities<br>Government transfers in lieu of taxes $680$<br>3,471 $779$<br>3,197<br>\$ 140,214 $3,471$<br>3,197<br>\$ 141,295 $3,471$<br>3,197<br>\$ 131,560Collections for other taxing authorities<br>Province of British Columbia - school<br>taxes $x$<br>45,472 $48,564$<br>$$ 48,56444,8126,8321,166Thompson Regional Hospital DistrictThompson-Nicola Regional DistrictBritish Columbia Assessment Authority10,1066,9749,8567,4606,8321,1669,9006,371867,11862,686Other taxing authoritiesPrivate contributions(63,718)$ 140,214(67,118)$ 141,295(62,686)$ 131,560Private contributionsFiscal Plan202320222022Developer provided assetsContributed assets$ -$ 2,448$ 14,513$ 17,647-2,448$ 6,89285$ 100445$                                |                                       | Fiscal Plan  | <b>2023</b> 2022                     |        |
|---|---------------------------------------|--------------|--------------------------------------|--------|
| Collections for other taxing authorities         Province of British Columbia - school       \$ 45,472       \$ 48,564       \$ 44,812         taxes         Thompson Regional Hospital District       10,106       9,856       9,900         Thompson-Nicola Regional District       6,974       7,460       6,832         British Columbia Assessment Authority       1,166       1,238       1,142         63,718       67,118       62,686         Other taxing authorities       (63,718)       (67,118)       (62,686)         \$ 140,214       \$ 141,295       \$ 131,560         Private contributions       Fiscal Plan       2023       2022         Developer provided assets       \$ -       \$ 14,513       \$ 17,647         Contributed assets       -       2,448       6,892         Cash donations       85       100       445 | Special assessments<br>Utilities      | 680<br>1,614 | <b>779</b> 825<br><b>1,648</b> 1,534 | 5<br>4 |
| Province of British Columbia - school taxes       \$ 45,472       \$ 48,564       \$ 44,812         Thompson Regional Hospital District       10,106       9,856       9,900         Thompson-Nicola Regional District       10,106       9,856       9,900         British Columbia Assessment Authority       1,166       1,238       1,142         63,718       67,118       62,686         Other taxing authorities       (63,718)       (67,118)       (62,686)         \$ 140,214       \$ 141,295       \$ 131,560         Private contributions       Fiscal Plan       2023       2022         Developer provided assets       \$ -       \$ 14,513       \$ 17,647         Contributed assets       -       2,448       6,892         Cash donations       85       100       445   |                                       | \$ 140,214   | <b>\$ 141,295</b> \$ 131,560         | C      |
| Thompson Regional Hospital District       10,106       9,856       9,900         Thompson-Nicola Regional District       6,974       7,460       6,832         British Columbia Assessment Authority       1,166       1,238       1,142         63,718       67,118       62,686         Other taxing authorities       (63,718)       (67,118)       (62,686)         9rivate contributions       Fiscal Plan       2023       2022         Developer provided assets       \$       -       \$ 14,513       \$ 17,647         Contributed assets       -       \$ 2,448       6,892         Cash donations       85       100       445  | Province of British Columbia - school | \$ 45,472    | <b>\$ 48,564</b> \$ 44,812           | 2      |
| British Columbia Assessment Authority       1,166       1,238       1,142         63,718       67,118       62,686         Other taxing authorities       (63,718)       (67,118)       (62,686)         \$ 140,214       \$ 141,295       \$ 131,560         Private contributions       Fiscal Plan       2023       2022         Developer provided assets       \$ -       \$ 14,513       \$ 17,647         Contributed assets       -       2,448       6,892         Cash donations       85       100       445   |                                       | 10,106       | <b>9,856</b> 9,900                   | С      |
| 63,718       67,118       62,686         Other taxing authorities       (63,718)       (67,118)       (62,686)         \$ 140,214       \$ 141,295       \$ 131,560         Private contributions       Fiscal Plan       2023       2022         Developer provided assets       \$ -       \$ 14,513       \$ 17,647         Contributed assets       -       2,448       6,892         Cash donations       85       100       445   | Thompson-Nicola Regional District     | 6,974        | <b>7,460</b> 6,832                   | 2      |
| Other taxing authorities         (63,718)         (67,118)         (62,686)           \$ 140,214         \$ 141,295         \$ 131,560           Private contributions         Fiscal Plan         2023         2022           Developer provided assets         \$ -         \$ 14,513         \$ 17,647           Contributed assets         -         2,448         6,892           Cash donations         85         100         445  | British Columbia Assessment Authority | 1,166        | <b>1,238</b> 1,142                   | 2      |
| \$ 140,214         \$ 141,295         \$ 131,560           Private contributions         Fiscal Plan         2023         2022           Developer provided assets         \$ -         \$ 14,513         \$ 17,647           Contributed assets         -         2,448         6,892           Cash donations         85         100         445  |                                       | 63,718       | <b>67,118</b> 62,686                 | 5      |
| Private contributionsFiscal Plan20232022Developer provided assets\$ -\$ 14,513\$ 17,647Contributed assets-2,4486,892Cash donations85100445  | Other taxing authorities              | (63,718)     | <b>(67,118)</b> (62,686              | 5)     |
| Fiscal Plan         2023         2022           Developer provided assets         \$ -         \$ 14,513         \$ 17,647           Contributed assets         -         2,448         6,892           Cash donations         85         100         445   |                                       | \$ 140,214   | <b>\$ 141,295</b> \$ 131,560         | )      |
| Developer provided assets         \$         -         \$         14,513         \$         17,647           Contributed assets         -         2,448         6,892           Cash donations         85         100         445   | Private contributions                 |              |                                      |        |
| Contributed assets         -         2,448         6,892           Cash donations         85         100         445  |                                       | Fiscal Plan  | <b>2023</b> 2022                     |        |
| \$ 85 <b>\$ 17,061</b> \$ 24,984  | Contributed assets                    | -            | <b>2,448</b> 6,892                   | 2      |
|   |                                       | \$ 85        | <b>\$ 17,061</b> \$ 24,984           | 4      |

Developer provided assets are contributions of capital and utility infrastructure in new developments and are completed by the developer. Contributed assets are contributions of capital and utility infrastructure from additions in previously completed developments. In 2022, contributed assets contains \$6,025,000 related to the contribution of land and a building at 330 St. Paul Street.

#### **18.** Government transfers

|  | Fiscal Plan | 2023      | 2022      |
|--|-------------|-----------|-----------|
| General fund   |             |           |           |
| Federal government                                       |             |           |           |
| Community Works Fund                                     | \$    3,850 | \$ 4,205  | \$ 4,031  |
| Provincial government                                    |             |           |           |
| Public transit   | 9,354       | 9,835     | 9,153     |
| Gaming   | 2,500       | 3,156     | 3,447     |
| Victim assistance  | 90          | 118       | 98        |
| Traffic fines  | 1,250       | 1,096     | 1,005     |
| Capital project management                               | -           | 2,332     | 3,346     |
| Growing Communities Fund                                 | -           | 15,692    | -         |
| Other  | 2,066       | 3,973     | 2,810     |
| Federation of Canadian<br>Municipalities                 |             |           |           |
| Solid waste program                                      | -           | 1,753     | 283       |
|  | 19,110      | 42,160    | 24,173    |
| Water fund   |             |           |           |
| Federal government                                       |             |           |           |
| Capital infrastructure                                   | -           | 10        | -         |
| Kamloops Airport Authority Society<br>Federal government |             |           |           |
| Other  | 5,227       | 644       | 1,749     |
|  | \$ 24,337   | \$ 42,814 | \$ 25,922 |
|  |             |           |           |

17.

#### 19. Commitments and Contingencies

- (a) The City of Kamloops has entered into various agreements and contracts for services and construction for periods ranging from one to five years.
- (b) The City of Kamloops, as a member of the Thompson Nicola Regional District, is liable for its proportion of any operating deficits or long-term debt related to functions in which it participates.
- (c) The City of Kamloops is a participant in the Municipal Insurance Association of British Columbia. Should the Association pay out claims in excess of premiums received, it is possible the City, along with other participants, would be required to contribute towards the deficit.
- (d) The City of Kamloops and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of the assets and administration of benefits. The plan is a multiemployer defined benefit pension plan. Basic pension benefits provided are based on a formula. As of December 31, 2023, the plan has about 240,000 active members and approximately 124,000 retired members. Active members include approximately 43,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of the plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021 indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The City of Kamloops paid \$6.736 million (2022 - \$6.595 million) for employer contributions while employees contributed \$5.874 million (2022 - \$5.725 million) to the plan in fiscal 2023.

The next valuation will be as at December 31, 2024 with results available in 2025.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

(e) From time to time the City of Kamloops is brought forth as defendant in various lawsuits. The City reviews its exposure to any potential litigation for which it would not be covered by insurance and assesses whether a successful claim against the City would materially affect the consolidated financial statements of the City. The City reserves a portion of its operating surplus for future payment of insurance deductibles and payment of claims for which it would not be covered by insurance. The City is currently not aware of any claims brought against it that if not defended successfully would result in a material change to the consolidated financial statements of the City.

#### 19. Commitments and Contingencies (continued)

(f) The City issues certain of its debt instruments through the Municipal Finance Authority. As a condition of these borrowings and as required by legislation, a debt reserve fund is to be established in the amount of one-half the average instalment of principal and interest as set out in the agreement(s) entered into. The reserve is funded in part by cash, being the withholding of 1% of the total issue proceeds, and the remainder being funded by a demand note whereby the City may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature and are not reflected in the accounts of the City.

|  | d  | Cash<br>eposits          | ontingent<br>demand<br>notes       | 2023                      | 2022                             |
|--|----|--------------------------|------------------------------------|---------------------------|----------------------------------|
| General fund<br>Sewer fund<br>Solid Waste fund<br>Water fund | \$ | 969<br>347<br>146<br>293 | \$<br>1,840<br>1,002<br>176<br>552 | \$<br>1,349<br>322<br>845 | \$<br>3,380<br>1,351<br>-<br>910 |
|  | \$ | 1,755                    | \$<br>3,570                        | \$<br>5,325               | \$<br>5,641                      |

(g) The Kamloops Airport Authority Society has entered into a lease agreement with Kamloops Airport Ltd. for a forty-five year term ending August 27, 2042. The lease provides for the option to extend the term for a further 20 years.

The lease agreement requires that Kamloops Airport Ltd. operate and maintain the Kamloops Airport in a manner consistent with good business practices and shall use their best efforts to generate optimum revenues and rent. The lease agreement also contains specific conditions for compliance with a series of requirements, including environmental standards, minimum insurance coverage, specific accounting and reporting requirements and various other matters that have a significant effect on the day to day operation of the airport.

#### 20. Trust Funds

The City operates the cemeteries and maintains a cemetery perpetual care fund in accordance with the Cremation, Interment and Funeral Services Act. In accordance with PSAS guidelines, the Cemetery Perpetual Care Trust Fund is excluded from the City's consolidated financial statements.

|                                     | 2023 |       | 2022 |       |
|-------------------------------------|------|-------|------|-------|
| Financial assets                    |      |       |      |       |
| Short-term investments              | \$   | 2,662 | \$   | 2,549 |
| Accounts receivable                 |      | 31    |      | 27    |
|                                     | \$   | 2,693 | \$   | 2,576 |
|                                     |      |       |      |       |
| Accumulated surplus                 |      |       |      |       |
| Balance, beginning of the year      | \$   | 2,576 | \$   | 2,451 |
| Care fund contributions             |      | 117   |      | 125   |
| Interest earned                     |      | 65    |      | 24    |
| Contribution to cemetery operations |      | (65)  |      | (24)  |
| Balance, end of the year            | \$   | 2,693 | \$   | 2,576 |

# Notes to the Consolidated Financial Statements December 31, 2023

# 21. Fiscal Plan

The Financial Plan By-law adopted by Council at the time of adoption of the Annual Taxation By-law did not anticipate amortization expense. In addition, some expenses that were classified as capital expenses did not represent new assets or extend the life or service capacity or improve the quality of an existing asset and, therefore, must be added to the operating expenses. These expenses are added to the Financial Plan and presented as the fiscal plan in these Financial Statements as follows:

|                                  | Financial<br>Plan<br>Bylaw | Amortization<br>and expense<br>not capitalize | s     | amloops Airport<br>& Venture<br>Kamloops | Fiscal Plan |                               | Financial<br>Plan<br>Bylaw | and | ortization<br>I expenses<br>capitalized | nloops Airport<br>& Venture<br>Kamloops | Fiscal<br>Plan |
|----------------------------------|----------------------------|---|-------|--|-------------|-------------------------------|----------------------------|-----|---|---|----------------|
| Revenue                          |                            |   |       |  |             | Annual surplus carry fwd      | \$ 41,561                  | \$  | (36,517)                                | \$<br>6,757                             | \$ 11,801      |
| Taxation                         | \$140,214                  | \$-   | \$    | -  | \$ 140,214  | Debt principal repayment      | (7,520)                    |     | -                                       | -                                       | (7,520)        |
| Fees, rates and sales of service | 70,890                     | -   |       | 4,163                                    | 75,053      | Transf (to)/fr reserves       | (4,272)                    |     | -                                       | -                                       | (4,272)        |
| Private contributions            | 85                         | -   |       | -  | 85          | Transf (to)/fr current funds  | (400)                      |     | -                                       | (8,707)                                 | (9,107)        |
| Government transfers             | 19,110                     | -   |       | 5,227                                    | 24,337      | Transf (to)/fr other funds    | -                          |     | -                                       | -                                       | -              |
| Investment income                | 6,163                      | -   |       | 292                                      | 6,455       | Transf (to)/fr capital equity | (29,369)                   |     | 36,517                                  | 1,950                                   | 9,098          |
| Gain (loss) asset disposal       | 50                         | -   |       | -  | 50          |                               |                            |     |   |   |                |
|                                  | 236,512                    | -   |       | 9,682                                    | 246,194     |                               | \$-                        | \$  | -                                       | \$<br>-                                 | \$-            |
| Expenses                         |                            |   |       |  |             |                               |                            |     |   |   |                |
| Community & protective services  | 70,934                     | 79  | 5     | -  | 71,729      |                               |                            |     |   |   |                |
| Civic operations                 | 42,353                     | 23,65   | 2     | -  | 66,005      |                               |                            |     |   |   |                |
| Development, engineering,        |                            |   |       |  |             |                               |                            |     |   |   |                |
| sustainability & public transit  | 29,072                     | 40  | 9     | -  | 29,481      |                               |                            |     |   |   |                |
| Corporate administration         | 17,532                     | 1,97  | 4     | -  | 19,506      |                               |                            |     |   |   |                |
| Utilities                        | 34,428                     | 9,61  | 6     | -  | 44,044      |                               |                            |     |   |   |                |
| Cemeteries                       | 632                        | 7   | 1     | -  | 703         |                               |                            |     |   |   |                |
| Kamloops Airport                 | -                          | -   |       | 2,154                                    | 2,154       |                               |                            |     |   |   |                |
| Venture Kamloops                 |                            | -   |       | 771                                      | 771         |                               |                            |     |   |   |                |
|                                  | 194,951                    | 36,51   | 7     | 2,925                                    | 234,393     |                               |                            |     |   |   |                |
| Annual surplus                   | \$ 41,561                  | \$ (36,51                                     | 7) \$ | 6,757                                    | \$ 11,801   |                               |                            |     |   |   |                |

# City of Kamloops Notes to the Consolidated Financial Statements December 31, 2023

# 22. Financial Instruments

### Financial Instrument Risk Management

The City is exposed to credit risk, liquidity risk, and interest rate risk from its financial instruments. This note describes the City's objectives, policies, and processes for managing those risks and the methods used to measure them. Further qualitative and quantitative information in respect of these risks is presented below and throughout these financial statements.

There have not been any changes from the prior year in the City's exposure to above risks or the policies, procedures and methods it uses to manage and measure the risks.

### Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge the obligation. The City is exposed to credit risk through its cash, investments and accounts receivable.

The City manages it credit risk for cash and accounts receivable by placing its cash and investments with high credit quality financial institutions and using a credit approval process for certain recurring accounts receivables. The City measures its exposure to credit risk based on the length of time accounts have been outstanding and historical collections. The maximum exposure is the carrying value of cash, investments and accounts receivable as outlined in notes 4 and 5. Accounts receivable arise primarily as a result of utilities, property taxes, and grants. Based on this knowledge, credit risk of cash and accounts receivable are assessed as low.

The City manages exposure to credit risk for investments by ensuring adequate diversification and by maintaining its investments in line with the requirements of Section 183 of the Community Charter of the Province of BC. As a result, the City has reduced exposure to market or value risk. The maximum exposure to credit risk on investments is the carrying value outlines in note 4.

### Liquidity risk

Liquidity risk is the risk that the City will encounter difficulty in meeting obligations associated with financial liabilities. The City is exposed to liquidity risk through its accounts payable, long-term debt and investments.

The City manages this risk by closely monitoring maturity dates of investments and ensuring they include items that are highly liquid, by monitoring cash flows and forecasting upcoming outlays and by having the ability to increase tax rates and user fees per bylaws in order to increase cash. Also to help manage the risk, the City has in place a planning, budgeting and forecasting process to help determine the funds required to support the normal operating requirements. The City's fiveyear financial plan is approved by Mayor and Council, which includes operational activities and capital expenditures. The City measures its exposure to liquidity risk based on extensive budgeting and results of cash flow forecasting. The contractual maturities of long-term debt are noted in note 11 and accounts payable maturities are all within the next fiscal year.

# City of Kamloops Notes to the Consolidated Financial Statements December 31, 2023

# 22. Financial Instruments (continued)

### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The City is exposed to interest rate risk through its long-term debt and value of investments.

The City manages interest rate risk on its long-term debt by holding all debt through the Municipal Finance Authority at a fixed rate, with refinancing typically being completed at the ten or fifteen year mark. Therefore, fluctuations in market interest rates would not impact future cash flows and operations relating to longterm debt.

Total repayments over the next 5 years are as follows:

|            | 2023         |    | 2022           |  |  |
|------------|--------------|----|----------------|--|--|
| 2023       | \$<br>-      | \$ | 8,898          |  |  |
| 2024       | 8,713        |    | 8,713          |  |  |
| 2025       | 9,085        |    | 9 <i>,</i> 085 |  |  |
| 2026       | 10,169       |    | 10,169         |  |  |
| 2027       | 5,156        |    | 5,156          |  |  |
| 2028       | 4,506        |    | 4,506          |  |  |
| Thereafter | <br>18,588   |    | 22,495         |  |  |
|            | \$<br>56,217 | \$ | 69,022         |  |  |
|            |              |    |                |  |  |

Investments that are subject to interest rate risk are investments held with approved financial institutions. The risk is caused by changes in interest rates. As interest rates rise, the fair value of the investments decreases and, as interest rates fall, the fair value of these investments increase.

# **City of Kamloops**

Schedule 1:

Kamloops Airport Authority Society

# Statement of Financial Position As at December 31, 2023

|                             | 2023      | 2022         |
|-----------------------------|-----------|--------------|
| Financial Assets            |           |              |
| Cash                        | \$ 4,248  | \$<br>3,039  |
| Accounts Receivable         | 541       | 980          |
| Deposits                    | 139       | 135          |
|                             | 4,928     | 4,154        |
| Liabilities                 |           |              |
| Accounts payable            | 391       | 285          |
| Deferred revenue            | -         | -            |
| Long-term debt              | 1,568     | 2,350        |
|                             | 1,959     | 2,635        |
| Net financial assets (debt) | 2,969     | 1,519        |
| Non-financial assets        |           |              |
| Tangible capital assets     | 64,347    | 63,606       |
|                             | 64,347    | 63,606       |
| Accumulated surplus         | \$ 67,316 | \$<br>65,125 |

# Consolidated Statement of Operations For the year ended December 31, 2023

|  | Fina | ncial Plan<br>2023    | 2023                      | 2022                        |
|--|------|-----------------------|---------------------------|-----------------------------|
| <b>Revenue</b><br>Kamloops Airport<br>Government transfers<br>Other income | \$   | 3,476<br>5,227<br>292 | \$<br>3,332<br>644<br>471 | \$<br>2,349<br>1,749<br>322 |
|  |      | 8,995                 | 4,447                     | 4,420                       |
| <b>Expenses</b><br>Kamloops Airport  |      | 2,154                 | 2,256                     | 2,473                       |
| Increase in accumulated surplus  | \$   | 6,841                 | \$<br>2,191               | \$<br>1,947                 |

# **City of Kamloops**

# Schedule 2:

# Venture Kamloops Business Development Society

# Statement of Financial Position As at December 31, 2023

|                             | <br>2023  |    | 2022 |
|-----------------------------|-----------|----|------|
| Financial Assets            |           |    |      |
| Cash                        | \$<br>126 | \$ | 126  |
| Accounts receivable         | <br>2     |    | 4    |
|                             | 128       |    | 130  |
| Liabilities                 |           |    |      |
| Accounts payable            | <br>53    |    | 67   |
| Net financial assets (debt) | <br>75    |    | 63   |
| Non-financial assets        |           |    |      |
| Prepaid expenses            | 8         |    | 16   |
| Tangible capital assets     | 5         |    | 7    |
|                             | 13        |    | 23   |
| Accumulated surplus         | \$<br>88  | \$ | 86   |

# Consolidated Statement of Operations For the year ended December 31, 2023

|                                 | Fir | nancial Plan<br>2023 | 2023      | 2022       |
|---------------------------------|-----|----------------------|-----------|------------|
| Revenue                         |     |                      |           |            |
| City of Kamloops                | \$  | 646                  | \$<br>696 | \$<br>640  |
| Other income                    |     | 40                   | 57        | 50         |
|                                 |     | 686                  | 753       | 690        |
|                                 |     |                      |           |            |
| Expenses                        |     |                      |           |            |
| Venture Kamloops                |     | 771                  | 751       | 714        |
|                                 |     | 771                  | 751       | 714        |
| Increase in accumulated surplus | \$  | (85)                 | \$<br>2   | \$<br>(24) |

# **City of Kamloops**

# Schedule 3:

(Unaudited)

# Safe Restart Funding

|                                  | General |       |    | Transit |  |  |
|----------------------------------|---------|-------|----|---------|--|--|
| Balance, December 31, 2022       | \$      | 126   | \$ | 997     |  |  |
| Eligible costs incurred          |         |       |    |         |  |  |
| Revenue shortfall                |         | -     |    | (997)   |  |  |
| Supplemental budget items        |         |       |    |         |  |  |
| Sidewalk extensions              |         | (126) |    |         |  |  |
| COVID-19 related increased costs |         | -     |    | -       |  |  |
| Total eligible costs incurred    |         | (126) |    | (997)   |  |  |
| Balance, December 31, 2023       | \$      | -     | \$ | -       |  |  |

# **Growing Communities Fund**

The Province of British Columbia distributed conditional Growing Communities Fund (GCF) grants to communities at the end of March 2023 to help local governments build community infrastructure and amenities to meet the demands of population growth. The GCF provided a one-time total of \$1 billion in grants to all 161 municipalities and 27 regional districts in British Columbia.

The City received \$15.692 million of the GCF in March 2023.

|   | 2023 |        |  |
|---|------|--------|--|
| Growing Communities Fund Grant received | \$   | 15,692 |  |
| Interest income                         |      | 638    |  |
| Eligible costs incurred                 |      |        |  |
| Capital projects                        |      | (87)   |  |
| Total eligible costs incurred           |      | (87)   |  |
| Balance, December 31, 2023              |      | 16,243 |  |

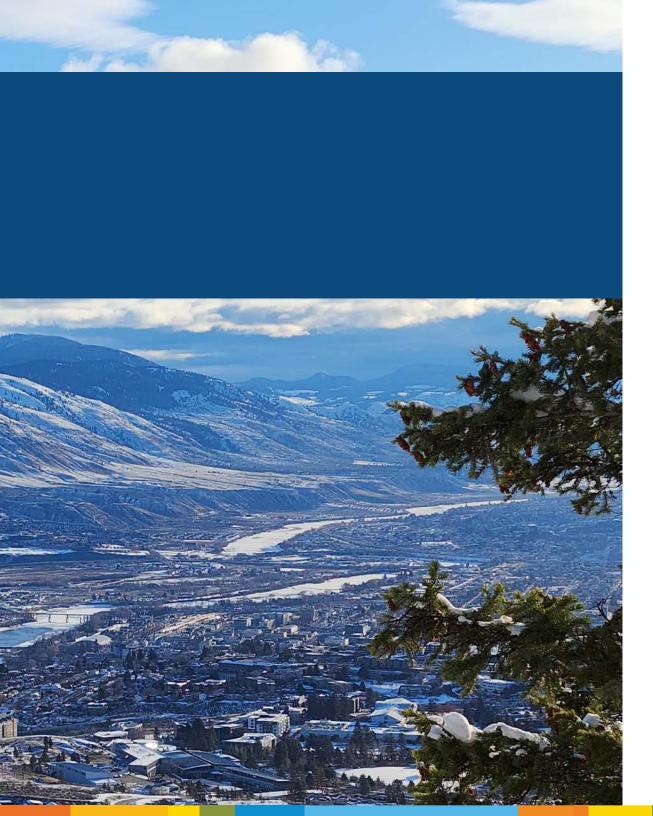


# Statistical Reports

# For the year ended December 31, 2023

City of Kamloops, British Columbia, Canada Prepared by: City of Kamloops, Corporate Services Department





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| Where the Money Went       |                         |                          | 5.94%<br>Solid Waste        | 5.94%<br>Solid Waste Utility                      |          |                         |  |                                   |
|----------------------------|-------------------------|--------------------------|-----------------------------|---|----------|-------------------------|--|-----------------------------------|
| 14.59%<br>Civic Operations | 9.38%<br>Fire Services  | 8.85%<br>Corporate Admin | 4.14%<br>Parks & Play       | 4.14%<br>4.14%<br>Parks & Playfields<br>Developme |          |                         | 8.49%<br>Recreat<br>Social<br>Develoj<br>& Cultu | pment,                            |
|                            |                         |                          |                             | 3.029<br>Stree                                    |          | 1.48%<br>Community      | Safety   | 1.11%<br>City Admin &<br>Services |
| 13.51%<br>Police Services  | 9.01%<br>Public Transit | 8.71%<br>Water Utility   | 3.41%<br>City<br>Facilities | 2.669<br>Arena<br>Facili                          | a & Pool | 0.98%<br>Debt Servicing | 0.61%  | Drainage<br>0.44%<br>Parking      |

116 CITY OF KAMLOOPS | Annual Report 2023

| CONSOLIDATED REVENUE AND EXPENSES                         |           |           |           |           |           |  |  |  |  |  |  |
|---|-----------|-----------|-----------|-----------|-----------|--|--|--|--|--|--|
| (in thousands of dollars)                                 | 2019      | 2020      | 2021      | 2022      | 2023      |  |  |  |  |  |  |
| Revenue by Source   |           |           |           |           |           |  |  |  |  |  |  |
| Taxation  | \$116,818 | \$119,687 | \$123,939 | \$131,560 | \$141,295 |  |  |  |  |  |  |
| Fees, rates, and sales of service*                        | 74,492    | 68,465    | 71,870    | 81,742    | 81,369    |  |  |  |  |  |  |
| Government transfers                                      | 24,549    | 34,612    | 26,502    | 25,922    | 42,814    |  |  |  |  |  |  |
| Private contributions                                     | 8,372     | 5,048     | 6,025     | 24,984    | 17,061    |  |  |  |  |  |  |
| Developer cost charges                                    | 1,105     | 2,323     | 2,346     | 2,452     | 4,778     |  |  |  |  |  |  |
| Investment income   | 6,084     | 7,385     | 4,870     | 5,217     | 9,416     |  |  |  |  |  |  |
|   | \$231,420 | \$237,520 | \$235,552 | \$271,877 | \$296,733 |  |  |  |  |  |  |
| Expenses by Function                                      |           |           |           |           |           |  |  |  |  |  |  |
| Community & protective services                           | \$61,497  | \$58,794  | \$65,454  | \$67,750  | \$70,357  |  |  |  |  |  |  |
| Civic operations  | 59,865    | 58,682    | 60,931    | 66,379    | 71,041    |  |  |  |  |  |  |
| Development, engineering, sustainability & public transit | 23,805    | 23,403    | 24,524    | 29,055    | 32,546    |  |  |  |  |  |  |
| Corporate administration                                  | 17,466    | 16,814    | 18,966    | 18,495    | 25,509    |  |  |  |  |  |  |
| Utilities   | 38,039    | 42,392    | 38,456    | 40,354    | 47,274    |  |  |  |  |  |  |
| Cemetery  | 771       | 714       | 847       | 919       | 897       |  |  |  |  |  |  |
| Kamloops Airport  | 2,285     | 2,286     | 2,663     | 2,473     | 2,256     |  |  |  |  |  |  |
| Venture Kamloops  | 710       | 687       | 686       | 714       | 751       |  |  |  |  |  |  |
|   | \$204,438 | \$203,772 | \$212,527 | \$226,139 | \$250,631 |  |  |  |  |  |  |
| Expenses by Source  |           |           |           |           |           |  |  |  |  |  |  |
| Supplies ,contracts, other services**                     | \$96,019  | \$94,137  | \$94,911  | \$104,106 | \$119,302 |  |  |  |  |  |  |
| Salaries, wages, and benefits                             | 75,591    | 75,262    | 79,653    | 83,762    | 88,959    |  |  |  |  |  |  |
| Amortization  | 30,953    | 33,042    | 36,555    | 35,463    | 38,559    |  |  |  |  |  |  |
| Debt servicing and capital costs                          | 620       | 486       | 453       | 1,667     | 2,561     |  |  |  |  |  |  |
| Personnel expenses  | 1,255     | 845       | 955       | 1,141     | 1,250     |  |  |  |  |  |  |
|   | \$204,438 | \$203,772 | \$212,527 | \$226,139 | \$250,631 |  |  |  |  |  |  |

# REVENUEEXPENSESInvestmentsDebt PaymentsDeveloper<br/>ContributionsDepreciation of AssetsFees and GrantsSupplies and ContractsTaxationLabour and Personnel<br/>Expenses

\* Note: Gain (loss) from capital asset disposal offset against fees, rates, and sales of services.

\*\* Note: Cross functional services netted against supplies, contracts, and other services.

Source: City of Kamloops, Financial Services Division

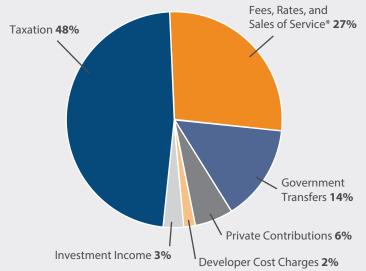


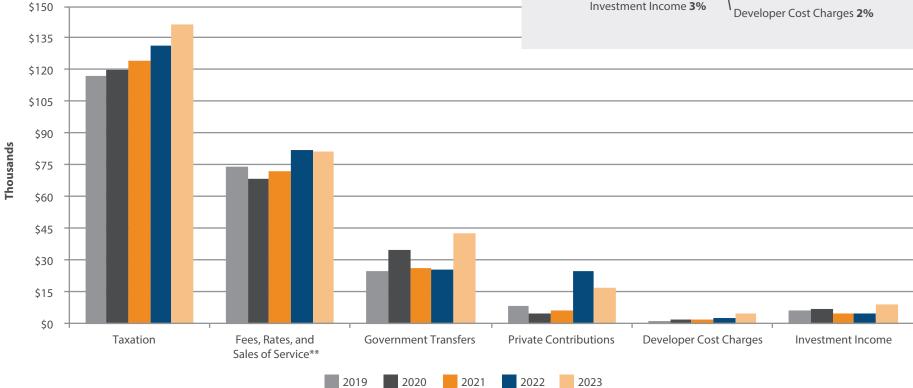
# STATISTICAL REPORTS

| FIVE-YEAR CONSOLIDATED REVENUE BY SOURCE |           |           |           |           |           |  |  |  |  |  |  |  |
|--|-----------|-----------|-----------|-----------|-----------|--|--|--|--|--|--|--|
| (in thousands of dollars)                | 2019      | 2020      | 2021      | 2022      | 2023      |  |  |  |  |  |  |  |
| Taxation                                 | \$116,818 | \$119,687 | \$123,939 | \$131,560 | \$141,295 |  |  |  |  |  |  |  |
| Fees, Rates, and Sales of Service *      | 74,492    | 68,465    | 71,870    | 81,742    | 81,369    |  |  |  |  |  |  |  |
| Government Transfers                     | 24,549    | 34,612    | 26,502    | 25,922    | 42,814    |  |  |  |  |  |  |  |
| Private Contributions                    | 8,372     | 5,048     | 6,025     | 24,984    | 17,061    |  |  |  |  |  |  |  |
| Developer Cost Charges                   | 1,105     | 2,323     | 2,346     | 2,452     | 4,778     |  |  |  |  |  |  |  |
| Investment Income                        | 6,084     | 7,385     | 4,870     | 5,217     | 9,416     |  |  |  |  |  |  |  |
|  | \$231,420 | \$237,520 | \$235,552 | \$271,877 | \$296,733 |  |  |  |  |  |  |  |

\*Note: Gain (loss) from capital asset disposal offset against fees, rates, and sales of services. Source: City of Kamloops, Financial Services Division

# 2023 CONSOLIDATED REVENUE BY SOURCE





# FIVE-YEAR CONSOLIDATED EXPENSES BY FUNCTION

| (in thousands of dollars)                                       | 2019      | 2020      | 2021      | 2022      | 2023      |
|---|-----------|-----------|-----------|-----------|-----------|
| Community and Protective Services                               | \$61,497  | \$58,794  | \$65,454  | \$67,750  | \$70,357  |
| Civic Operations  | 59,865    | 58,682    | 60,931    | 66,379    | 71,041    |
| Development, Engineering,<br>Sustainability, and Public Transit | 23,805    | 23,403    | 24,524    | 29,055    | 32,546    |
| Corporate Administration  | 17,466    | 16,814    | 18,966    | 18,495    | 25,509    |
| Utilities   | 38,039    | 42,392    | 38,456    | 40,354    | 47,274    |
| Cemetery  | 771       | 714       | 847       | 919       | 897       |
| Kamloops Airport  | 2,285     | 2,286     | 2,663     | 2,473     | 2,256     |
| Venture Kamloops  | 710       | 687       | 686       | 714       | 751       |
|   | \$204,438 | \$203,772 | \$212,527 | \$226,139 | \$250,631 |

Note: 2022 and 2023 numbers adjusted due to restatement from adoption of Asset Retirement Obligations Standard. Note: In mid October 2023, the organizational structure of the City changed impacting the way these functions will be reported in 2024

Source: City of Kamloops, Financial Services Division

### \$75 Civic **Community and Protective** Operations 28.3% Services 28.1% \$60 Thousands \$45 \$30 \$15 \$0 Community and Development, Utilities Civic Corporate Cemetery Kamloops Venture **Protective Services** Operations Engineering, Administration Airport Kamloops Sustainability and Public Transit 2019 2020 2021 2022 2023

# STATISTICAL REPORTS

# 2023 CONSOLIDATED EXPENSES BY FUNCTION

Corporate

Administration 10.2%

Utilities 18.9%

Cemetery 0.4%

- Kamloops Airport **0.9%** 

Venture Kamloops 0.3%

Development, Engineering, Sustainability, and

Public Transit 13.0%

FIVE-YEAR CONSOLIDATED EXPENSES BY CATEGORY

| (in thousands  | of dollars)  | 2019       | 2020             | 2021             | 2022              | 2023        |
|----------------|--|------------|------------------|------------------|-------------------|-------------|
| Supplies ,Cont | racts, Other Services*   | \$96,019   | \$94,137         | \$94,911         | \$104,812         | \$119,302   |
| alaries, Wages | s, and Benefits  | 75,591     | 75,262           | 79,653           | 83,762            | 88,959      |
| mortization    |  | 30,953     | 33,042           | 36,555           | 35,233            | 38,559      |
| ebt Servicing  | and Capital Costs  | 620        | 486              | 453              | 372               | 2,561       |
| Personnel Expe | enses  | 1,255      | 845              | 955              | 1,141             | 1,250       |
|                |  | \$ 204,438 | \$203,772        | \$212,527        | \$225,320         | \$250,631   |
|                | 23 numbers adjusted due to i<br>nloops, Financial Services Div |            | n adoption of As | set Retirement C | Obligations Stand | dard.       |
| \$100          |  |            |                  |                  |                   |             |
|                |  |            |                  |                  |                   |             |
| \$80           |  |            |                  |                  |                   |             |
|                |  |            |                  |                  |                   |             |
| \$60           |  | _          |                  |                  |                   |             |
| \$60           |  |            |                  |                  |                   |             |
| \$40           |  | _          |                  |                  |                   |             |
|                |  |            |                  |                  |                   |             |
| \$20           |  | _          |                  |                  |                   |             |
| +=•            |  |            |                  |                  |                   |             |
| **             |  |            |                  |                  |                   |             |
| \$0 -          | Supplies, Contract   | :S,        | Salaries         | , Wages,         |                   | Amortizatio |
|                | Other Services   |            |                  | Benefits         |                   |             |

2019 2020 2021 2022 2023

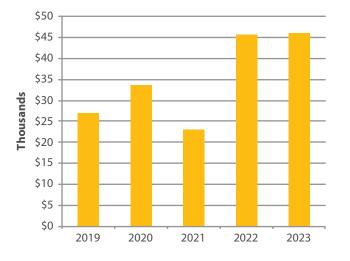
# 2023 CONSOLIDATED EXPENSES BY CATEGORY

Salaries, Wages,

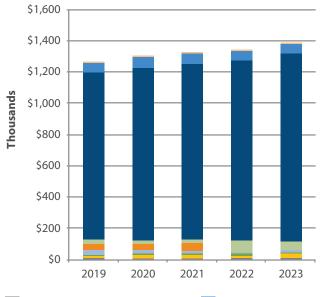
Supplies, Contracts,

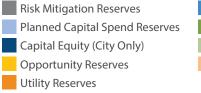
Other Services\* 48%

# **FIVE-YEAR ANNUAL SURPLUS**



# FIVE-YEAR ACCUMULATED SURPLUS





Kamloops Airport Restricted Reserves Working Capital Venture Kamloops

| FIVE-YEAR ANNUAL SURPLUS  |          |          |          |          |          |  |  |  |  |
|---------------------------|----------|----------|----------|----------|----------|--|--|--|--|
| (in thousands of dollars) | 2019     | 2020     | 2021     | 2022     | 2023     |  |  |  |  |
| Annual Surplus            | \$26,982 | \$33,748 | \$23,025 | \$45,738 | \$46,102 |  |  |  |  |

Note: 2022 and 2023 numbers adjusted due to restatement from adoption of Asset Retirement Obligations Standard.

| FIVE-YEAR ACCUMULATED SURPLUS  |             |             |             |             |             |  |  |  |  |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|--|--|--|--|
| (in thousands of dollars)      | 2019        | 2020        | 2021        | 2022        | 2023        |  |  |  |  |
| Risk Mitigation Reserves       | \$3,042     | \$4,865     | \$4,396     | \$3,119     | \$2,407     |  |  |  |  |
| Opportunity Reserves           | 17,270      | 22,963      | 24,400      | 22,417      | 34,940      |  |  |  |  |
| Restricted Reserves            | 8,426       | 9,319       | 8,898       | 8,985       | 7,936       |  |  |  |  |
| Planned Capital Spend Reserves | 31,753      | 27,190      | 16,554      | 13,274      | 14,613      |  |  |  |  |
| Utilities Reserves             | 35,615      | 31,199      | 49,103      |             |             |  |  |  |  |
| Working Capital                | 29,863      | 29,935      | 28,987      | 73,665      | 53,350      |  |  |  |  |
| Capital Equity (City Only)     | 1,071,507   | 1,104,386   | 1,120,017   | 1,149,644   | 1,201,767   |  |  |  |  |
| Kamloops Airport               | 61,261      | 62,647      | 63,178      | 65,124      | 67,315      |  |  |  |  |
| Venture Kamloops               | 133         | 114         | 110         | 86          | 88          |  |  |  |  |
| Accumulated Surplus            | \$1,258,870 | \$1,292,618 | \$1,315,643 | \$1,336,314 | \$1,382,416 |  |  |  |  |

Note: 2022 and 2023 numbers adjusted due to restatement from adoption of Asset Retirement Obligations Standard. Note: Utilities reserves were reallocated to working capital for financial presentation to align with operations. Source: City of Kamloops, Financial Services Division



# **DID YOU KNOW?**

**THE ANNUAL SURPLUS** measures whether a City has maintained its net assets in a year. An annual surplus in the year shows that revenues raised in the year were sufficient to cover the year's cost.

**THE ACCUMULATED SURPLUS** represents the City's net economic resources. An accumulated surplus is that amount by which all assets exceed all liabilities. An accumulated surplus indicates that the City has net resources that can be used to provide future services. STATISTICAL REPORTS

| Registered Owner   | Primary Property                        | % of Overall Municipal<br>Taxes Levied |
|--|---|--|
| KRUGER KAMLOOPS PULP GL INC/COMMANDITE PATE<br>KRUGER KAMLOOPS INC | Pupl/Paper Mill                         | 2.49%                                  |
| TRANS MOUNTAIN PIPELINE  | Oil/Gas Transport Piplines              | 1.33%                                  |
| ABERDEEN KAMLOOPS MALL LTD   | Shopping Centre                         | 0.82%                                  |
| CALLOWAY REIT (KAMLOOPS) INC                                       | Shopping Centre                         | 0.39%                                  |
| S R V DEVELOPMENTS LTD   | Shopping Centre                         | 0.37%                                  |
| SUMMIT SHOPPING CENTRE LTD   | Shopping Centre                         | 0.34%                                  |
| KAMLOOPS AIRPORT AUTHORITY SOCIETY                                 | Airport                                 | 0.32%                                  |
| TRANS MOUNTAIN PIPELINE  | Oil/Gas Pumping &<br>Compressor Station | 0.31%                                  |
| WHITEROCK 350-450 LANSDOWNE STREET KAMLOOPS INC                    | Shopping Centre                         | 0.27%                                  |
| S R V DEVELOPMENTS LTD   | Shopping Centre                         | 0.26%                                  |

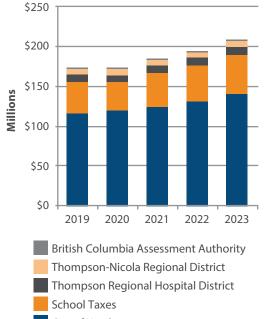


The City of Kamloops only determines and receives the municipal portion of property taxes. Over a third of property taxes are set by and collected for other authorities.

Property taxes can't really be compared apple to apple from one municipality to the next because average home values can vary a lot, skewing the data, and the services provided by municipalities in different communities can also vary. Kamloops tax rates continue to be competitive with other BC municipalities of a similar size.

Includes general municipal property tax values; does not include special levies, utilities, or taxes levied by other taxing authorities. Based on largest individual corporate folio. Taxes levied based on a percentage of total municipal taxes. Source: City of Kamloops, Financial Services Division

# **PROPERTY TAX LEVIES**



City of Kamloops

# ASSESSED VALUES FOR GENERAL MUNICIPAL PURPOSES



| PROPERTY TAX LEVIES                      |                          |               |               |               |               |  |  |  |  |  |
|--|--------------------------|---------------|---------------|---------------|---------------|--|--|--|--|--|
|  | 2019 2020 2021 2022 2023 |               |               |               |               |  |  |  |  |  |
| City of Kamloops                         | \$116,818,139            | \$119,686,794 | \$123,939,331 | \$131,559,883 | \$141,295,421 |  |  |  |  |  |
| School Taxes                             | 38,624,823               | 34,890,917    | 42,710,743    | 44,812,424    | 48,563,735    |  |  |  |  |  |
| Thompson Regional<br>Hospital District   | 9,599,811                | 9,600,017     | 9,781,912     | 9,899,908     | 9,856,301     |  |  |  |  |  |
| Thompson-Nicola<br>Regional District     | 6,472,271                | 6,577,862     | 6,669,892     | 6,831,854     | 7,460,010     |  |  |  |  |  |
| British Columbia<br>Assessment Authority | 909,832                  | 1,039,276     | 1,070,685     | 1,141,893     | 1,238,144     |  |  |  |  |  |
|  | \$172,424,876            | \$171,794,866 | \$184,172,563 | \$194,245,962 | \$208,413,611 |  |  |  |  |  |

Source: City of Kamloops, Financial Services Division - FS Taxation Note

| PROPERTY TAX COLLECTIONS                   |               |               |               |               |               |  |  |  |  |  |
|--|---------------|---------------|---------------|---------------|---------------|--|--|--|--|--|
| 2019 2020 2021 2022 2023                   |               |               |               |               |               |  |  |  |  |  |
| Current Taxes Levied*                      | \$169,842,960 | \$168,866,233 | \$180,927,863 | \$190,914,367 | \$204,683,840 |  |  |  |  |  |
| Current Taxes Collected                    | 167,386,332   | 166,103,421   | 178,556,603   | 188,214,065   | 201,661,738   |  |  |  |  |  |
| Current Taxes Receivable as at December 31 | 2,281,719     | 2,762,812     | 2,371,261     | 2,700,302     | 3,022,102     |  |  |  |  |  |
| % of Current Taxes<br>Collected            | 98.55%        | 98.36%        | 98.69%        | 98.59%        | 98.52%        |  |  |  |  |  |

\*Includes collections for other authorities and penalties.

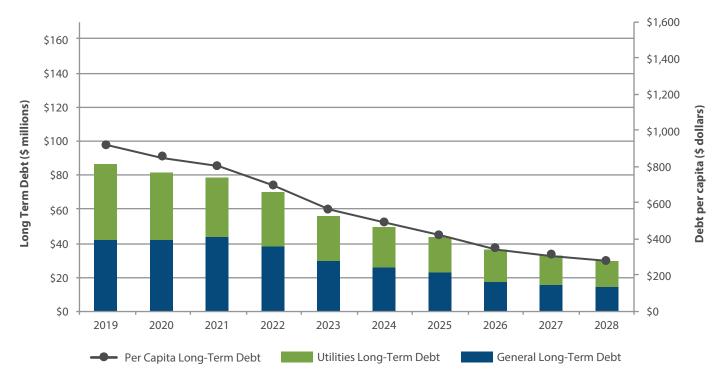
| ASSESSED VALUES FOR GENERAL MUNICIPAL PURPOSES |                  |                  |                  |                  |                  |  |  |  |
|--|------------------|------------------|------------------|------------------|------------------|--|--|--|
|  | 2019             | 2020             | 2021             | 2022             | 2023             |  |  |  |
| Land   | \$7,572,906,176  | \$8,390,478,505  | \$8,637,843,932  | \$10,841,082,377 | \$13,075,447,996 |  |  |  |
| Improvements                                   | 9,268,216,416    | 9,788,566,575    | 10,503,477,048   | 13,051,105,044   | 14,018,734,984   |  |  |  |
|  | \$16,841,122,592 | \$18,179,045,080 | \$19,141,320,980 | \$23,892,187,421 | \$27,094,182,980 |  |  |  |

Source: City of Kamloops, Financial Services Division and BC Assessment

# LONG-TERM DEBT AND DEBT PER CAPITA



The per-capita debt for Kamloops is low even though the City has to provide services and infrastructure for all of its residents and some of the surrounding areas; unlike other municipalities that can share major infrastructure costs with neighbouring communities.



| LONG-TERM DEBT           |              |              |              |              |              |              |              |              |              |              |
|--------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                          | 2019         | 2020         | 2021         | 2022         | 2023         | 2024         | 2025         | 2026         | 2027         | 2028         |
| General Long-Term Debt   | \$42,743,893 | \$42,313,603 | \$44,355,024 | \$39,050,462 | \$30,093,423 | \$27,056,915 | \$24,020,407 | \$18,166,789 | \$16,515,157 | \$15,224,403 |
| Utilities Long-Term Debt | 43,034,074   | 38,285,904   | 33,847,041   | 29,971,219   | 26,123,978   | 22,776,021   | 19,411,498   | 17,713,163   | 16,089,739   | 14,562,143   |
|                          | \$85,777,967 | \$80,599,507 | \$78,202,065 | \$69,021,681 | \$56,217,401 | \$49,832,936 | \$43,431,905 | \$35,879,952 | \$32,604,896 | \$29,786,546 |

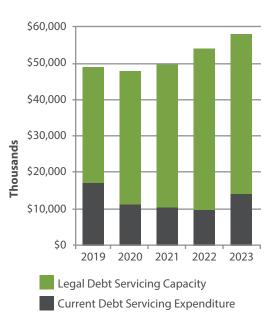
| POPULATION AND PER CAPITA LONG-TERM DEBT CALCULATION |        |        |        |        |         |         |         |         |         |         |
|--|--------|--------|--------|--------|---------|---------|---------|---------|---------|---------|
|  | 2019   | 2020   | 2021   | 2022   | 2023    | 2024    | 2025    | 2026    | 2027    | 2028    |
| Population Estimates                                 | 93,428 | 94,629 | 97,902 | 99,233 | 100,583 | 101,951 | 103,338 | 104,743 | 106,167 | 107,611 |
| Per Capita Long-Term Debt                            | 918    | 852    | 799    | 696    | 559     | 489     | 420     | 343     | 307     | 277     |



Source: City of Kamloops, Financial Services Division and from the LGDE forms B3

| GRANTS RECEIVED                       |              |              |
|---------------------------------------|--------------|--------------|
| General Fund                          |              |              |
| Federal Government                    | 2022         | 2023         |
| Community Works Fund                  | \$4,031,280  | \$4,204,569  |
| Provincial Government                 |              |              |
| Transit                               | 9,152,817    | 9,835,176    |
| Gaming Revenue                        | 3,447,313    | 3,156,097    |
| Victims Assistance                    | 97,541       | 118,104      |
| Traffic Fines                         | 1,004,887    | 1,096,000    |
| Capital Infrastructure                | 3,346,052    | 2,341,611    |
| Growing Communities Fund              | -            | 15,692,000   |
| Other                                 | 2,810,716    | 3,973,452    |
| Federation of Canadian Municipalities |              |              |
| Solid Waste Program                   | 282,500      | 1,753,259    |
| Kamloops Airport Authority            |              |              |
| Federal Government                    |              |              |
| Government Transfers                  | 1,748,648    | 643,733      |
| Totals                                | \$25,921,754 | \$42,814,001 |

# LEGAL DEBT SERVICING LIMIT



The City receives flow-through grant funding from other levels of government to support infrastructure and service priorities. These funds are not part of a competitive grant process.

# STATISTICAL REPORTS



DID YOU KNOW?

Tangible capital assets include land, buildings, equipment, computer networks, roads, sidewalks, lighting, water, sewer and drainage infrastructure. The City's capital assets also include the Kamloops Airport facilities and equipment.

In 2023, the City implemented the Public Sector Accounting Standard 3280 Asset Retirement Obligations. As a result, financial results for 2022 were restated resulting in a net debt position of (\$5,349,932). The new standard requires management to identify and quantify all legal obligations relating to the decommissioning of assets. This includes considerations for items such as the City landfills, asbestos abatement, decommissioning of dams, wells, and irrigation infrastructure and abatement of contamination due to salt and snow storage.

# FIVE-YEAR NET FINANCIAL ASSETS (NET DEBT)

|                             | 2019         | 2020         | 2021         | 2022          | 2023          |
|-----------------------------|--------------|--------------|--------------|---------------|---------------|
| Net Financial Assets (Debt) | \$24,703,000 | \$24,300,000 | \$30,143,000 | \$(5,349,932) | \$(8,566,552) |

Note: 2022 and 2023 numbers adjusted due to restatement from adoption of Asset Retirement Obligations Standard.

# FIVE-YEAR ACQUISITION OF TANGIBLE CAPITAL ASSETS

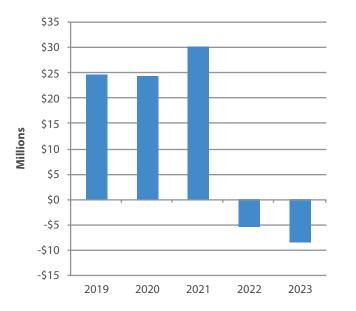
|  | 2019         | 2020         | 2021         | 2022         | 2023         |
|--|--------------|--------------|--------------|--------------|--------------|
| City-Funded Tangible Capital Assets                        | \$40,127,000 | \$59,452,000 | \$45,919,000 | \$69,378,000 | \$68,313,000 |
| Developer and Other Contributed<br>Tangible Capital Assets | 6,594,000    | 4,235,000    | 5,738,000    | 17,647,000   | 16,961,000   |
|  | \$46,721,000 | \$63,687,000 | \$51,657,000 | \$87,025,000 | \$85,274,000 |

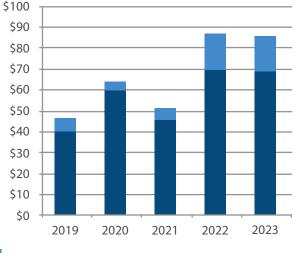
Millions

Note: 2022 and 2023 numbers adjusted due to restatement from adoption of Asset Retirement Obligations Standard. Source: City of Kamloops, Financial Services Division

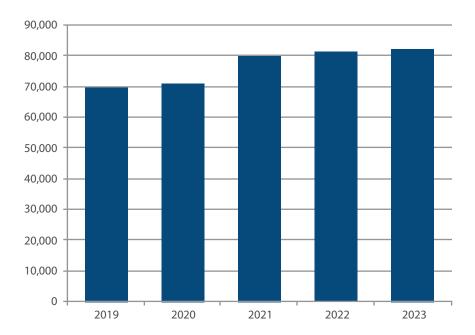
# FIVE-YEAR NET FINANCIAL ASSETS (NET DEBT)

# FIVE-YEAR SUMMARY- ACQUISITION OF TANGIBLE CAPITAL ASSETS





Developer and Other Contributed Tangible Capital Assets City-Funded Tangible Capital Assets



NUMBER OF ELIGIBLE VOTERS

| NUMBER OF VOTERS ON VOTERS LIST |        |        |        |        |  |  |
|---------------------------------|--------|--------|--------|--------|--|--|
| 2019                            | 2020   | 2021   | 2022   | 2023   |  |  |
| 69,568                          | 71,024 | 80,025 | 81,113 | 82,216 |  |  |

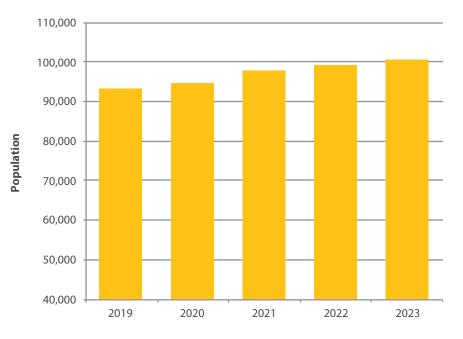
Source: City of Kamloops, Corporate Services Department



# **DID YOU KNOW?**

Kamloops is Canada's third-fastest growing city, expecting to exceed 120,000 residents by 2039.

# **KAMLOOPS POPULATION ESTIMATES**



| KAMLOOPS POPULATION ESTIMATES |        |        |        |        |        |         |         |         |         |         |         |
|-------------------------------|--------|--------|--------|--------|--------|---------|---------|---------|---------|---------|---------|
|                               | 2018   | 2019   | 2020   | 2021   | 2022   | 2023    | 2024    | 2025    | 2026    | 2027    | 2028    |
| Population Estimates          | 92,242 | 93,428 | 94,629 | 97,902 | 99,233 | 100,583 | 101,951 | 103,338 | 104,743 | 106,167 | 107,611 |

Source: City of Kamloops, Development, Engineering, and Sustainability Department and 2016 and 2021 Canada Census

# STATISTICAL REPORTS

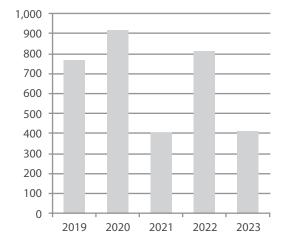


# NEW CONSTRUCTION AND BUSINESS LICENCES

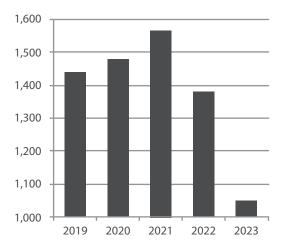
|                                    | 2019          | 2020          | 2021          | 2022          | 2023          |
|------------------------------------|---------------|---------------|---------------|---------------|---------------|
| New Housing Starts                 | 766           | 918           | 409           | 816           | 410           |
| Number of Building Permits Issued  | 1,439         | 1,479         | 1,565         | 1,383         | 1,049         |
| Value of Building Permits Issued   | \$288,271,607 | \$395,064,155 | \$200,334,462 | \$415,406,601 | \$224,718,991 |
| Number of Business Licences Issued | 5,983         | 6,211         | 6,303         | 6,593         | 6,449         |

Source: City of Kamloops, Development, Engineering, and Sustainability Department

# **NEW HOUSING STARTS**



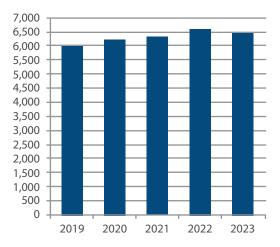
# NUMBER OF BUILDING PERMITS ISSUED



# VALUE OF BUILDING PERMITS ISSUED



# NUMBER OF BUSINESS LICENCES ISSUED



# DEVELOPMENT AND ENGINEERING SERVICES APPLICATION SUMMARY

| APPLICATION PROCESSING TIMES                         |           |           |           |                |            |           |  |  |
|--|-----------|-----------|-----------|----------------|------------|-----------|--|--|
|  |           | 2019      | 2020      | 2021           | 2022       | 2023      |  |  |
| Activity   | Target    |           |           | Annual Average |            |           |  |  |
| Building Permits                                     |           |           |           |                |            |           |  |  |
| Residential Building Permit                          | 3 weeks   | 5.3 weeks | 4.6 weeks | 5.6 weeks      | 3.8 weeks  | 2.7 weeks |  |  |
| Commercial/Multi-Family Building Permit              | 4–6 weeks | 9.5 weeks | 8.5 weeks | 7.5 weeks      | 9.5 weeks  | 4.0 weeks |  |  |
| Engineering Development Referrals                    |           |           |           |                |            |           |  |  |
| Planning Permit Review                               | 3 weeks   | 3.2 weeks | 3.0 weeks | 3.6 weeks      | 5.0 weeks  | 4.4 weeks |  |  |
| Commercial Building Permit Review                    | 3 weeks   | 3 weeks   | 2.8 weeks | 5 weeks        | 4.8 weeks  | 3.4 weeks |  |  |
| Engineering Drawing Review (Subdivision/Development) | 4 weeks   | 5.7 weeks | 4.0 weeks | 13.2 weeks     | 12.2 weeks | 6.0 weeks |  |  |
| Subdivision Preliminary                              | 4 weeks   | 4.2 weeks | 4.6 weeks | 5 weeks        | 7.6 weeks  | 3.8 weeks |  |  |
| Subdivision Final                                    | 2 weeks   | 1.4 weeks | 0.6 weeks | 1.2 weeks      | 1.2 weeks  | 0.8 weeks |  |  |

| APPLICATION SUMMARY - ANNUAL TOTALS  |       |       |       |       |       |       |       |       |       |       |
|--------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Activity                             | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | 2022  | 2023  |
| Rezoning Applications                | 23    | 38    | 28    | 26    | 33    | 38    | 26    | 17    | 20    | 36    |
| Development Variance Applications    | 15    | 20    | 33    | 20    | 24    | 32    | 28    | 26    | 18    | 37    |
| Development Permit Applications      | 42    | 32    | 36    | 54    | 41    | 59    | 53    | 61    | 68    | 51    |
| Board of Variance Applications       | 4     | 2     | 1     | 0     | 2     | 0     | 0     | 0     | 0     | 0     |
| Preliminary Proposals                | 1     | 7     | 3     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Inter-Government Referrals           | 1     | 5     | 2     | 0     | 1     | 1     | 1     | 0     | 1     | 1     |
| Liquor/Cannabis Licence Applications | 4     | 13    | 3     | 14    | 7     | 22    | 0     | 9     | 6     | 7     |
| ALR Application                      | 2     | 3     | 1     | 3     | 1     | 1     | 1     | 0     | 2     | 1     |
| Temporary Use Permits                | 1     | 4     | 2     | 1     | 2     | 0     | 1     | 1     | 0     | 0     |
| Sign Permit Applications             | 95    | 65    | 80    | 77    | 75    | 93    | 51    | 101   | 63    | 53    |
| Subtotal                             | 188   | 189   | 189   | 195   | 186   | 246   | 161   | 215   | 178   | 186   |
| Zoning Information Requests          | 81    | 60    | 53    | 105   | 47    | 45    | 51    | 47    | 57    | 42    |
| New Businesses                       | 598   | 583   | 573   | 654   | 609   | 619   | 803   | 892   | 718   | 819   |
| Total Business Licences              | 5,363 | 5,363 | 5,510 | 5,796 | 5,750 | 5,999 | 6,211 | 6,303 | 6,593 | 6,449 |
| Subdivision Applications             | 39    | 46    | 35    | 65    | 53    | 51    | 47    | 50    | 36    | 32    |
| Fee Simple Lots Created              | 168   | 89    | 243   | 128   | 140   | 99    | 42    | 50    | 123   | 92    |
| Strata Lots Created                  | 38    | 63    | 102   | 53    | 95    | 165   | 248   | 279   | 157   | 24    |
| Total New Lots Created               | 206   | 152   | 345   | 181   | 235   | 264   | 290   | 329   | 280   | 116   |

Source: City of Kamloops, Development, Engineering, and Sustainability Department

# STATISTICAL REPORTS

# STATISTICAL REPORTS

# **PERMISSIVE TAX EXEMPTIONS**

Every year, the City of Kamloops receives applications from non-profit organizations that own land and qualify for tax exemption under the requirements of provincial legislation. In 2023, the following non-profit organizations qualified:

| REGISTERED OWNERS   | EXEMPT AMOUNT<br>Municipal Only |
|---|---------------------------------|
| 123621 BC Ltd - Thompson Nicola Cariboo United Way                | \$2,818                         |
| 123621 BC Ltd - Thompson Nicola Cariboo United Way                | 2,007                           |
| 495862 BC Ltd Desert Gardens Community Centre                     | 23,407                          |
| A Way Home Kamloops Society                                       | 170                             |
| ASK Wellness Society  | 8,303                           |
| Barnhartvale Community Association Inc                            | 4,266                           |
| BC Conservation Foundation  | 5,651                           |
| BC Society for Prev Cruelty to Animals                            | 30,085                          |
| Big Brothers Big Sisters of the Okanagan Society                  | 280                             |
| Brock Shopping Centre Ltd   | 7,411                           |
| Canadian Mental Health Association                                | 2,371                           |
| Canadian Mental Health Association                                | 7,423                           |
| Canadian Mental Health Association/Provincial Rental Housing Corp | 7,749                           |
| Canadian National Railyway Co Kamloops (City)                     | 2,886                           |
| Canadian Pacific Railway Co Kamloops (City)                       | 8,430                           |
| Canadian Pacific Railway Co Kamloops (City)                       | 3                               |
| Canadian Pacific Railway Co Kamloops (City)                       | 934                             |
| Connective Support Society Kamloops                               | 2,573                           |
| Connective Support Society Kamloops                               | 7,151                           |
| Connective Support Society Kamloops                               | 1,904                           |
| Connective Support Society Kamloops                               | 2,035                           |
| Connective Support Society Kamloops                               | 4,555                           |
| Crown Provincial Kamloops Wildlife Park Society                   | 882                             |
| Fraser Basin Property Society                                     | 2,584                           |
| Heffley Creek Community Recreation Association                    | 5,571                           |
| Interior Community Services                                       | 11,115                          |
| Interior Community Services                                       | 281                             |
| Interior Community Services                                       | 2,644                           |
| Interior Community Services                                       | 1,024                           |
| Interior Community Services                                       | 3,789                           |
| Interior Community Services                                       | 13,386                          |
| Interior Community Services                                       | 3,755                           |
| Interior Community Services                                       | 12,491                          |
| Interior Community Services                                       | 2,663                           |
| Kamloops & District Elizabeth Fry Society                         | 7,701                           |
| Kamloops & District Elizabeth Fry Society                         | 4,226                           |

| REGISTERED OWNERS   | EXEMPT AMOUNT<br>Municipal Only |
|---|---------------------------------|
| Kamloops (City) Tourism Kamloops  | 29,332                          |
| Kamloops (City)   | 1,699                           |
| Kamloops (City) Kamloops Heritage Railway Society                               | 7,064                           |
| Kamloops (City) Kamloops Lawn Bowling Association (Holder of Improvements Only) | 4,088                           |
| Kamloops (City) Kamloops Lawn Bowling Association (Holder of Improvements Only) | 6,025                           |
| Kamloops (City) Kamloops Wildlife Park Society                                  | 70,701                          |
| Kamloops Aboriginal Friendship Society  | 15,482                          |
| Kamloops Cadet Society  | 9,519                           |
| TOTAL CONCEPT DEVELOPMENTS LTD  | 4,246                           |
| Kamloops Community YMCA-YWCA  | 3,142                           |
| Kamloops Community YMCA-YWCA  | 4,315                           |
| YMCA BC Properties Foundation   | 71,819                          |
| Kamloops Community YMCA-YWCA  | 6,948                           |
| Kamloops Food Bank Society  | 11,244                          |
| Kamloops Food Bank Society  | 17,937                          |
| Kamloops Hospice Association  | 5,251                           |
| Kamloops Society for Community Inclusion  | 7,446                           |
| Kamloops-Cariboo Regional Immigrants Society                                    | 10,627                          |
| Kelson Investments - Kamloops Film Society                                      | 15,085                          |
| Mustard Seed Foundation   | 29,258                          |
| Mustard Seed Foundation   | 2,860                           |
| Mustard Seed Foundation   | 2,810                           |
| Nature Conservancy of Canada  | 1,066                           |
| Norkam Seniors Housing Co-op Association  | 14,415                          |
| Oncore Seniors Society  | 2,293                           |
| Oncore Seniors Society Provincial Rental Housing Corp                           | 48,012                          |
| Pine Tree Riding Club   | 50                              |
| Pine Tree Riding Club   | 9,766                           |
| Pregnancy Care Centre Society of Kamloops                                       | 9,241                           |
| Rosehill Farmers Institute  | 4,798                           |
| St John Society (BC & Yukon)  | 13,201                          |
| SUGARLOAF RANCHES LTD   | 321                             |
| Thompson Nicola Family Resource Society   | 29,193                          |
| Total Non-profit Tax Exemptions   | \$673,777                       |



# STATISTICAL REPORTS

Provincial Legislation (the *Community Charter*) statutorily exempts the building and the land on which the building stands, for places of worship, specific seniors' housing, hospitals, and private schools. Council may, by bylaw, permissively exempt the land surrounding the building. In 2021, Council adopted bylaws to exempt the following surrounding lands:

EXEMPT AMOUNT Municipal Only

> 12,305 14,362 1,443 4,462 2,619 18,651 13,507 9,486 10,314 8,430 4,623 11,316 14,255 18,838 22,725 4,235 12,679 11,236 18,664 6,787 7,985 4,529 \$594,948

> > \$71,789

\$9,122 8,094

\$1,357,730

| PLACES OF WORSHIP   | EXEMPT<br>AMOUNT<br>Municipal Only | PLACES OF WORSHIP   |
|---|------------------------------------|---|
| Berean Baptist Church   | \$2,912                            | Roman Catholic Bishop of Kamloops                         |
| Bible Truth Society of Canada   | 13,333                             | Sahali Fellowship   |
| Bible Truth Society of Canada   | 47                                 | Sahali Fellowship   |
| Christ Community Church   | 10,100                             | Saint George's Anglican Parish                            |
| Christian Science Society - Kamloops  | 5,464                              | Saint George's Anglican Parish                            |
| Cornerstone Baptist Church  | 11,730                             | Seventh-day Adventist Church                              |
| Dallas-Barnhartvale Baptist Church  | 7,188                              | Sikh Cultural Society                                     |
| Free Methodist Centennial Chapel  | 4,890                              | South Thompson Congregation of Jehovah's Witnesses        |
| Gateway City Church   | 15,912                             | Southwest Community Baptist Church                        |
| Hills of Peace Lutheran Church  | 11,049                             | St. Andrews Lutheran Church                               |
| Holy Trinity Ukraainian Catholic Church                                     | 3,580                              | St. Andrew's Presbyterian Church                          |
| Holy Trinity Ukraainian Catholic Church                                     | 12,064                             | St. Pauls Cathedral (Anglican), Kamloops                  |
| Kamloops Alliance Church of the Christian and Missionary Alliance of Canada | 33,865                             | Summit Drive Baptist Church                               |
| Kamloops Buddhist Church  | 4,208                              | The Church of Jesus Christ of Latter-day Saints in Canada |
| Kamloops Buddhist Church  | 4,115                              | The First Baptist Church                                  |
| Kamloops Buddhist Church  | 4,208                              | The Salvation Army  |
| Kamloops Full Gospel Tabernacle Society                                     | 6,546                              | The Sant Nirankari Mission Canada Incorporated            |
| Kamloops Gospel Chapel  | 3,180                              | Ukrainian Orthodox Church of All Saints                   |
| Kamloops Gospel Chapel  | 3,941                              | Valleyview Bible Church                                   |
| Kamloops Gurudwara Sahib Society  | 5,197                              | Westsyde Christian Assembly Church                        |
| Kamloops River of Life Ministries   | 5,665                              | Westsyde Fellowship Baptist Church                        |
| Kamloops United Church  | 3,607                              | Word of Life United Pentecostal Church                    |
| Leigh Congregation of Jehovah's Witnesses                                   | 10,474                             | Total Places of Worship Exemptions                        |
| Lighthouse Christian Fellowship Church of the Nazarene                      | 2,538                              |   |
| Lord of Life Lutheran Church  | 7,869                              |   |
| New Apostolic Church Canada   | 5,945                              | SENIORS' HOUSING  |
| Oasis Pentecostal Church  | 89,579                             | PA & JM Gaglardi Senior Citizens Society                  |
| Plura Hills United Church   | 6,266                              |   |
| Roman Catholic Bishop of Kamloops   | 18,878                             | PRIVATE HOSPITALS   |
| Roman Catholic Bishop of Kamloops   | 21,991                             |   |
| Roman Catholic Bishop of Kamloops   | 5,264                              | Kamloops Society for Alcohol & Drug Services              |
| Roman Catholic Bishop of Kamloops   | 5,304                              | Kamloops Society for Alcohol & Drug Services              |
| Roman Catholic Bishop of Kamloops   | 5,838                              |   |
| Roman Catholic Bishop of Kamloops   | 4,061                              | Total Permissive Tax Exemptions                           |
| Roman Catholic Bishop of Kamloops   | 4,689                              | Surrounding Statutory Land Exemptions                     |

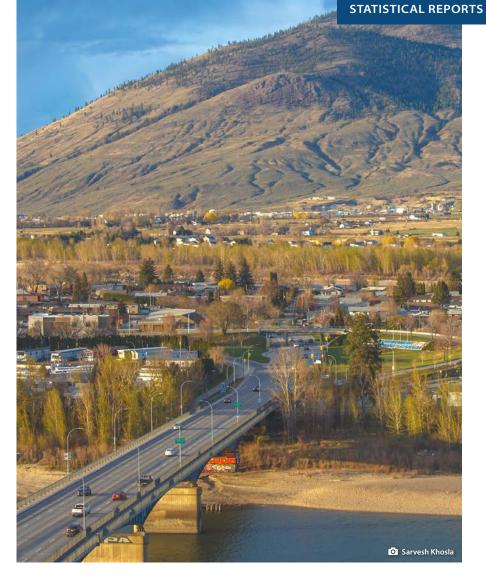
Council adopted Permissive Tax bylaw cited as Transit Exchange Partnering Property Tax Exemption:

| TRANSIT EXCHANGE                                 |             |
|--|-------------|
| Whiterock 350-450 Lansdowne Street Kamloops Inc. | \$29,934    |
| Total Permissive Tax Exemptions                  | \$1,387,664 |

Revitalization tax exemptions are limited to municipal property taxes (Sec 197(1)a of the *Community Charter*) and do not extend to school and other property taxes. Council adopted said bylaws to exempt or partially exempt the following properties.

| DOWNTOWN<br>REVITALIZATION PROGRAM                  | EXEMPT<br>AMOUNT<br>Municipal Only |
|---|------------------------------------|
| Northland Property Corporation                      | \$228,149                          |
| Royal Residences (45 Units)                         | 30,922                             |
| 0801947 BC Ltd.                                     | 74,807                             |
| Blue Light Hotels Ltd.                              | 42,777                             |
| Nazca Management Ltd and R 1850 Holdings Ltd        | 1,749                              |
| Greystone Holdings Ltd                              | 1,171                              |
| Various owner                                       | 72,274                             |
| Various owner                                       | 202,995                            |
| Lansdowne 5th Avenue Holdings Ltd                   | 7,898                              |
| Lansdowne 5th Avenue Holdings Ltd                   | 5,084                              |
| Lansdowne 5th Avenue Holdings Ltd                   | 7,029                              |
| Hansford Holdings Inc                               | 8,175                              |
| Centre For Seniors Informations BC Interior Society | 82,441                             |
| Copperview Properties Ltd (Untis 54)                | 6,239                              |
| Total Downtown Revitalization Program               | \$771,710                          |

| NORTH SHORE<br>REVITALIZATION PROGRAM    | EXEMPT<br>AMOUNT<br>Municipal Only |
|--|------------------------------------|
| Mayfair (101 Units)                      | \$35,703                           |
| The Station on Tranquille (47 units)     | 24,483                             |
| Trophy Enterprises Ltd. (53 Units)       | 7,491                              |
| MAIA Enterprises Ltd.                    | 20,858                             |
| Various (Units 28)                       | 13,850                             |
| Spirit Square Developments Ltd           | 11,800                             |
| Various (Units 38)                       | 18,146                             |
| Total North Shore Revitalization Program | \$132,331                          |



| Total Tax Revitalization Program    | \$904,041   |
|-------------------------------------|-------------|
| Total ALL Permissive Tax Exemptions | \$1,387,664 |
| Total Property Tax Exemptions       | \$2,291,705 |

Source: City of Kamloops, Financial Services Division

# COMMUNITY SERVICE AGREEMENTS



| RECREATION SERVICE AGREEMENTS |  |
|-------------------------------|--|
|-------------------------------|--|

| Organization                           | Program   | Grant \$  |
|--|---|-----------|
| British Columbia Wildlife Park Society | Operating funds   | \$380,429 |
| British Columbia Wildlife Park Society | Capital funds   | 102,010   |
| Kamloops Performance Cycling           | Operating funds for Bike Ranch in Juniper                     | 27,337    |
| Kamloops Performance Cycling           | Capital funds for Bike Ranch in Juniper                       | 27,337    |
| Kamloops Sport Council                 | Operating funds - includes maintenance of sports hall of fame | 26,539    |
| Kamloops YMCA                          | Operating funds   | 56,324    |
| Kamloops YMCA                          | Swimming pool operating grant                                 | 165,595   |
| Pacific Sport Interior BC              | Operating funds   | 24,415    |

| SOCIAL | SERVICE | AGREE   | ΜΕΝΤS |
|--------|---------|---------|-------|
|        | JENVICE | / CILLI |       |

| Organization                | Program   | Grant \$ |
|-----------------------------|---|----------|
| ASK Wellness Society        | SHOP program supporting women and sex trade workers       | \$77,360 |
| BGC Kamloops                | Operating funds   | 48,299   |
| BGC Kamloops                | Afterschool/evening programming                           | 80,033   |
| Interior Community Services | Yard waste pick up service for 65 years and older         | 10,201   |
| Interior Community Services | Operating funds to maintain and operate Community Gardens | 36,785   |
| Interior Community Services | Capital to maintain and operate Community Gardens         | 5,254    |
| Kamloops Food Bank          | Food recovery program reducing landfill waste             | 30,603   |

| Organization                                      | Grant \$   |          |
|---|--|----------|
| Kamloops Central Business Improvement Association | CAP Team funding (partly funded from parking fund) | \$60,000 |
| Tourism Kamloops                                  | Operating funds                                    | 250,000  |
| Tourism Kamloops                                  | Operation of Tourist info centre                   | 103,500  |
| Tourism Kamloops                                  | Building maintenance                               | 10,000   |
| Venture Kamloops                                  | Operating funds                                    | 646,131  |
| Western Canada Theatre Company                    | Operating funds                                    | 178,127  |



| CULTURAL SERVICE AGREEMENTS         |                               |          |  |  |  |  |  |
|-------------------------------------|-------------------------------|----------|--|--|--|--|--|
| Organization                        | Program                       | Grant \$ |  |  |  |  |  |
| Kamloops Ambassador Society         | Ambassador Grant              | \$7,174  |  |  |  |  |  |
| Kamloops Art Gallery                | Operating funds               | 358,631  |  |  |  |  |  |
| Kamloops Art Gallery                | Capital and maintenance funds | 108,482  |  |  |  |  |  |
| Kamloops Arts Council               | Operating funds               | 39,792   |  |  |  |  |  |
| Kamloops Arts Council               | Children's Festival           | 13,771   |  |  |  |  |  |
| Kamloops Heritage Railway Society   | Operating funds               | 212,304  |  |  |  |  |  |
| Kamloops Mounted Patrol             | Ambassador Grant              | 8,161    |  |  |  |  |  |
| Kamloops Multicultural Society      | Operating funds               | 12,500   |  |  |  |  |  |
| Kamloops Pipe Band                  | Ambassador Grant              | 5,000    |  |  |  |  |  |
| Kamloops Rube Band                  | Ambassador Grant              | 5,000    |  |  |  |  |  |
| Kamloops Symphony Orchestra Society | Operating funds               | 115,091  |  |  |  |  |  |

Total Community Service Agreements

\$3,232,185

# TOURNAMENT CAPITAL GRANTS

|  |          | PRO       | VINCIAL                     |              |                               |                    |                  |            |           |
|--|----------|-----------|-----------------------------|--------------|-------------------------------|--------------------|------------------|------------|-----------|
| Tournament Capital Grants                                | Grant \$ | Month     | Out-of-Town<br>Participants | # of<br>Days | Partic.<br>Days<br>Provincial | Economic<br>Impact | Total<br>Partic. | ln<br>Town | Host \$   |
| Special Olympics BC Winter Games                         | n/a      | February  | 600                         | 3            | 1,800                         | \$500,000          | 600              | 50         | \$300,000 |
| Dirty Feet Provincial Snowshoe Championships             | \$375    | February  | 75                          | 1            | 75                            | \$10,125           | 150              | 75         | \$4,500   |
| BC Short Track Championships                             | \$600    | March     | 120                         | 3            | 360                           | \$48,600           | 125              | 5          | \$12,000  |
| BC-Canadian Wheelchair Basketball League Finale          | \$200    | April     | 40                          | 2            | 80                            | \$10,800           | 50               | 10         | \$14,000  |
| WolfPack Basketball Club Invitational                    | \$500    | May       | 500                         | 3            | 1,500                         | \$202,500          | 700              | 200        | \$3,500   |
| BC-Canadian Wheelchair Basketball League Finale          | \$300    | June      | 60                          | 2            | 120                           | \$16,200           | 70               | 10         | \$14,000  |
| Kamloops Little Britches Annual Rodeo                    | \$400    | June      | 80                          | 2            | 160                           | \$21,600           | 120              | 40         | \$15,000  |
| NSA Canada Men and Ladies Provincials Slo Pitch          | \$500    | June      | 425                         | 3            | 1,275                         | \$172,125          | 500              | 75         | \$13,000  |
| Provincial Championship Race (Greater Kamloops BMX Soc.) | \$375    | June      | 75                          | 1            | 75                            | \$10,125           | 115              | 40         | \$2,000   |
| NSA Mens and Ladies Provincial Championships             | \$690    | June–July | 345                         | 3            | 1,035                         | \$139,725          | 375              | 30         | \$12,000  |
| WSWBC Provincial Waterski Championships                  | \$400    | July      | 80                          | 3            | 240                           | \$32,400           | 100              | 20         | \$7,000   |
| Rogers Rookie Tennis                                     | n/a      | July      | 25                          | 1            | 25                            | \$3,375            | 50               | 25         | \$1,000   |
| Kamloops 7s  | \$500    | Sept-Oct  | 950                         | 3            | 2,850                         | \$384,750          | 1000             | 50         | \$60,000  |
| Total Provincial Grants                                  | \$4,840  |           |                             |              |                               | \$1,552,325        |                  |            |           |

| WESTERN CANADIAN                                  |          |           |                             |              |                               |                    |                  |            |          |
|---|----------|-----------|-----------------------------|--------------|-------------------------------|--------------------|------------------|------------|----------|
| Tournament Capital Grants                         | Grant \$ | Month     | Out-of-Town<br>Participants | # of<br>Days | Partic.<br>Days<br>Provincial | Economic<br>Impact | Total<br>Partic. | ln<br>Town | Host \$  |
| Kamloops Junior Spring 3.5 Star                   | \$850    | March     | 85                          | 3            | 255                           | \$34,425           | 109              | 24         | \$3,000  |
| Tennis U12 Team BC vs Team AB                     | \$500    | April     | 50                          | 3            | 150                           | \$20,250           | 50               | 0          | \$35,000 |
| 2023 BC Provincial Masters Swimming Championships | \$1,000  | June      | 325                         | 3            | 975                           | \$131,625          | 350              | 25         | \$5,000  |
| Kamloops Summer Classic                           | \$400    | June      | 40                          | 3            | 120                           | \$16,200           | 62               | 22         | \$2,315  |
| TCSC Tournament Capital Cross Fit Classic         | \$800    | August    | 80                          | 1            | 80                            | \$10,800           | 120              | 40         | \$12,500 |
| Old Time Fiddle Competition                       | n/a      | September | 25                          | 2            | 50                            | \$6,750            | 50               | 25         | \$6,000  |
| Walk in the Park 14k-25k-50k                      | \$500    | September | 50                          | 1            | 50                            | \$6,750            | 100              | 50         | \$3,000  |
| Total Western Canadian Grants                     | \$4,050  |           |                             |              |                               | \$226,800          |                  |            |          |

| NATIONAL   |          |           |                             |              |                               |                    |                  |            |             |
|--|----------|-----------|-----------------------------|--------------|-------------------------------|--------------------|------------------|------------|-------------|
| Tournament Capital Grants                                      | Grant \$ | Month     | Out-of-Town<br>Participants | # of<br>Days | Partic.<br>Days<br>Provincial | Economic<br>Impact | Total<br>Partic. | ln<br>Town | Host \$     |
| Scotties   | n/a      | February  | 100                         | 10           | 1,000                         | \$5,000,000        |                  |            |             |
| Canadian Enduro League - Round #3 Kamloops                     | \$1,500  | May       | 250                         | 2            | 500                           | \$67,500           | 300              | 50         | \$68,690    |
| 2023 Memorial Cup  | n/a      | May       | 100                         | 9            | 900                           | \$11,000,000       | 100              | 0          | \$2,500,000 |
| Kamloops Tennis Tournament                                     | \$1,200  | June      | 80                          | 8            | 640                           | \$86,400           | 100              | 20         | \$10,000    |
| NSA Canada Co-Ed World Series                                  | \$1,500  | September | 1,900                       | 4            | 7,600                         | \$1,026,000        | 2000             | 100        | \$90,000    |
| 2023 Master & Ladies World Fly Fishing Championships           | \$1,500  | September | 142                         | 7            | 994                           | \$134,190          | 142              | 0          | \$293,000   |
| 2023 Canadian All Abilities Golf Championship presented by BDO | \$1,200  | September | 80                          | 3            | 240                           | \$32,400           | 84               | 4          | \$45,000    |
| Total Western Canadian Grants                                  | \$6,900  |           |                             |              |                               | \$17,346,490       |                  |            |             |

| INTERNATIONAL              |          |       |                             |  |                               |                    |                  |            |         |
|----------------------------|----------|-------|-----------------------------|--|-------------------------------|--------------------|------------------|------------|---------|
| Tournament Capital Grants  | Grant \$ | Month | Out-of-Town<br>Participants |  | Partic.<br>Days<br>Provincial | Economic<br>Impact | Total<br>Partic. | ln<br>Town | Host \$ |
|                            |          |       |                             |  |                               |                    |                  |            |         |
| Total International Grants | \$0      |       |                             |  |                               | \$0                |                  |            |         |

|  |          | INVI     | TATIONAL                    |              |                               |                    |                  |            |             |
|--|----------|----------|-----------------------------|--------------|-------------------------------|--------------------|------------------|------------|-------------|
| Tournament Capital Grants                | Grant \$ | Month    | Out-of-Town<br>Participants | # of<br>Days | Partic.<br>Days<br>Provincial | Economic<br>Impact | Total<br>Partic. | ln<br>Town | Host \$     |
| KTFC- Gary Reed                          | \$310    | February | 103                         | 2            | 206                           | \$27,810           | 155              | 52         | \$1,178     |
| KTFC- Van Rysywk/ BC Masters             | \$328    | February | 53                          | 3            | 159                           | \$21,465           | 164              | 111        | \$1,861     |
| KMHA- U15 Recreation                     | n/a      | February | 240                         | 3            | 720                           | \$97,200           | 408              | 168        | \$17,005.14 |
| BC Nisei Mixed Curling                   | \$140    | March    | 70                          | 3            | 210                           | \$28,350           | 96               | 26         | \$13,750    |
| Interior Bowling Tournament              | \$264    | March    | 132                         | 2            | 264                           | \$35,640           | 144              | 12         | \$18,700    |
| Best of the West Baseball Ice Breaker    | \$740    | April    | 370                         | 4            | 1,480                         | \$199,800          | 400              | 30         | \$5,000     |
| Best of the West Baseball Spring Classic | \$1,500  | April    | 1,300                       | 4            | 5,200                         | \$702,000          | 1900             | 600        | \$14,000    |

**KYSA Slurpee Cup** 



3

1

1,350

68

450

68

n/a

\$216

\$16,546

December

December

\$182,250

\$5,101,245

\$9,180

550

108

100 40 \$24,000

\$505

MJB Law Invitational Swim Meet

**KTFC-** Christmas Challenge

**Total Invitational Grants** 



| TRAINING CAMPS  |          |          |        |     |        |            |        |       |             |
|---|----------|----------|--------|-----|--------|------------|--------|-------|-------------|
| Tournament Capital GrantsGrant \$MonthOut-of-Town<br>Participants# of<br>DaysPartic.<br>DaysEconomic<br>ImpactTotalIn<br>Partic.Host \$ |          |          |        |     |        |            |        |       |             |
| BC Lions Training Camp  | \$0      | May–June | 100    | 22  | 2,200  | \$450,000  | 100    | -     | \$300,000   |
| Total Training Camp Grants  | \$0      |          |        |     |        | \$450,000  |        |       |             |
|   |          |          |        |     |        |            |        |       |             |
| Total Tournament Capital Grants   | \$32,336 |          | 17,890 | 210 | 63,136 | 48,903,720 | 21,450 | 4,260 | \$3,846,192 |



| TRANSFER OF FEDERAL REACHING HOME GRANTS |  |                  |  |  |  |  |
|--|--|------------------|--|--|--|--|
| Organization                             | Sub Project Name                           | 2023–2024 Budget |  |  |  |  |
| ASK Wellness                             | Tenancy Development Program (TDP)          | \$130,094.20     |  |  |  |  |
| ASK Weilliess                            | Seniors Tenancy Development Program (STDP) | 122,434.00       |  |  |  |  |
| A Way Home Kamloops                      | Youth Housing Program (YHP)                | 66,595.01        |  |  |  |  |
| A way notife karnoops                    | Scattered Sites Case Manager (SSCM)        | 44,087.46        |  |  |  |  |
| Blue House Recovery Society              | Support Worker (SW)                        | 43,234.75        |  |  |  |  |
| Connective Support Society               | Mental Health & Substance Worker (MH&S)    | 106,517.95       |  |  |  |  |
|  | Family Stepping Stones (FSS)               | 65,093.00        |  |  |  |  |
| Elizabeth Fry Society                    | Women's Housing Support (WHS)              | 20,000.00        |  |  |  |  |
|  | Housing Resources Services (HRS)           | 39,765.40        |  |  |  |  |
| Interior Community Services              | Youth Street Outreach (YSO)                | 103,815.06       |  |  |  |  |
| Kamlaana Abayininal Eviandahin Casiatu   | KAFS - Street Outreach (Street)            | 78,060.63        |  |  |  |  |
| Kamloops Aboriginal Friendship Society   | KAFS - Gathering Place (GP)                | 69,506.63        |  |  |  |  |
| The Mustered Cood                        | TMS - Street Advocacy (SA)                 | 79,130.04        |  |  |  |  |
| The Mustard Seed                         | TMS - Gathering Place (GP)                 | 126,672.00       |  |  |  |  |
| Canadian Mental Health Association       | Envision                                   | 128,947.20       |  |  |  |  |
| City of Kamloops                         | Extreme Weather Response                   | 11,527.99        |  |  |  |  |
| Total Transfer of Federal Reaching Home  | Grants                                     | \$1,235,481.32   |  |  |  |  |





| SOCIAL AND COMMUNITY DEVELOPMENT GRANTS     |  |                |  |  |  |  |
|---|--|----------------|--|--|--|--|
| Organization                                | Program                                | Funds Approved |  |  |  |  |
| Big Bear Child & Youth Advocacy Centre      | Family Advocate                        | \$10,000       |  |  |  |  |
| Boys and Girls Club (BGC) Kamloops          | Mornings at the Club                   | 15,000         |  |  |  |  |
| Hopewell Clinic & Pregnancy Centre          | Wholistic Wellness Initiative          | 6,656          |  |  |  |  |
| Kamloops Immigrant Services                 | Yoga in the Park                       | 3,500          |  |  |  |  |
| Kamloops Food Policy Council                | Salaries/Operations                    | 15,000         |  |  |  |  |
| Kamloops Family Resource Society (The Tree) | Healthy Care Pregnancy Program         | 18,000         |  |  |  |  |
| Kamloops Sexual Assault Counselling Centre  | Crisis Line Volunteers                 | 12,000         |  |  |  |  |
| Mount Paul Community Food Centre            | Meal Boxes                             | 15,000         |  |  |  |  |
| People in Motion                            | Memories in Motion and Mobility Garage | 16,000         |  |  |  |  |
| Thompson Rivers University                  | Consent Café Expansion                 | 12,000         |  |  |  |  |
| Total                                       |  | \$123,156      |  |  |  |  |

Source: City of Kamloops, Recreation, Social Development, and Culture Division

| STRENGTHENING COMMUNITY SERVICES GRANTS |  |                 |  |  |  |
|---|--|-----------------|--|--|--|
| Organization                            | Program  | Funds Approved* |  |  |  |
| Canadian Mental Health Association      | Envision Outreach Shuttle (July–Dec 2023)                                  | \$154,140       |  |  |  |
| Canadian Mental Health Association      | Community Services Officer - Outreach and Response Program (Sept–Dec 2023) | 79,750          |  |  |  |
| ASK Wellness Society                    | Community Services Officer - Outreach and Response Program (Sept–Dec 2023) | 30,000          |  |  |  |
| Canadian Mental Health Association      | Sharps Recovery Peer Program   | 25,000          |  |  |  |
| ASK Wellness Society                    | Sharps Recovery Peer Program   | 8,350           |  |  |  |
| The Mustard Seed                        | Sharps Recovery Peer Program   | 11,500          |  |  |  |
| Safe and Secure Network                 | Safe and Secure Network Meeting  | 11,000          |  |  |  |
| Total Community Services Grants         |  | \$319,740       |  |  |  |

\*Funding reported in the 2022 Annual Report covered many programs through to mid 2023. Source: City of Kamloops, Recreation, Social Development, and Culture Division



### **COMMUNITY ART GRANTS** Grant \$ Organization Project Association francophone de Kamloops Cabane a sucre, March 2, 2024 \$2,500 Chamber Musicians of Kamloops 2023/2024 Concert Series 1,000 Kamloops Caribbean Society Kamloops Caribbean Food & Music Festival, August 19 and 20, 2023 2,000 Stseptékwles re Sk'elép (Coyote Stories) Indigenous Film Festival, October 12–14, 2023 Kamloops Film Society 4,000 Kamloops International Buskers Festival Kamloops International Buskers Festival July 27–30, 2023 4,000 Kamloops Players Society Fall production of Ravenscroft November 15–22, 2023 1,000 KCBIA Vibe on Victoria: Live Sessions June 15-September 15, 2023 1,000 NSBIA Tapestry Multicultural Festival, September 16, 2023 2,000 Theatre Under the Tree 2023 - The Hobit and The incredible Adventures of May Jane Mosquito, June-August 2023 **Project X Theatre Production** 3,500 Annual British Panto – Robin Hood, December 24–30, 2023 The Laughing Stock Theatre Society 1,000 Electric Avenue - Back-alley revitalization project (Delta Hotel and the Hive) Tourism Kamloops 5,000 Vivace Choral Society Fall/Spring Concerts 2023/2024 1,000 YKA Film Society YKA Short Film Lab, September-November 2023. 2,000 Total \$30,000

# **BC FESTIVAL OF THE ARTS LEGACY FUND**

| Organization                           | Project   | Grant \$ |
|--|---|----------|
| Kamloops Brush Strokes                 | A one-day workshop with artist Jo Petty, April 14, 2023                           | \$467    |
| Kamloops Garden Club                   | Art with Gardening - Edible garden workshops on May 17 and June 28, 2023          | 400      |
| Kamloops Players Society               | 2nd Annual Spring into Comedy – Live Community Theatre Production of Almost Maine | 600      |
| Kamloops Music Collective              | Sounds of Summer drumline program July 10–14, 2023                                | 600      |
| South Kamloops Secondary School        | Visual Arts Department's annual calendar project.                                 | 600      |
| Westsyde Community Development Society | Community mural at Westsyde Centennial Park                                       | 600      |
| Total                                  |   | \$3,267  |



# Important Contact Information

# **City of Kamloops**

City Hall: 7 Victoria Street West, Kamloops, BC, V2C 1A2 250-828-3311 | info@kamloops.ca Kamloops.ca | LetsTalk.Kamloops.ca

**Report an Issue** 8:00 am-4:00 pm: 250-828-3461 For emergencies, press "1" for an after-hours contact

# Hours of Operation at City Offices September long weekend to May long weekend: 9:00 am-4:00 pm May long weekend to September long weekend: 8:30 am-3:30 pm

Mayor's Office 250-828-3494 Kamloops.ca/Council

City Department List Kamloops.ca/Departments

Chief Administrative Officer's Office 250-828-3498

Communications and Community Engagement 250-828-3445

Development, Engineering, and Sustainability 250-828-3561

Corporate Services 250-828-3811

Community and Culture: 250-828-3400

Protective Services: 250-828-3569

Civic Operations 250-828-3461

Human Resources and Safety 250-828-3439

**Community Services (Bylaws)** 250-828-3409 Kamloops.ca/CommunityServices

Landfill Kamloops.ca/Landfills

Tournament Capital Centre Kamloops.ca/TCC

Bus Schedule and Fares BCTransit.com

Venture Kamloops VentureKamloops.com

Tourism Kamloops TourismKamloops.com

**Fire** 911

# Ambulance 911

RCMP (Bilingual) 560 Battle Street 250-828-3000

**Royal Inland Hospital** 311 Columbia Street 250-374-5111

Drive BC DriveBC.ca

Weather Weather.gc.ca







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